Original

OPEN ARMS CARE CORPORATION

CN1511-051

Open Arms Care Corporation d/b/a

Hamilton County #2 Gamble Road (Southwest)

Certificate of Need Application

Establishment of a 4-Bed Intermediate Care Facility for Individuals with Intellectual Disabilities

November 2015

INSTRUCTIONS FOR FILING AN APPLICATION FOR A CERTIFICATE OF NEED

Please read the following instructions, the Rules and Regulations of the Agency, and Tennessee Code Annotated, §68-11-1601 *et seq.*, prior to preparation of this application.

In preparing this application, it is the applicant's responsibility to DOCUMENTATION: demonstrate through its answers that the project is necessary to provide needed health care in the area to be served, that it can be economically accomplished and maintained, and that it will contribute to the orderly development of adequate and effective health care facilities and/or services in this area. Consult Tennessee Code Annotated, §68-11-1601 et seq., Health Services and Development Agency Rule 0720-4-.01, and the criteria and standards for certificate of need document Tennessee's Health: Guidelines for Growth, for the criteria for consideration for approval. Tennessee's Health: Guidelines for Growth is available from the Tennessee Health Services and Development Agency or from the Agency's website at www.tennessee.gov/HSDA. Picture of the Present is a document, which provides demographic, vital, and other statistics by county available from the Tennessee Department of Health, Bureau of Policy, Planning, and Assessment, Division of Health Statistics and can be Department's website at from the accessed www2.state.tn.us/health/statistics/HealthData/pubs title.htm.

Please note that all applications must be submitted in triplicate (1 original and 2 copies) on single-sided, unbound letter size (8 x 11 1/2) paper, and not be stapled nor have holes punched. Cover letter should also be in triplicate. If not in compliance as requested, application may be returned or reviewing process delayed until corrected pages are submitted.

REVIEW CYCLES: A review cycle is no more than sixty (60) days. The review cycle begins on the first day of each month.

<u>COMMUNICATIONS</u>: All documents for filing an application for Certificate of Need with the Health Services and Development Agency must be received during normal business hours (8:00a.m. - 4:30p.m. Central Time) at the Agency office, located at the Andrew Jackson Building, 9th Floor, 502 Deaderick Street, Nashville, TN 37243. For the purpose of filing Letters of Intent, application forms, and responses to supplemental information, the filing date is the actual date of receipt in the Agency office. These documents, as well as other required documents must be received as original, signed documents in the Agency office. Fax and e-

mail transmissions <u>will not</u> be considered to be properly filed documentation. In the event that the last appropriate filing date falls on a Saturday, Sunday, or legal holiday, such filing should occur on the <u>preceding business day.</u> All documents are to be filed with the Agency in *single-sided and in triplicate*.

LETTER OF INTENT: Applications shall be commenced by the filing of a Letter of Intent. The Letter of Intent must be filed with the Agency between the first day and the tenth day of the month <u>prior</u> to the beginning of the review cycle in which the application is to be considered. This allowable filing period is inclusive of both the first day and the tenth day of the month involved. The Letter of Intent must be filed in the form and format as set forth in the application packet.

Any Letter of Intent that fails to include all information requested in the Letter of Intent form, or is not timely filed, will be deemed void, and the applicant will be notified in writing. The Letter of Intent may be refiled but, if refiled, is subject to the same requirements as set out above.

<u>PUBLICATION OF INTENT:</u> Simultaneously with the filing of the Letter of Intent, the Publication of Intent should be published for one day in a newspaper of general circulation in the proposed service area of the project. The Publication of Intent must be in the form and format as set forth in the application packet. The Publication of Intent should be placed in the Legal Section in a space no smaller than four (4) column inches. Publication must occur between the first day and the tenth day of the month, inclusive.

- 1. A "newspaper of general circulation" means a publication regularly issued at least as frequently as once a week, having a second-class mailing privilege, includes a Legal Notice Section, being not fewer than four (4) pages, published continuously during the immediately preceding one-year period, which is published for the dissemination of news of general interest, and is circulated generally in the county in which it is published and in which notice is given.
- 2. In any county where a "newspaper of general circulation" does not exist, the Agency's Executive Director is authorized to determine the appropriate publication to receive any required Letter of Intent. A newspaper which is engaged in the distribution of news of interest to a particular interest group or other limited group of citizens, is not a "newspaper of general circulation."
- 3. In the case of an application for or by a home care organization, the Letter of Intent must be published in each county in which the agency will be licensed or in a regional newspaper which qualifies as a newspaper of general circulation in each county. In those cases where the Publication of Intent is published in more than one newspaper, the earliest date of publication shall be the date of publication for the purpose of determining simultaneous review deadlines and filing the application.

<u>PROOF OF PUBLICATION</u>: Documentation of publication must be filed with the application form. Please submit proof of publication with the application by attaching either the full page of the newspaper in which the notice appeared, with the *mast and dateline intact*, or a publication affidavit from the newspaper.

<u>SIMULTANEOUS REVIEW</u>: Those persons desiring a simultaneous review for a Certificate of Need for which a Letter of Intent has been filed should file a Letter of Intent with the Agency and the original applicant (as well as any other applicant filing a simultaneous review), and should publish the Letter of Intent simultaneously in a newspaper of general circulation in the same county as the original applicant. The publication of the Letter of Intent by the applicant seeking simultaneous review must be published within ten (10) days after publication by the original applicant.

- Only those applications filed in accordance with the rules of the Health Services and Development Agency, and upon consideration of the following factors as compared with the proposed project of the original applicant, may be regarded as applications filing for simultaneous review.
 - (A) Similarity of primary service area;
 - (B) Similarity of location;
 - (C) Similarity of facilities; and
 - (D) Similarity of service to be provided.
- 2. The Executive Director or his/her designee will determine whether applications are to be reviewed simultaneously, pursuant to Agency Rule 0720-3-.03(3).
- 3. If two (2) or more applications are requesting simultaneous review in accordance with the statute and rules and regulations of the Agency, and one or more of those applications is not deemed complete to enter the review cycle requested, the other applications(s) that is/are deemed complete shall enter the review cycle. The application(s) that is/are not deemed complete to enter the review cycle will not be considered as competing with the applications(s) deemed complete and entering the review cycle.

<u>FILING THE APPLICATION: All applications</u>, including applications requesting simultaneous review, <u>must</u> be filed in *triplicate* (original and two (2) copies) with the Agency within five (5) days after publication of the Letter of Intent. <u>The date of filing is the actual date of receipt at the Agency office.</u>

Applications should have all pages numbered.

All attachments should be attached to the back of the application, be identified by the applicable item number of the application, and placed in alpha-numeric order consistent with the application form. For example, an Option to Lease a building should be identified as Attachment A.6., and placed before Financial Statements which should be identified as Attachment C. Economic Feasibility.10. The last page of an application should be the completed affidavit.

Failure by the applicant to file an application within five (5) days after publication of the Letter of Intent shall render the Letter of Intent, and hence the application, *void*.

<u>FILING FEE:</u> The amount of the initial filing fee shall be an amount equal to \$2.25 per \$1,000 of the estimated project cost involved, but in no case shall the fee be less than \$3,000 or more than \$45,000. Checks should be made payable to the Health Services and Development Agency.

<u>FILING FEES ARE NON-REFUNDABLE</u> and must be received by the Agency before review of the application will begin.

REVIEW OF APPLICATIONS FOR COMPLETENESS: When the application is received at the Agency office, it will be reviewed for completeness. The application must be consistent with the information given in the Letter of Intent in terms of both project scope and project cost. **Review for completeness will not begin prior to the receipt of the filing fee.**

- 1. If the application is deemed complete, the Agency will acknowledge receipt and notify the applicant as to when the review cycle will begin. "Deeming complete" means that all questions in the application have been answered and all appropriate documentation has been submitted in such a manner that the Health Services and Development Agency can understand the intent and supporting factors of the application. Deeming complete shall not be construed as validating the sufficiency of the information provided for the purposes of addressing the criteria under the applicable statutes, the Rules of the Health Services and Development Agency, or the standards set forth in the State Health Plan/Guidelines for Growth.
- 2. If the application is incomplete, requests by Agency staff for supplemental information must be completed by the applicant within sixty (60) days of the written request. Please note that supplemental information must be submitted timely for the application to be deemed complete prior to the beginning date of the review cycle which the applicant intends to enter, even if that time is less than the sixty (60) days which is allowed by the statute. If the requested information is submitted within sixty (60) days of the request, but not by the date specified in the staff's letter, the application is not void, but will enter the *next* review cycle. If an application is not deemed complete within sixty (60) days after the written notification is given by the Agency staff that the application is deemed incomplete, the application shall be deemed void. If the applicant decides to re-submit the application, the applicant shall comply with all procedures as set out by this part and a new filing fee shall accompany the refiled application.

Each supplemental question and its corresponding response shall be typed and submitted on a separate sheet of 8 1/2" x 11" paper, be filed in *triplicate*, and include a signed affidavit. All requested supplemental information must be received by the Agency to allow staff sufficient time for review before the beginning of the review cycle in order to enter that review cycle.

3. Applications for a Certificate of Need, including competing applications, will not be considered unless filed with the Agency within such time as to assure such application is deemed complete.

All supplemental information shall be submitted simultaneously and only at the request of staff, with the only exception being letters of support and/or opposition.

The Agency will promptly forward a copy of each complete application to the Department of Health or the Department of Mental Health and Developmental Disabilities for review. The Department reviewing the application may contact the applicant to request additional information regarding the application. The applicant should respond to any reasonable request for additional information promptly.

AMENDMENTS OR CHANGES IN AN APPLICATION: An application for a Certificate of Need which has been deemed complete <u>CANNOT</u> be amended in a substantive way by the applicant during the review cycle. Clerical errors resulting in no substantive change may be corrected.

- * <u>WITHDRAWAL OF APPLICATIONS:</u> The applicant may withdraw an application at any time by providing written notification to the Agency.
- * TIMETABLE FOR CERTIFICATE OF NEED EXPIRATION: The Certificate of Need is valid for a period not to exceed three (3) years (for hospital projects) or two (2) years (for all other projects) from the date of its issuance and after such time shall expire; however, the Agency may extend a Certificate of Need for a reasonable period upon application and good cause shown, accompanied by a non-refundable filing fee, as prescribed by Rules. An extension cannot be issued to any applicant unless substantial progress has been demonstrated. A Certificate of Need which has been extended shall expire at the end of the extended time period. The decision whether to grant such an extension is within the sole discretion of the Agency, and is not subject to review, reconsideration, or appeal.
- * <u>For further</u> information concerning the Certificate of Need process, please call the offices of the Health Services and Development Agency at 615/741-2364.
- * For <u>information</u> concerning the Joint Annual Reports of Hospitals, Nursing <u>Homes</u>, Home Care Organizations, or Ambulatory Surgical Treatment Centers, call the Tennessee Department of Health, Office of Health Statistics and Research at 615/741-1954
- * For <u>information</u> concerning <u>Guidelines for Growth</u> call the Health Services and Development Agency at 615/741-2364. For information concerning <u>Picture of the Present</u> call the Department of Health, Office of Health Statistics at 615/741-9395.
- * For information concerning mental health and developmental disabilities <u>applications</u> call the <u>Tennessee</u> Department of Mental Health and Developmental Disabilities, Office of Policy and Planning at 615/532-6500.

SECTION A: APPLICANT PROFILE

Please enter all Section A responses on this form. All questions must be answered. If an item does not apply, please indicate "N/A". Attach appropriate documentation as an Appendix at the end of the application and reference the applicable Item Number on the attachment.

For Section A, Item 1, Facility Name <u>must be</u> applicant facility's name and address <u>must be</u> the site of the proposed project.

For Section A, Item 3, Attach a copy of the partnership agreement, or corporate charter <u>and</u> certificate of corporate existence, if applicable, from the Tennessee Secretary of State.

For Section A, Item 4, Describe the existing or proposed ownership structure of the applicant, including an ownership structure organizational chart. Explain the corporate structure and the manner in which all entities of the ownership structure relate to the applicant. As applicable, identify the members of the ownership entity and each member's percentage of ownership, for those members with 5% or more ownership interest. In addition, please document the financial interest of the applicant, and the applicant's parent company/owner in any other health care institution as defined in Tennessee Code Annotated, §68-11-1602 in Tennessee. At a minimum, please provide the name, address, current status of licensure/certification, and percentage of ownership for each health care institution identified.

For Section A, Item 5, For new facilities or existing facilities without a current management agreement, attach a copy of a draft management agreement that at least includes the anticipated scope of management services to be provided, the anticipated term of the agreement, and the anticipated management fee payment methodology and schedule. For facilities with existing management agreements, attach a copy of the fully executed final contract.

Please describe the management entity's experience in providing management services for the type of the facility, which is the same or similar to the applicant facility. Please describe the ownership structure of the management entity.

For Section A, Item 6, For applicants or applicant's parent company/owner that currently own the building/land for the project location; attach a copy of the title/deed. For applicants or applicant's parent company/owner that currently lease the building/land for the project location, attach a copy of the fully executed lease agreement. For projects where the location of the project has not been secured, attach a fully executed document including Option to Purchase Agreement, Option to Lease Agreement, or other appropriate documentation. Option to Purchase Agreements <u>must include</u> anticipated purchase price. Lease/Option to Lease Agreements <u>must include</u> the actual/anticipated term of the agreement <u>and</u> actual/anticipated lease expense. The legal interests described herein <u>must be valid</u> on the date of the Agency's consideration of the certificate of need application.

1.	Name of Facility, Agency, or Institution						
	Open Arms Care Corporation d/b/a Hami Name	Iton County #2	Gamble Road (Southwest)				
	7817 Gamble Road Street or Route		Hamilton County				
	Georgetown Tennessee City State	37336 Zip Coo					
2.	Contact Person Available for Respon						
	Michael D. Brent Name		<u>Attorney</u> Title				
	Bradley Arant Boult Cummings LLP Company Name		mbrent@babc.com Email Address				
	1600 Division Street, Suite 700 No. Street or Route	ashville City					
	Attorney for Manager Association with Owner	615-252-361 Phone Numl					
3.	Owner of the Facility, Agency or Inst	titution					
	Open Arms Care Corporation Name		(615)-254-4006 Phone Number				
	6 Cadillac Drive, Suite 350 Street or Route		Williamson County				
	Brentwood City	TN State					
4.	Type of Ownership of Control (Chec	k One)					
	A. Sole Proprietorship B. Partnership C. Limited Partnership D. Corporate (For Profit) E. Corporation (Not-for-Profit) X	Subdivisi G. Joint Ver H. Limited L	nent (State of TN or Political ion) nture Liability Company Specify)				

PUT ALL ATTACHMENTS AT THE BACK OF THE APPLICATION IN ORDER AND REFERENCE THE APPLICABLE ITEM NUMBER OF ALL ATTACHMENTS.

5. <u>Nan</u>	ne of Management/Operating Entity (If Applicable)	
	Integro Pengurana II C	
	Integra Resources, LLC Name	
	144 Second Avenue North Davidson	
	Street or Route County	
	Nashville TN 37201	
	City State Zip Code PUT ALL ATTACHMENTS AT THE END OF THE APPLICATION IN ORDER AND	
	REFERENCE THE APPLICABLE ITEM NUMBER ON ALL ATTACHMENTS	
6.	Legal Interest in the Site of the Institution (Check One)	
	A. Ownership D. Option to LeaseX	
	B. Option to Purchase E. Other (Specify)	
	C. Lease of Years	
	PUT ALL ATTACHMENT AT THE END OF THE APPLICATION IN ORDER	
	AND REFERENCE THE APPLICABLE ITEM NUMBER ON ALL	
	ATTACHMENTS	
7.	Type of Institution (Check as appropriate—more than one response may apply)	
	A LL VILO III Alleman Homo	
	A. Hospital (Specify) I. Nursing Home B. Ambulatory Surgical Treatment J. Outpatient Diagnostic Center	
	B. Ambulatory Surgical Treatment J. Outpatient Diagnostic Center K. Recuperation Center	
	C. ASTC, Single Specialty L. Rehabilitation Facility	
	D. Home Health Agency M. Residential Hospice	
	E. Hospice N. Non-Residential Opioid	
	F. Mental Health Hospital Treatment Facility	
	G. Mental Health Residential O. Birthing Center ———	
	Treatment Facility P. Other Outpatient Facility	
	H. Mental Retardation Institutional (Specify) Habilitation Facility (ICF/MR) X Q.Other (Specify)	
		_
8.	Purpose of Review (Check as appropriate—more than one response may apply)	
A.	New Institution X G. Change in Bed Complement	
B.	Replacement/Existing Facility [Please note the type of change	
C.	Modification/Existing Facility by underlining the appropriate	
D.	Initiation of Health Care response: Increase, Decrease,	
	Service as defined in TCA Designation, Distribution, Conversion, Polocotion	
	§ 68-11-1607(4) Conversion, Relocation	
_	(Specify) H. Change of Location Discontinue of OB Services I. Other (Specify):	
E, F.	Acquisition of Equipment	

9.	Bed Complement Data					
	Please indicate current and proposed	distribu	tion an	d certifi	cation of f	acility beds.
	Response:					7074
		Current		Staffed Beds	Beds Proposed	TOTAL Beds at
^	Madical	Licensed	*CON	Deus	Troposcu	Completion
A.	Medical					
B.	Surgical			-		
C.	Long-Term Care Hospital Obstetrical	:	·			-
D. E.	ICU/CCU		-		-	-
F.	Neonatal	-			-	:
G.	Pediatric	0				3 T
Ы. Н.	Adult Psychiatric					
l.	Geriatric Psychiatric	-				******
J.	Child/Adolescent Psychiatric				-	9
J. К.	Rehabilitation		·	-	-	· =
L.	Nursing Facility (non-Medicaid Certified)					-
<u>.</u> М.	Nursing Facility Level 1 (Medicaid only)					
N.	Nursing Facility Level 2 (Medicare only)				-	
O.	Nursing Facility Level 2		; :			
P.	(dually certified Medicaid/Medicare) ICF/MR				4_	4
Q.	Adult Chemical Dependency					o n
R.	Child and Adolescent Chemical Dependency		Q 			
S.	Swing Beds					-
Т.	Mental Health Residential Treatment					X
U.	Residential Hospice				(- 1	(
	TOTAL				4	4
*COI	N—Beds approved but not yet in service.					
10.	Medicare Provider Number N/A					
	Certification Type N/A					
11.	Medicaid Provider Number	BD				
	Certification Type					
12.	If this is a new facility, will certificati	on be so	ught fo	or Medic	are and/o	r Medicaid?
	Response: Yes					
invol yes, conti		e propos ants? <u>Ye</u> hich the	sed ser <u>s</u> li applica	vice are f the res ant has	ea. Will this sponse to contracted	this item is I or plans to
Disc	uss any out-of-network relationships i	ırı pıace \	אונט ואול	708/DU		ii ca. IV/A

Response to Section A, Item 3: Please see Attachment A.3.

Response to Section A, Item 4: Founded to address the needs of those moving out of large, state-run institutions, Open Arms Care Corporation, a Georgia nonprofit corporation ("Open Arms"), has 32 eight-resident homes or, Intermediate Care Facilities for Individuals with Intellectual Disabilities ("ICF/IID"), located in or near Chattanooga, Knoxville, Memphis, and Nashville, Tennessee. Please see Attachment A.4 for a list of facilities operated by Open Arms in Tennessee.

Through provider agreements with TennCare, Open Arms has been providing community-based facilities for individuals with intellectual and developmental disabilities for more than 25 years. Open Arms has no ownership shares or membership interests and is board-managed. Though Open Arms is a Georgia nonprofit corporation, the board of Open Arms is considering converting to a Tennessee nonprofit corporation. If the ultimate decision is to make such a conversion, a new Tennessee nonprofit corporation would be created and the existing Georgia corporation would be merged into it, with the result being that Open Arms would be a Tennessee corporation. The laws of some states allow a simpler process whereby a non-nonprofit corporation can change its domicile from one state to another, but that is not currently allowed for transitions from a Georgia to a Tennessee corporation.

<u>Response to Section A, Item 5</u>: Integra Resources, LLC ("Integra") manages all of Open Arms' ICF/IID facilities and is equally owned by SMI Group, LLC and Flatrock Investors, LLC. SMI Group, LLC is, in turn equally owned by George Stevens and Jeff Mastroleo, while Flatrock Investors, LLC is equally owned by Joseph Torrence and Richard Brown.

George Stevens, Jeff Mastroleo, Joseph Torrence, and Richard Brown have directly applicable experience in areas including healthcare operations, affordable housing operations, financing and management, government service in the areas of mental health and affordable housing, and executive-level management of healthcare providers.

A copy of the management agreement with Integra is included as <u>Attachment A.5.1</u> and copies of more information about its principals are collectively attached as <u>Attachment A.5.2</u>.

Response to Section A, Item 6: The Applicant has an option to lease the building and the land upon which the building is located from WCO AL DP, LLC (the "Landlord"). The Landlord is a subsidiary of Woodbine Community Organization, a Tennessee nonprofit corporation and has no relationship with Open Arms, other than a contractual relationship from the current leases to Open Arms of buildings and land for the operation of its 32 current facilities. The Landlord will purchase the land and building for the project from Facilities Development Group, LLC ("Developer") pursuant to a Development Agreement between the Landlord and Developer, after Developer has acquired and financed the land pursuant to the contract attached as Attachment A.6 and then arranged the construction and financing of the proposed facility. Open Arms then has an option to lease the completed, fully furnished facility from the Landlord. Please see Attachment A.6 for copies of the

Development Agreement and Option to Lease, and an illustration of the transactions between the parties.

Response to Section A, Item 13: The Applicant currently has contracts with the following Managed Care Organizations: AmeriGroup, TennCare Select, and BlueSelect.

NOTE:

Section B is intended to give the Applicant an opportunity to describe the project and to discuss the need that the Applicant sees for the project. **Section** C addresses how the project relates to the Certificate of Need criteria of Need, Economic Feasibility, and the Contribution to the Orderly Development of Health Care. **Discussions on how the application relates to the criteria should not take place in this section unless otherwise specified.**

SECTION B: PROJECT DESCRIPTION

I. Provide a brief executive summary of the project not to exceed two pages. Topics to be included in the executive summary are a brief description of proposed services and equipment, ownership structure, service area, need, existing resources, project cost, funding, financial feasibility and staffing.

Response:

Services

This project involves construction of a new 4-bed Intermediate Care Facility for Individuals with Intellectual Disabilities ("ICF/IID") in Georgetown, Tennessee. This facility will be constructed for the purpose of transitioning four individuals from the Greene Valley Developmental Center ("GVDC"), a large, congregate institutional facility, into a smaller, group home located in the community. ICF/IID services are a Medicaid benefit for individuals with intellectual and developmental disabilities which provides individualized health care and rehabilitation services intended to increase functional status and independence.

The facility will be a one-story, fully accessible family home of approximately 2,800 square feet with four bedrooms, combination living/dining room, kitchen, laundry, office, and associated storage areas. The home will have two large, fully accessible bathrooms, one half bath, and a residential sprinkler system. Depending on the resident and his or her medical needs, residents will receive assistance meeting hygiene requirements, specialized dietary services, physical therapy, and assistance with activities of daily living, as well as physical, occupational, and behavioral therapies. The overall goal is to provide the combination of an environment and services that will enrich their quality of life and sense of community. The Tennessee Department of Intellectual and Developmental Disabilities (DIDD) strongly supports this application as more fully expressed in its letter of recommendation, a copy of which is attached to this application as <u>Attachment B.1</u>.

Need/Existing Resources

Pursuant to an Exit Plan and Approved Order adopted by a federal court in January 2015, the Greene Valley Developmental Center must close on June 30, 2016, unless the timing for the Exit Plan is extended pursuant to its provisions allowing certain extensions (not to exceed June 30, 2017). This Court Order brought an end to longstanding litigation against several institutions for the intellectually disabled in Tennessee.¹ As a result of the litigation, the state has closed two similar institutions and transitioned their residents to other facilities or living arrangements. Under the terms of the Exit Plan and DIDD's Transition Plan for GVDC, the institution's remaining residents had the opportunity to choose between private ICF/IID services and state-based Medicaid waiver programs.² Seventy-five (75) of the 85 individuals remaining at GVDC as of early September 2015, have opted to move to private ICF/IID facilities, with 8 having expressed a desire to remain in the Hamilton County area.3 The proposed facility, located in Hamilton County, is being developed to serve four of these individuals. Please see Attachment B.3 for the letter from DIDD indicating all individuals in Hamilton County for whom DIDD intends the Applicant to provide ICF/IID services following GVDC's closure. The individuals who will reside in the facility will continue to be funded through the ICF/IID program following GVDC's closure.

Ownership

Open Arms is a licensed and Medicaid-certified ICF/IID provider in Tennessee – one of the largest in the state – and has been providing care for approximately one third of the state's population requiring ICF/IID services since 1990. The Applicant operates more than 30 facilities across Tennessee, with locations in Shelby, Davidson/Williamson, Hamilton, and Knox Counties. The Applicant is a non-profit corporation with no ownership shares or membership interests.

Staffing

The Applicant employs 175 staff in Hamilton County for its current programs. From this group of qualified individuals and with its anticipated employment of some of GVDC's staff, the Applicant will be able to draw the 2.8 LPN nursing FTE and 11.23 FTE of direct support personnel needed to staff all three of the new facility's shifts.

Project Cost, Funding, and Feasibility

The facility's estimated cost of construction is \$647,500 or \$231.25 per square foot. Please see Section C, Economic Feasibility, for additional information about costs for land, site preparation, and other costs. The project financing will include a commercial loan to the landlord (please see Attachment C. Economic Feasibility -2).

Because of the Applicant's extensive experience serving individuals with intellectual and developmental disabilities and its solid working relationship with DIDD, the Applicant

¹ People First of Tennessee, et al. v. Clover Bottom Developmental Center, et al., No. 3:95-cv-1227, Slip Op., 2015 WL 404077 at *1 (M.D. Tenn. Jan. 29, 2015).

² Both available at https://www.tn.gov/didd/topic/clover-bottom-exit-plan. TennCare's Home and Community Based (HCBS) Waiver programs serve "adults with intellectual disabilities and children under age six with developmental delay who qualify for and, absent the provision of services provided under [the waiver program], would require placement in a private [ICF/IID]." See TennCare, Statewide Waiver Program, available https://www.tn.gov/tenncare/article/statewide-waiver-program.

believes that, in addition to being economically feasible, this project will greatly improve the lives of former GVDC residents.

- B. II. Provide a detailed narrative of the project by addressing the following items as they relate to the proposal.
 - A. Describe the construction, modification and/or renovation of the facility (exclusive of major medical equipment covered by T.C.A. § 68-11-1601 et seq.) including square footage, major operational areas, room configuration, etc. Applicants with hospital projects (construction cost in excess of \$5 million) and other facility projects (construction cost in excess of \$2 million) should complete the Square Footage and Cost per Square Footage Chart. Utilizing the attached Chart, applicants with hospital projects should complete Parts A.-E. by identifying as applicable nursing units, ancillary areas, and support areas affected by this project. Provide the location of the unit/service within, the existing facility along with current square footage, where, if any, the unit/service will relocate temporarily during construction and renovation, and then the location of the unit/service with proposed square footage. The total cost per square foot should provide a breakout between new construction and renovation cost per square foot. Other facility projects need only complete parts B.-E. Please also discuss and justify the cost per square foot for this project.

If the project involves none of the above, describe the development of the proposal.

Response: The architect, Developer, and the Applicant's staff worked closely with a realtor to review several sites for suitability to construct the home and to evaluate utility and availability. The resulting location of the project is 1.5 acres in the southwest quadrant of a 15.5-acre parcel known as 7817 Gamble Road and will be a one-story, fully accessible family home with four bedrooms, living room, dining room, kitchen, laundry, and associated storage areas. The home will have two large, fully accessible bathrooms and one half bath. It will be constructed of brick and siding with asphalt shingles. There will be a residential sprinkler system. The home will be 2,800 square feet, and its estimated construction cost is \$231.25 per square foot, for a total approximated cost of \$647,500, which the Applicant believes is a reasonable cost for new construction of an ICF/IID facility in this area.

B. Identify the number and type of beds increased, decreased, converted, relocated, designated, and/or redistributed by this application. Describe the reasons for change in bed allocations and describe the impact the bed change will have on the existing services.

Response: The four beds to be created through this project are ICF/IID (formerly known as ICF/MR) beds and are intended to specifically serve individuals transitioning out of GVDC as detailed above. This project will have no impact on existing services because it will directly replace four existing beds at GVDC that will no longer be in use following its closure.

SQUARE FOOTAGE AND COST PER SQUARE FOOTAGE CHART

Response: Not Applicable.

				Proposed	Propos Squar	Proposed Final Square Footage	_ o		Proposed Final Cost/ SF	=
A. Unit/ Department	Existing Location	Existing SF	Temporary Location	Final Location	Renovated	New	Total	Renovated	New	Total
								The state of the s		
										11 × 3 × 4
										THE PERSON NAMED IN
										SKA N ST
								81		inserve and some services as
								6		Town Town
										7
B. Unit/Depart. GSF Sub-Total										
C. Mechanical/ Electrical GSF										
D. Circulation /Structure GSF										
E. Total GSF										

C. As the Applicant, describe your need to provide the following health care services (if applicable to this application):

- 1. Adult Psychiatric Services
- 2. Alcohol and Drug Treatment for Adolescents (exceeding 28 days)
- 3. Birthing Center
- 4. Burn Units
- 5. Cardiac Catheterization Services
- 6. Child and Adolescent Psychiatric Services
- 7. Extracorporeal Lithotripsy
- 8. Home Health Services
- 9. Hospice Services
- 10. Residential Hospice

11.ICF/IID Services (ICF/MR)

- 12. Long-term Care Services
- 13. Magnetic Resonance Imaging (MRI)
- 14. Mental Health Residential Treatment
- 15. Neonatal Intensive Care Unit
- 16. Non-Residential Methadone Treatment Centers
- 17. Open Heart Surgery
- 18. Positron Emission Tomography
- 19. Radiation Therapy/Linear Accelerator
- 20. Rehabilitation Services
- 21. Swing Beds

<u>Response</u>: This project involves the establishment of a small ICF/IID group home for four individuals transitioning from GVDC, pursuant to the Exit Plan. DIDD's Transition Plan for GVDC is evidence of the need for this project. Without the Applicant's project, individuals who have chosen to remain in the service area would not have the support they require to reside in their chosen county.

D. Describe the need to change location or replace an existing facility.

Response: Not applicable. This project involves the establishment of a new ICF/IID facility. The only facility being replaced is GVDC, which must close by June 30, 2016, pursuant to the Court Order unless an extension is granted pursuant to the Exit Plan as previously noted.

- E. Describe the acquisition of any item of major medical equipment (as defined by the Agency Rules and the Statute) which exceeds a cost of \$1.5 million; and/or is a magnetic resonance imaging (MRI) scanner, positron emission tomography (PET) scanner, extracorporeal lithotripter and/or linear accelerator by responding to the following:
 - 1. For fixed-site major medical equipment (not replacing existing equipment):
 - a. Describe the new equipment, including:
 - 1. Total cost; (As defined by Agency Rule).

- 2. Expected useful life;
- 3. List of clinical applications to be provided; and
- 4. Documentation of FDA approval.
- b. Provide current and proposed schedules of operations.

Response: Not applicable.

- 2. For mobile major medical equipment:
 - a. List all sites that will be served;
 - b. Provide current and/or proposed schedule of operations;
 - c. Provide the lease or contract cost.
 - d. Provide the fair market value of the equipment; and
 - e. List the owner for the equipment.

Response: Not applicable.

3. Indicate applicant's legal interest in equipment (i.e., purchase, lease, etc.) In the case of equipment purchase include a quote and/or proposal from an equipment vendor, or in the case of an equipment lease provide a draft lease or contract that at least includes the term of the lease and the anticipated lease payments.

Response: Not applicable.

- B. III. A. Attach a copy of the plot plan of the site on an 8 1/2" x 11" sheet of white paper which must include:
 - 1. Size of site (in acres);
 - 2. Location of structure on the site; and
 - 3. Location of the proposed construction.
 - 4. Names of streets, roads or highway that cross or border the site.

 Please note that the drawings do not need to be drawn to scale. Plot plans are required for all projects.

Response: Please see Attachment B.III.A. The residential area surrounding the parcel at Gamble Road is a neighborhood of single-family homes of comparable size to the 2,800 square foot home that is the subject of this application. The following is a tabulation of the square footages of the homes in the immediate vicinity.

Address	Area of Home (sq. ft.)
7817 Gamble Rd.	1,352
7713 Gamble Rd.	1,040
7697 Gamble Rd.	4,405
7685 Gamble Rd.	2,945
11130 Meadowview Rd.	1,637

11116 Meadowview Rd.	1,456
11108 Meadowview Rd.	1,936
11079 Hwy. 58	2,430
11110 Hwy. 58	2,880

B. Describe the relationship of the site to public transportation routes, if any, and to any highway or major road developments in the area. Describe the accessibility of the proposed site to patients/clients.

Response: The facility will house individuals transitioning from GVDC and will not be generally open to the public. Access to individuals housed at the site will be supervised by the facility's staff. Families of these individuals will have access to the facility from Interstate 75, which runs south through Cleveland and Chattanooga and is a 19 minute drive from the facility. From Interstate 75, visitors turn onto Tennessee Route 60 and proceed north for 9.2 miles before turning left onto Tennessee Route 58 and continuing for 4.1 miles. After a left onto Gamble Road, the facility is located about 400 feet beyond the intersection of Gamble Road and Tennessee Route 58.

B. IV. Attach a floor plan drawing for the facility which includes legible labeling of patient care rooms (noting private or semi-private), ancillary areas, equipment areas, etc. on an 8 1/2" x 11" sheet of white paper.

NOTE: <u>DO NOT SUBMIT BLUEPRINTS.</u> Simple line drawings should be submitted and need not be drawn to scale.

Response: Please see Attachment B.IV.

- B. V. For a Home Health Agency or Hospice, identify:
 - 1. Existing service area by County;
 - 2. Proposed service area by County;
 - 3. A parent or primary service provider;
 - 4. Existing branches; and
 - 5. Proposed branches.

Response: Not applicable.

SECTION C: GENERAL CRITERIA FOR CERTIFICATE OF NEED

NEED

1. Describe the relationship of this proposal toward the implementation of the State Health Plan and Tennessee's Health: Guidelines for Growth.

Please discuss how the proposed project will relate to the <u>5 Principles for Achieving Better Health</u> found in the State Health Plan.

Principle 1: The purpose of the State Health Plan is to improve the health of Tennesseans.

<u>Response</u>: The new home will support this principle by ensuring all residents receive high quality health care. Residents will have medical care on an as-needed basis as well as per physician recommendations. The individuals will have access to services for all their healthcare needs, including mental health. They will have both planned and spontaneous activities to enjoy in their new community and they will be given the opportunity to participate in vocational training or job coaching.

Principle 2: Every citizen should have reasonable access to health care.

Response: The Applicant will ensure that all residents continue to receive medical care as needed as well as in the manner and on the schedule prescribed by regulations and residents' physicians. Additionally, the transition from a large facility such as GVDC to the home proposed by the Applicant in this application will provide residents with higher quality and more personalized medical care, as staff and physicians will have more time to monitor residents' physical and mental well-being.

Principle 3: The state's health care resources should be developed to address the needs of Tennesseans while encouraging competitive markets, economic efficiencies and the continued development of the state's health care system.

Response: Providing support in an ICF/IID is cost effective at the Applicant's facility due to concise staffing, preventive healthcare, management oversight of resource utilization, and design of a home specifically dedicated to the GVDC population. Ongoing cost efficiency will result from preventive healthcare and preservation of residents' existing mobility through therapy. Additionally, through its 25 years of experience, the Applicant will be able to put its expertise to work and take advantage of economies of scale possible due to its locations throughout the state, both of which will enable the Applicant to spend less money than would be spent by a less experienced applicant.

Principle 4: Every citizen should have confidence that the quality of health care is continually monitored and standards are adhered to by health care providers.

Response: As a provider of ICF/IID services, the Applicant is regulated by both the state and the federal government. Further, as a decades-long ICF/IID services provider veteran,

the Applicant is well versed in satisfying these requirements and ensuring that its facilities meet regulatory and licensure expectations and standards. Tennesseans can be confident that services offered at one of the Applicant's facilities have the backing of this experience and regulatory oversight.

Principle 5: The state should support the development, recruitment and retention of a sufficient and quality health care workforce.

Response: The Applicant utilizes licensed and unlicensed personnel to provide cohesive care to the individuals supported. Additionally, the Applicant, with the addition of a new ICF/IID in the area, will ensure that these services remain available to the community and that individuals interested in providing the services continue to come to the community to work.

a. Please provide a response to each criterion and standard in Certificate of Need Categories that are applicable to the proposed project. Do not provide responses to General Criteria and Standards (pages 6-9) here.

A. Need

1. The population-based estimate of the total need for ICF/MR facilities is .032 percent of the general population. This estimate is based on the estimate for all mental retardation of 1 percent. Of the 1 percent estimate, 3.2 percent of those are estimated to meet level 1 criteria and be appropriate for ICF/MR services.

Response: The 2015 population of Hamilton County, Tennessee is estimated to be 352,955 with 136 ICF/IID beds in the county as of 2014. Using the need-based estimate of .032%, the need in Hamilton County is approximately 113 beds.

This project, however, does not involve the development of new ICF/IID beds. Therefore, the population-based needs analysis in the Guidelines for Growth is inapplicable. Further, the analysis is inaccurate based on the occupancy rates of the ICF/IID beds in the area. These beds would not be operating at capacity if they were not in fact needed. With ICF/IID services scattered throughout the state as opposed to being available in every county throughout Tennessee, a population-based estimate such as the one above does always accurately depict need. Family members and loved ones have to put those in their care who need ICF/IID services wherever they are available, thus creating counties such as Hamilton County whose need calculations suggest a lower number than is appropriate based on actual consumer demand.

The beds which will be used by this project serve only to replace beds already in existence at GVDC and are being built in response to the need for services arising from the closure

of GVDC, which would otherwise eliminate these beds. Thus, no net increase in the number of ICF/IID beds is intended by this application.

2. The estimate for total need should be adjusted by the existent ICF/MR beds operating in the area as counted by the Department of Health, Department of Mental Health and Developmental Disabilities, and the Division of Mental Retardation Services in the Joint Annual Reports.

Response: The total estimated need minus the existing beds leaves a need of -23 beds. However, according to DIDD,⁴ eight ICF/IID beds are needed for GVDC residents who wish to transfer to the Hamilton County area. As previously noted, all existing ICF/IID beds in the Hamilton County area are full, and there is not sufficient existing capacity in the area to develop services for remaining GVDC residents by June 30, 2016, without development of new ICF/IID beds. The Applicant is sole provider coordinating with DIDD to develop eight new beds in Hamilton County. DIDD is counting on the Applicant to provide all eight of these beds, four of which are contemplated under the proposed project.

B. Service Area

1. The geographic service area should be reasonable and based on an optimal balance between population density and service proximity.

Response: Eight of GVDC's residents or their guardians desire that their loved ones live in the Hamilton County area. The facility contemplated in this application will be located in Hamilton County to serve their needs and in response to their request.

Given the anticipated acuity level of individuals at the facility, and the recent changes by CMS regarding Home and Community-Based Services (HCBS) as to whether such individuals receive services in their own home or in the community, transportation to a day center may not occur on a regular basis. If such day center services are needed Open Arms has an existing day center in Chattanooga which it currently utilizes for other facilities it operates in Chattanooga, and which has the capacity to accommodate individuals from this proposed facility as well.

Please find below a chart of distances from the proposed location to services within the area.

Service	Closest Location	0	Driving Time
Nearest	Chattanooga, TN	26.4 miles (to city	42 minutes
Incorporated City		center)	
Hospital	Parkridge East Hospital	24.9 miles	38 minutes
•	941 Spring Creek Rd.		
	Chattanooga, TN 37404		

⁴ Memorandum from Terry Jordan-Henley, Deputy Regional Director for the East Tennessee Regional Office of the Department of Intellectual and Developmental Disabilities, Re: ICF/IID Expansions and CON Development, November 4, 2015.

DI O.CC	Desertor Country Family Practice	13.8 miles	19 minutes		
Physician Offices	Decatur County Family Practice	13.8 miles	19 minutes		
	190 University Ave.				
	Parsons, TN 38363				
EMS/Fire Station	Highway 58 Volunteer Fire	1.7 miles	3 minutes		
	Department				
	10914 TN-58				
	Georgetown, TN 37336				
Day Treatment (if	Open Arms Day Center	14.4 miles	22 minutes		
applicable)	5731 Ooltewah-Ringgold Road				
	Ooltewah, TN 37363				
Greene Valley		164 Miles	2 Hours 38		
Developmentmental			Minutes		
Center					
4850 E Andrew					
Johnson Hwy,					
Tusculum, TN 37745					

2. The relationship of the socio-demographics of the service area and the project population to receive services should be considered. The proposal's sensitivity and responsiveness to the special needs of the service area should be considered including accessibility to consumers, particularly women, racial and ethnic minorities, low-income groups, and those needed services involuntarily.

Response: The project population consists of the remaining residents of GVDC who wish to relocate to an ICF/IID within Hamilton County. The Applicant is aware of their special needs, including their age distribution, nutritional needs, mobility and visual impairments, and their psychiatric and behavioral needs. This facility is designed and located with their needs in mind and is dedicated to serving them. The Applicant serves all individuals regardless of racial, ethnic, or other demographic background. The proposed facility will be located in a residential setting to promote community inclusion.

- C. Relationship to Existing Applicable Plans
 - 1. The proposal's relationship to policy as formulated in the state, city, county, and /or regional plans and other documents should be a significant consideration.

Response: The Applicant is building this facility to serve the needs of the individuals affected by closure of GVDC and will assist the State in fulfilling its responsibility under the Court Order to offer GVDC's remaining residents a choice to transition to a private ICF/IID or to enroll in the state-based Medicaid waiver program.

2. The proposal's relationship to underserved geographic areas and underserved populations groups as identified in state, city, county, and/or regional plans and other documents should be a significant consideration.

Response: All of the remaining residents at GVDC will need to find other homes by June 30, 2016, unless extended to June 30, 2017 as previously noted, and 75 of these individuals have chosen to transition to an ICF/IID. DIDD has determined that the existing facilities will not be sufficient to absorb the 8 GVDC residents who wish to live in Hamilton County. This facility, along with others proposed by the Applicant and its peers, will ensure that these individuals have the services they need.

3. The impact of the proposal on similar services supported by state and federal appropriations should be assessed and considered.

Response: This project will shift existing ICF/IID beds from GVDC to a four-bed group home, as a part of the closing of GVDC. This will, in turn, shift federal and state funding from GVDC to the small group home described in this application.

4. The degree of projected financial participation in the Medicare and TennCare programs should be considered.

Response: ICF/IID services in Tennessee are funded by TennCare and the Applicant anticipates that TennCare funds will be responsible for 96% of the facility's revenue.

- D. Relationship to Existing Similar Services in the Area
 - 1. The area's trends in occupancy and utilization of similar services should be considered.

Response: The following ICF/IID beds operated in Hamilton County as of 2014:

- Orange Grove Center (72 beds):
 - o Two (2) eight-bed homes; and
 - o Fourteen (14) four-bed homes
- Open Arms Care Corporation (64 beds):
 - o Eight (8) eight-bed homes

Based on their average daily census, these beds are at full occupancy. At present, only eight beds (including the four contemplated in this application) are planned to meet DIDD's identified need for eight beds in Hamilton County. This indicates that the proposed beds, like the others in the service area, will operate at full capacity once established, as GVDC residents will proceed directly from that facility to the Applicant's proposed facility.

A chart of the occupancy of ICF/IID's in the county for the past three years follows.

ICF/IID Utilization, Hamilton County

	2012	2012	2012	2013	2013	2013	2014	2014	2014
Facility/Address	Lic. Beds	ADC	% Occup.	Lic. Beds	ADC	% Occup.	Lic. Beds	ADC	% Occup.
Orange Grove - A	8	4	44.6%	0	0	0.0%	0	0	0.0%

TOTAL:	156	144	92.7%	144	139	93.6%	136	136	91.7%
Open Arms Care - H	8	8	98.3%	8	8	100.0%	8	8	98.5%
Open Arms Care - G	8	8	100.0%	8	8	99.0%	8	8	99.2%
Open Arms Care - F	8	8	99.7%	8	8	100.0%	8	8	100.0%
Open Arms Care - E	8	8	100.0%	8	8	100.0%	8	8	100.0%
Open Arms Care - D	8	8	100.0%	8	8	100.0%	8	8	98.7%
Open Arms Care - C	8	8	98.0%	8	8	98.9%	8	8	100.0%
Open Arms Care - B	8	8	99.8%	8	8	99.8%	8	8	100.0%
Open Arms Care - A	8	8	100.0%	8	8	99.3%	8	8	100.0%
Orange Grove - R	4	2	54.6%	4	4	100.0%	4	4	100.0%
Orange Grove - Q	4	2	54.6%	4	4	100.0%	4	4	97.9%
Orange Grove - P	4	4	100.0%	4	4	100.0%	4	4	100.0%
Orange Grove - O	4	4	100.0%	4	4	100.0%	4	4	93.5%
Orange Grove - N	8	8	100.0%	8	8	100.0%	8	8	98.9%
Orange Grove - M	8	8	99.8%	8	8	100.0%	8	8	98.8%
Orange Grove - L	4	4	100.0%	4	4	100.0%	4	4	100.0%
Orange Grove - K	4	4	99.9%	4	4	100.0%	4	4	100.0%
Orange Grove - J	4	4	98.8%	4	4	97.9%	4	4	99.7%
Orange Grove - I	4	4	100.0%	4	4	100.0%	4	4	98.9%
Orange Grove - H	4	4	100.0%	4	4	98.6%	4	4	99.5%
Orange Grove - G	4	4	100.0%	4	4	100.0%	4	4	100.0%
Orange Grove - F	4	4	100.0%	4	4	100.0%	4	4	100.0%
Orange Grove - E	4	4	100.0%	4	4	100.0%	4	4	100.0%
Orange Grove - D	4	4	100.0%	4	4	100.0%	4	4	100.0%
Orange Grove - C	4	4	96.4%	4	4	99.9%	4	4	100.0%
Orange Grove - B	12	8	65.4%	8	3	41.0%	0	0	0.0%

Source: November 4, 2015 memo from Terry Jordan-Henley of DIDD, which is attached as Attachment B.2.

2. Accessibility to specific special needs groups should be an important factor.

Response: As an ICF/IID home, this facility will be accessible to individuals living with intellectual or developmental disabilities. Its bathroom and bedroom facilities and nursing station are specifically designed to assist medically fragile residents with severe intellectual or developmental disabilities.

 Applications that include a Change of Site for a health care institution, provide a response to General Criterion and Standards (4)(a-c)

Response: Not applicable. GVDC is closing and the proposed facility will take on four of its current residents; there is no change of site.

2. Describe the relationship of this project to the applicant facility's long-range development plans, if any.

Response: Since its first facility opened in 1990, the Applicant has grown to be the largest provider of private ICF/IID facilities in Tennessee, providing care for one third of the state's most medically fragile population in Shelby, Davidson/Williamson, Hamilton, and Knox counties. Drawing on 25 years of experience serving Tennesseans, the Applicant plans to

establish nine (9) 4-bed ICF/IID facilities in response to the closure of GVDC, including the ICF/IID proposed in this application. The Applicant, therefore, will seek Certificate of Need approval for two facilities in Hamilton County, three in Greene County, and four in Knox County.

3. Identify the proposed service area and justify the reasonableness of that proposed area.

Submit a county level map including the State of Tennessee clearly marked to reflect the service area. Please submit the map on 8 1/2" x 11" sheet of white paper marked only with ink detectable by a standard photocopier (i.e., no highlighters, pencils, etc.).

Response: Please see Attachment Need.3. Though DIDD has identified the 8 individuals who have chosen to remain in the service area, the Applicant is still assessing the final housing assignments. Therefore, using information from all residents staying in the service area, the distance from the proposed facility to the residents' family members' and/or guardians' addresses range from 21 miles or a 30 minute drive to 196 miles or a three hour and 12 minute drive.

4. A. Describe the demographics of the population to be served by this proposal.

Response: The population to be served by this proposal consists of the 85 remaining residents of GVDC, the great majority of whom chose to transition to ICF/IID facilities pursuant to the Court Order closing the institution. The Applicant is aware of the individuals to be served by this proposed facility. DIDD has identified the four individuals to whom the Applicant has committed to provide residency in this facility and in eight other 4-bed ICF/IIDs that will be the subject of subsequent applications for Certificates of Need. See <u>Attachment B.2</u> for the November 4, 2015 memo from DIDD to the Applicant; please note that the residents' names have been redacted to preserve confidentiality.

	Tennessee	Hamilton County
2015 Total Population	6,735,706	352,955
2019 Total Population	7,035,572	365,577
Total Population % Change	4.5%	3.6%
Age 65+ Population 2015	1,051,862	59,158
Age 65+ Population 2019	1,219,696	67,439
Age 65+, % Change	16.0%	14.0%

17.3%	18.4%
1,461,025	67,049
21.7%	19%
38	39.3
\$44,298	\$46,702
17.6%	16.6%
	1,461,025 21.7% 38 \$44,298

Sources: Tennessee Population Estimates 2015 and 2019; TennCare Enrollment Report for September 2015; U.S. Census Bureau Quickfacts

B. Describe the special needs of the service area population, including health disparities, the accessibility to consumers, particularly the elderly, women, racial and ethnic minorities, and low-income groups. Document how the business plans of the facility will take into consideration the special needs of the service area population.

Response: The anticipated residents of the facility are all individuals with severe intellectual or developmental disabilities requiring institutional care. In particular:

- 54 are 23-60 years of age, while the remaining 31 are 61 and older;
- 37 require enteral feedings, and another 17 have structured dining plans;
- 65, 42 of which are non-ambulatory, have mobility impairments;
- Approximately 60% use a customized seating system and/or other alternative positioning equipment;
- 28 are legally blind; and
- 28 are prescribed psychotropic medications, and 13 have a Behavioral Support Plan or Behavioral Support Guidelines.

The Applicant's facility will be specially designed to meet residents' physical and medical needs, such as accessible entry doors, hallways, bathrooms, transportation, and ADA-compliant sink/vanity and toilets. Other services that will be provided include assistance meeting hygiene requirements, specialized dietary services, physical therapy, and activities of daily living, including physical, occupational, and behavioral therapies. The overall goal is to provide residents with an environment and services that will let them live dignified and meaningful lives in a community setting.

5. Describe the existing or certified services, including approved but unimplemented CONs, of similar institutions in the service area. Include utilization and/or occupancy trends for each of the most recent three years of data available for this type of project. Be certain to list each institution and its utilization and/or occupancy individually. Inpatient bed projects must include the following data: admissions or discharges,

patient days, and occupancy. Other projects should use the most appropriate measures, e.g., cases, procedures, visits, admissions, etc.

Response: As noted above, all existing ICF/IID beds are at full occupancy, and there are no approved-but-unimplemented ICF/IID beds for Hamilton County.

6. Provide applicable utilization and/or occupancy statistics for your institution for each of the past three (3) years and the projected annual utilization for each of the two (2) years following completion of the project. Additionally, provide the details regarding the methodology used to project utilization. The methodology must include detailed calculations or documentation from referral sources, and identification of all assumptions.

Response: The Applicant projects 100% occupancy of all four beds, or 1460 resident bed days, for the first two years of operation of this facility. This is based upon the fact that DIDD has identified the four (4) individuals to whom the Applicant has committed to provide ICF/IID beds in Hamilton County following Certificate of Need approval. Further, with GVDC's closure and the full occupancy of existing ICF/IID facilities, the proposed project will have to operate at 100% occupancy to accommodate the need created by GVDC's closure. It is also based upon the years of experience the Applicant has had operating ICF/IIDs in Tennessee and the current occupancy rate in the county.

C. ECONOMIC FEASIBILITY

1. Provide the cost of the project by completing the Project Costs Chart on the following page.

Justify the cost of the project.

- All projects should have a project cost of at least \$3,000 on Line F. (Minimum CON Filing Fee). CON filing fee should be calculated from Line D. (See Application Instructions for Filing Fee.)
- The cost of any lease (building, land, and/or equipment) should be based on fair market value or the total amount of the lease payments over the initial term of the lease, whichever is greater. Note: This applies to all equipment leases including by procedure or "per click" arrangements. The methodology used to determine the total lease cost for a "per click" arrangement must include, at a minimum, the projected procedures, the "per click" rate and the term of the lease.
- The cost for fixed and moveable equipment includes, but is not necessarily limited to, maintenance agreements covering the expected useful life of the equipment; federal, state, and local taxes and other government assessments; and installation charges, excluding capital expenditures for

physical plant renovation or in-wall shielding, which should be included under construction costs or incorporated in a facility lease.

• For projects that include new construction, modification, and/or renovation; documentation must be provided from a contractor and/or architect that support the estimated construction costs.

<u>Response</u>: Please see <u>Attachment C. Economic Feasibility – 1</u> for a copy of the letter from the architect supporting the estimated construction cost.

PROJECT COSTS CHART

3. Acquisition of Site 4. Preparation of Site 5. Construction Costs 6. Contingency Fund 7. Fixed Equipment (Not included in Construction Contract) 8. Moveable Equipment (List all equipment over \$56,000) 9. Other (Specify) 10. B. Acquisition by gift, donation, or lease: Not Applicable. 1. Facility (inclusive of building and land) 2. Building only 3. Land only 4. Equipment (Specify) 5. Other (Specify) C. Financing Costs and Fees: Not Applicable. 1. Interim Financing 2. Underwriting Costs 3. Reserve of One Year's Debt Service 4. Other (specify) D. Estimated Project Cost (A+B+C+) E. CON Filing Fee	A.	 Construction and equipment acquired by purchase 1. Architectural and Engineering Fees 2. Legal, Administrative (Excluding CON Filing Fee), Consultant Fees 	\$ \$
B. Acquisition by gift, donation, or lease: Not Applicable. 1. Facility (inclusive of building and land) 2. Building only 3. Land only 4. Equipment (Specify) 5. Other (Specify) C. Financing Costs and Fees: Not Applicable. 1. Interim Financing 2. Underwriting Costs 3. Reserve of One Year's Debt Service 4. Other (specify) D. Estimated Project Cost (A+B+C+) \$ E. CON Filing Fee		 Preparation of Site Construction Costs Contingency Fund Fixed Equipment (Not included in Construction Contract) Moveable Equipment (List all equipment over \$56,000) Other (Specify)	\$
C. Financing Costs and Fees: Not Applicable. 1. Interim Financing 2. Underwriting Costs 3. Reserve of One Year's Debt Service 4. Other (specify) D. Estimated Project Cost (A+B+C+) E. CON Filing Fee \$	B.	Acquisition by gift, donation, or lease: Not Applicable. 1. Facility (inclusive of building and land) 2. Building only 3. Land only 4. Equipment (Specify) 5. Other (Specify)	
(A+B+C+) \$ E. CON Filing Fee \$		Financing Costs and Fees: Not Applicable. 1. Interim Financing 2. Underwriting Costs 3. Reserve of One Year's Debt Service 4. Other (specify)	
		(A+B+C+)	:
F. Total Estimated Project Cost \$ (D+E) TOTAL \$		Total Estimated Project Cost (D+E)	\$

*The Lease has an anticipated term of 15 years at an anticipated rent of \$88,500 per year, for a total of \$1,327,500.

Estimated acquisition, development and construction costs (inclusive) for the leased facility are:

Acquisition of site	75,000
Architectural and engineering fees	32,000
Preparation of site	40,000
Construction costs	647,500
Landscaping and irrigation	25,000
Contingency fund	40,500
Furnishings and equipment	<u>25,000</u>
TOTAL	885,000

2. Identify the funding sources for this project.

Please check the applicable item(s) below and briefly summarize how the project will be financed. (Documentation for the type of funding MUST be inserted at the end of the application, in the correct alpha/numeric order and identified as Attachment C, Economic Feasibility-2.)

<u>X</u>	A.	Commercial loanLetter from lending institution or guarantor stating favorable initial contact, proposed loan amount, expected interest rates, anticipated term of
	В.	the loan, and any restrictions or conditions; Tax-exempt bondsCopy of preliminary resolution or a letter from the issuing authority stating favorable initial contact and a conditional agreement from an underwriter or investment banker to proceed with the
	C.	issuance;
	D.	GrantsNotification of intent form for grant application or notice of grant award; or
_	E.	Cash ReservesAppropriate documentation from Chief Financial Officer.
_	F.	Other—Identify and document funding from all other

 $\underline{\text{Response}} \colon \text{ Please see } \underline{\text{Attachment C. Economic Feasibility } - 2} \text{ for documentation of the project's funding by ServisFirst Bank.}$

3. Discuss and document the reasonableness of the proposed project costs. If applicable, compare the cost per square foot of construction to similar

projects recently approved by the Health Services and Development Agency.

Response: This project will be cost-effective as the Applicant is taking advantage of all of its expertise and resources. For example, assuming Certificate of Need approval, the Applicant will use the same layout for all ICF/IID homes it will build to accommodate GVDC residents.

All Open Arms facilities are currently leased from a subsidiary of Woodbine Community Organization, a Tennessee nonprofit corporation (which has no relationship with Open Arms, other than a contractual relationship from the current leases), and this facility will be leased in a similar structure. As the Landlord will be responsible for the development and construction of the facility, the Project Cost Chart only includes the anticipated lease expenses over the life of the lease, which is in excess of the development and construction costs.

The components of development and construction costs are as follows:

Acquisition of site

75,000

Architectural and engineering fees

32,000

Preparation of site

40,000

Construction costs

647,500

Landscaping and irrigation

25,000

Contingency fund

40.500

Furnishings and equipment 25,000

TOTAL 885,000

> Complete Historical and Projected Data Charts on the following two 4. pages—do not modify the Charts provided or submit Chart substitutions! Historical Data Chart represents revenue and expense information for the last three (3) years for which complete data is available for the institution. Projected Data Chart requests information for the two (2) years following the completion of this proposal. Projected Data Chart should reflect revenue and expense projections for the Proposal Only (i.e., if the application is for additional beds, include anticipated revenue from the proposed beds only, not from all beds in the facility).

Response: There is no Historical Data on this facility since it is a new facility. Please see Attachment C. Economic Feasibility - 4 - Projected Data Chart.

Please identify the project's average gross charge, average deduction from 5. operating revenue, and average net charge.

Response: This project's Average Gross charge is \$687.95.

Per Patient	

Average Gross Charge	\$793.04
Average Deduction	\$0
Average Net Charge	\$793.04

6. A. Please provide the current and proposed charge schedules for the proposal. Discuss any adjustment to current charges that will result from the implementation of the proposal. Additionally, describe the anticipated revenue from the proposed project and the impact on existing patient charges.

Response: The proposed charge schedule is \$687.95 per day for the first year of operations. The Applicant anticipates that almost all of its revenue will come from TennCare, with some of the revenue coming from residents' SSI benefits, as required by TennCare. The money from residents' SSI benefits will be used to cover some of the cost of services. The Applicant is not aware of any residents with food stamp benefits.

6. B. Compare the proposed charges to those of similar facilities in the service area/adjoining service areas, or to proposed charges of projects recently approved by the Health Services and Development Agency. If applicable, compare the proposed charges of the project to the current Medicare allowable fee schedule by common procedure terminology (CPT) code(s).

Response: The economics of the operations of the new four-bed homes will be considerably different from the operations of the existing homes, so the Applicant does not believe such a comparison would be meaningful. The Applicant's proposed rate is \$687.95 per day.

7. Discuss how projected utilization rates will be sufficient to maintain costeffectiveness.

Response: As the Projected Data Chart indicates, this project is intended to run on a breakeven basis. Proposed project charges were developed with this goal in mind. The client anticipates that approximately 96% of the revenue will come from TennCare and 4% of the revenue will come from SSI benefits.

8. Discuss how financial viability will be ensured within two years; and demonstrate the availability of sufficient cash flow until financial viability is achieved.

Response: As the Projected Data Chart indicates, this project is intended to run on a breakeven basis. Proposed project charges were developed with this goal in mind.

9. Discuss the project's participation in state and federal revenue programs including a description of the extent to which Medicare,

TennCare/Medicaid, and medically indigent patients will be served by the project. In addition, report the estimated dollar amount of revenue and percentage of total project revenue anticipated from each of TennCare, Medicare, or other state and federal sources for the proposal's first year of operation.

Response: All the participants in this project will be TennCare/Medicaid recipients. This project is intended to provide specialized services to TennCare/Medicaid recipients in need of ICF level care. The Applicant anticipates that 100% of its revenue will come from TennCare.

10. Provide copies of the balance sheet and income statement from the most recent reporting period of the institution and the most recent audited financial statements with accompanying notes, if applicable. For new projects, provide financial information for the corporation, partnership, or principal parties involved with the project. Copies must be inserted at the end of the application, in the correct alphanumeric order and labeled as Attachment C, Economic Feasibility-10.

Response: Please see Attachment C. Economic Feasibility-10 for the Applicant's most recent balance sheet, income statement, and audited financial statement.

- 11. Describe all alternatives to this project which were considered and discuss the advantages and disadvantages of each alternative including but not limited to:
 - a. A discussion regarding the availability of less costly, more effective, and/or more efficient alternative methods of providing the benefits intended by the proposal. If development of such alternatives is not practicable, the Applicant should justify why not; including reasons as to why they were rejected.

Response: Under the terms of the Exit Plan for GVDC, the institution's remaining residents had to choose between private ICF/IID services or state-based Medicaid waiver programs. ICF/IID services were by far the most frequently selected alternative, and the Applicant is providing the proposed ICF/IID beds specifically for those who made this choice. Since no other alternative will satisfy the Exit Plan with respect to these individuals, there is no practicable alternative available.

b. The Applicant should document that consideration has been given to alternatives to new construction, e.g., modernization or sharing arrangements. It should be documented that superior alternatives have been implemented to the maximum extent practicable.

Response: There are no alternatives to this proposal that will satisfy the Exit Plan. The planned group homes cannot exceed four beds per home, and it would be prohibitively expensive to provide these services on a scale involving fewer beds per home.

Constructing a new home is in line with the Applicant's experience and current practices. Intermediate care facilities must meet regulatory requirements such as those concerning life safety features for ventilation, separation, and flammable materials, and programmatic design concerning client needs and staff engagement that are generally absent in typical residential homes, so converting an existing house into an ICF/IID would have required considerable renovation and construction. According to the Applicant's research and knowledge, most of the new bed ICF homes in the past five years have been new construction as opposed to renovation.

C. CONTRIBUTION TO THE ORDERLY DEVELOPMENT OF HEALTH CARE

1. List all existing health care providers (e.g., hospitals, nursing homes, home care organizations, etc.), managed care organizations, alliances, and/or networks with which the Applicant currently has or plans to have contractual and/or working relationships, e.g., transfer agreements, contractual agreements for health services.

Response: The Applicant anticipates having a transfer agreement in place with Memorial Hospital.

2. Describe the positive and/or negative effects of the proposal on the health care system.

Please be sure to discuss any instances of duplication or competition arising from your proposal including a description of the effect the proposal will have on the utilization rates of existing providers in the service area of the project.

Response: This project is essential to the success of the Transition Plan governing GVDC's closure because DIDD is counting on the ICF/IID beds provided in this proposal to fulfill its court-ordered duties to replace existing ICF/IID beds at GVDC. There is no duplication of service. There are no negative effects of this proposal.

3. Provide the current and/or anticipated staffing pattern for all employees providing patient care for the project. This can be reported using FTEs for these positions. Additionally, please compare the clinical staff salaries in the proposal to prevailing wage patterns in the service area as published by the Tennessee Department of Labor & Workforce Development and/or other documented sources.

Response: The staffing of the three shifts at this new facility is anticipated as follows: The resident to staff ratio will be approximately two (2) staff members to four (4) residents at night and three (3) or four (4) staff members to four (4) residents for the first two shifts. This staffing pattern meets and exceeds the minimum staff to resident ratio.

	Hamilton
Resident Manager	.5
Qualified MR Professional	.5

Physical Therapist	.125
Occupational Therapist	.125
Speech Therapist	.125
Housekeeping Maintenance and Grounds	,5
Nursing Staff, RN	.33
Nursing Staff, LPN	2.8
Direct Support Staff	11.23
Other Central Office Support Personnel	.11
Total	16.345

The 2014 data from the Tennessee Department of Labor & Workforce Development provides median salary data for the following clinical staff in Tennessee:

RN	\$56,370
LPN	\$36,000
Nursing Assistants	\$22,267

The Applicant proposes the following salary scale for clinical staff in Year 1:

	Hamilton
RN	\$60,000
LPN	\$39,066

4. Discuss the availability of and accessibility to human resources required by the proposal, including adequate professional staff, as per the Department of Health, the Department of Mental Health and Developmental Disabilities, and/or the Division of Mental Retardation Services licensing requirements.

Response: The Applicant currently has approximately 175 staff in Hamilton County. The Applicant does not anticipate difficulty filling positions needed for the project and anticipates that many of the employees for the facility will come from GVDC.

5. Verify that the Applicant has reviewed and understands all licensing certification as required by the State of Tennessee for medical/clinical staff. These include, without limitation, regulations concerning physician supervision, credentialing, admission privileges, quality assurance policies and programs, utilization review policies and programs, record keeping, and staff education.

Response: The Applicant has reviewed and understands the aforementioned requirements.

6. Discuss your health care institution's participation in the training of students in the areas of medicine, nursing, social work, etc. (e.g., internships, residencies, etc.).

Response: Not applicable.

7. a. Please verify, as applicable, that the applicant has reviewed and understands the licensure requirements of the Department of Health, the Department of Mental Health and Developmental Disabilities, the Division of Mental Retardation Services, and/or any applicable Medicare requirements.

Response: The Applicant has reviewed and understands the aforementioned requirements.

b. Provide the name of the entity from which the Applicant has received or will receive licensure, certification, and/or accreditation.

Response: The Applicant will receive licensure, certification, and accreditation as listed below.

Licensure: The Tennessee Department of Health and the Tennessee Department of Intellectual and Developmental Disabilities.

Certification: TennCare.

Accreditation: Not applicable.

c. If an existing institution, please describe the current standing with any licensing, certifying, or accrediting agency. Provide a copy of the current license of the facility.

Response: Not applicable. This application is for a new facility.

d. For existing licensed providers, document that all deficiencies (if any) cited in the last licensure certification and inspection have been addressed through an approved plan of correction. Please include a copy of the most recent licensure/certification inspection with an approved plan of correction.

Response: Not applicable.

8. Document and explain any final orders or judgments entered in any state or country by a licensing agency or court against professional licenses 'held by the Applicant or any entities or persons with more than a 5% ownership interest in the Applicant. Such information is to be provided for licenses regardless of whether such license is currently held.

Response: None.

9. Identify and explain any final civil or criminal judgments for fraud or theft against any person or entity with more than a 5% ownership interest in the project

Response: None.

10. If the proposal is approved, please discuss whether the Applicant will provide the Tennessee Health Services and Development Agency and/or the reviewing agency information concerning the number of patients treated, the number and type of procedures performed, and other data as required.

Response: If approved, the Applicant will comply with all reporting requirements outlined under Tennessee regulations.

PROOF OF PUBLICATION

Attach the full page of the newspaper in which the notice of intent appeared with the mast and dateline intact or submit a publication affidavit from the newspaper as proof of the publication of the letter of intent.

DEVELOPMENT SCHEDULE

Tennessee Code Annotated § 68-11-1609(c) provides that a Certificate of Need is valid for a period not to exceed three (3) years (for hospital projects) or two (2) years (for all other projects) from the date of its issuance and after such time shall expire; provided, that the Agency may, in granting the Certificate of Need, allow longer periods of validity for Certificates of Need for good cause shown. Subsequent to granting the Certificate of Need, the Agency may extend a Certificate of Need for a period upon application and good cause shown, accompanied by a non-refundable reasonable filing fee, as prescribed by rule. A Certificate of Need which has been extended shall expire at the end of the extended time period. The decision whether to grant such an extension is within the sole discretion of the Agency, and is not subject to review, reconsideration, or appeal.

- 1. Please complete the Project Completion Forecast Chart on the next page. If the project will be completed in multiple phases, please identify the anticipated completion date for each phase.
- 2. If the response to the preceding question indicates that the applicant does not anticipate completing the project within the period of validity as defined in the preceding paragraph, please state below any request for an extended schedule and document the "good cause" for such an extension.

PROJECT COMPLETION FORECAST CHART

Enter the Agency projected Initial Decision date, as published in T.C.A. § 68-11-1609(c): **February 24, 2016.**

Assuming the CON approval becomes the final agency action on that date; indicate the number of days **from the above agency decision date** to each phase of the completion forecast.

PHASE	DAYS REQUIRED	ANTICIPATED DATE (MONTH/YEAR)
Architectural and engineering contract signed	None	January 2016
Construction documents approved by the Tennessee Department of Health	51	April 2016
3. Construction contract signed	None	January 2016
4. Building permit secured	21	March 2016
5. Site preparation completed	51	April 2016
6. Building construction commenced	58	April 2016
7. Construction 40% complete	138	July 2016
8. Construction 80% complete	218	September 2016
Construction 100% complete (approved for occupancy	238	October 2016
10.*Issuance of license	252	November 2016
11.*Initiation of service	257	November 2016
12. Final Architectural Certification of Payment	281	December 2016
13. Final Project Report Form (HF0055)	286	December 2016

^{*} For projects that do NOT involve construction or renovation: Please complete items 10 and 11 only.

Note: If litigation occurs, the completion forecast will be adjusted at the time of the final determination to reflect the actual issue date.

Attachment A.3

Articles of Organization and Certificate of Existence



STATE OF TENNESSEE Tre Hargett, Secretary of State

Division of Business Services William R. Snodgrass Tower 312 Rosa L. Parks AVE, 6th FL Nashville, TN 37243-1102

BRADLEY ARANT BOULT CUMMINGS LLP

1600 DIVISION STREET SUITE 700 NASHVILLE, TN 37203

Request Type: Certificate of Existence/Authorization

Request #:

0180278

Issuance Date: 11/04/2015

Copies Requested:

Document Receipt

Receipt #: 002298437

Payment-Credit Card - State Payment Center - CC #: 165682600

Filing Fee:

\$22.25 \$22.25

November 4, 2015

Regarding:

OPEN ARMS CARE CORPORATION

Filing Type:

Nonprofit Corporation - Foreign

Formation/Qualification Date: 04/14/1989

Status: **Duration Term:** Active Perpetual Control #:

214758

Date Formed:

12/29/1986

Formation Locale: GEORGIA

Inactive Date:

CERTIFICATE OF AUTHORIZATION

I, Tre Hargett, Secretary of State of the State of Tennessee, do hereby certify that effective as of the issuance date noted above

OPEN ARMS CARE CORPORATION

- * a Corporation formed in the jurisdiction set forth above, is authorized to transact business in this
- * has paid all fees, taxes and penalties owed to this State (as reflected in the records of the Secretary of State and the Department of Revenue) which affect the existence/authorization of the business:
- * has filed the most recent annual report required with this office;
- * has appointed a registered agent and registered office in this State;
- * has not filed an Application for Certificate of Withdrawal.

Secretary of State

Processed By: Cert Web User

Verification #: 014324123

Control Number: J704339

STATE OF GEORGIA

Secretary of State

Corporations Division
313 West Tower
2 Martin Luther King, Jr. Dr.
Atlanta, Georgia 30334-1530

CERTIFICATE OF EXISTENCE

I, Brian P. Kemp, the Secretary of State of the State of Georgia, do hereby certify under the seal of my office that

OPEN ARMS CARE CORPORATION

a Domestic Nonprofit Corporation

was formed in the jurisdiction stated below or was authorized to transact business in Georgia on the below date. Said entity is in compliance with the applicable filing and annual registration provisions of Title 14 of the Official Code of Georgia Annotated and has not filed articles of dissolution, certificate of cancellation or any other similar document with the office of the Secretary of State.

This certificate relates only to the legal existence of the above-named entity as of the date issued. It does not certify whether or not a notice of intent to dissolve, an application for withdrawal, a statement of commencement of winding up or any other similar document has been filed or is pending with the Secretary of State.

This certificate is issued pursuant to Title 14 of the Official Code of Georgia Annotated and is prima-facie evidence that said entity is in existence or is authorized to transact business in this state.

Docket Number Date Inc/Auth/Filed

Jurisdiction
Print Date
Form Number

: 12199262 : 12/29/1986

: Georgia : 10/28/2015

.211



B: P. Kemp Secretary of State

ARTICLES OF AMENDMENT TO THE ARTICLES OF INCORPORATION : OPEN ARMS CARE CORPORATION

1.

The name of the corporation is Open Arms Care Corporation (the "Corporation").

2.

Effective on the date of filing these Articles of Amendment, a new Article XII shall be deemed added to the Articles of Incorporation, which shall read as follows:

"XII.

No director of the Corporation shall have any liability to the Corporation or to its members, if any, for monetary damages for any action taken, or any failure to take any action, as a director, except liability:

For any appropriation, in violation of his or her duties, of any business opportunity of the Corporation;

For acts or omissions which involve intentional misconduct (B)

or a knowing violation of law;

For the types of liability set forth in Sections 14-3-860 (C) through 14-3-864 of the Official Code of Georgia Annotated; or

For any transaction from which the director received an (D) improper personal benefit.

Provided, however, that the provisions of this Article XII shall not be effective for any act or omission occurring prior to December 5, 2003."

3.

These Articles of Amendment were adopted by the Board of Directors of the Corporation on December 5, 2003.

IN WITNESS WHEREOF, the Corporation has caused these Articles of Amendment to be executed by its duly authorized officers this see day of December, 2003.

By:

Mr. Robert V. Taylor, IV, President

Attest:

Linda C. Rendtorff, Secretary

SECRETARY OF STATE

7003 DEC -8 P 1: 27

CORFORATIONS DIVISION

2

ARTICLES OF AMENDMENT TO THE ARTICLES OF INCORPORATION REBOUND CARE CORPORATION

1.

The name of the corporation is Rebound Care Corporation (the "Corporation").

Effective the date of filing this Articles of Amendment, Article I of the Articles of Incorporation of the Corporation is amended by deleting the existing Article I in its entirety, and by substituting the following therefor:

I...

The name of the corporation is Open Arms Care Corporation (the "Corporation").

3.

This amendment was unanimously adopted by the board of directors of the Corporation as November 2, 2000.

Action by the members of the Corporation was not required for the adoption of this amendment.

The undersigned hereby certifies that the request for publication of a notice of intent to file Articles of Amendment to change the name of Rebound Care Corporation to Open Arms Care Corporation and payment therefor have been made as required by Section 14-3-1005.1 of the Georgia Nonprofit Corporation Code.

IN WITNESS WHEREOF, the Corporation has caused this Articles of Amendment to be executed by its duly authorized officer as of November 2, 2000.

REBOUND CARE CORPORATION

CURPORATIONS LIVES NO. 62:1 118 9-1271.00 BIFIS do Audichoba

CERTIFICATE

AMENDED AND RESTATED

ARTICLES OF INCORPORATION

THIS DOCUMENT RECEIVED AND FILED IN THE OFFICE OF THE SECRETARY OF STATI

OF

REBOUND CARE CORPORATION

WE, the undersigned, James P. Kelly and Brynda J. Baker, Being respectively the President and Secretary of REBOUND (1733) CARE CORPORATION, a corporation incorporated on December 29, 1986, under the laws of the State of Georgia and assigned Charter Number 8704339, do hereby certify as follows:

- 1. The name of the corporation is REBOUND CARE CORPORATION (the "Corporation").
- 2. The Corporation is organized pursuant to the Georgia Business Corporation Code.
- 3. These Amended and Restated Articles of Incorporation of the Corporation were authorized by the directors and shareholders of the Corporation by unanimous written consent dated January 3, 1989.
- 4. These Amended and Restated Articles of Incorporation restate and integrate and further amend the provisions of the original Articles of Incorporation, as heretofore amended, by providing for the conversion of the Corporation to a non-profit corporation organized pursuant to the provisions of the Georgia Nonprofit Corporation Code.
- 5. The text of the Articles of Incorporation, as restated and integrated and as further amended hereby, is restated to read as herein set forth in full:

Name

The name of the Corporation shall be: REBOUND CARE CORPORATION

II.

Nonprofit Corporation

The Corporation shall be a nonprofit corporation organized and operated under the Georgia Nonprofit Corporation Code.

III.

Perpetual Duration

The period of duration of the corporation shall be perpetual.

IV.

Charitable Purposes

The Corporation is organized exclusively for charitable, religious, educational, and scientific purposes, including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code. The Corporation shall serve only such purposes and functions and shall engage only in such activities as are consonant with

the purposes set forth in this Article IV and as are exclusively charitable and are entitled to charitable status under Section 501(c)(3) of the Internal Revenue Code.

٧.

Publicly Supported Tax-Exempt Nonprofit Corporation

No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to, its members, directors, officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article III hereof. No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office. Notwithstanding any other provision of these articles, the Corporation shall not carry on any other activities not permitted to be carried on corporation exempt from Federal income tax under Section the Internal Revenue Code or 501(c)(3) of (b) corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code.

It is intended that the Corporation shall have, and continue to have, the status of an organization which is exempt from federal income taxation under Section 501(c)(3) of the Internal Revenue Code and which is other than a private foundation within the meaning of Section 509(a) of the Internal Revenue Code. All terms and provisions of these Articles of Incorporation and the Bylaws of the corporation and all authority and operations of the Corporation, shall be construed, applied and carried out in accordance with such intent.

VI.

Board of Directors

The Board of Directors shall have general charge of the affairs and any property and assets of the Corporation. It shall be the duty of the directors to carry out the purposes and functions of the Corporation. The directors shall be elected in accordance with the Bylaws of the Corporation and shall have the powers and duties set forth in these Articles of Incorporation and in the Bylaws, to the extent that such powers and duties are not inconsistent with the status of the Corporation as a nonprofit corporation which is exempt from federal income taxation under Section 501(c)(3) of the Internal Revenue Code and which is other than a private foundation within the meaning of Section 509(a) of the Internal Revenue Code.

The Corporation shall distribute its income for each taxable year at such time and in such manner as not to become subject to the tax on undistributed income imposed by Section 4942 of the Internal Revenue Code.

The Corporation shall not engage in any act of self-dealing as defined in Section 4941(d) of the Internal Revenue Code.

The Corporation shall not retain any excess business holdings as defined in Section 4943(c) of the Internal Revenue Code.

The Corporation shall not make any investments in such manner as to subject it to tax under Section 4944 of the Internal Revenue Code.

The Corporation shall not make any taxable expenditures as defined in Section 4945(d) of the Internal Revenue Code.

VII.

Members

The Board of Directors of the Corporation shall have the power to admit members to the Corporation in such manner, subject to such qualifications, and upon such terms and conditions and with such rights and privileges as may be provided from time to time in the Bylaws of the Corporation and as are not inconsistent with any provision of these Articles of Incorporation. Members may be divided into one or more classes.

VIII.

Dissolution

Upon the dissolution of the Corporation, the Board of Directors shall, after paying or making provision for the payment of all of the liabilities of the Corporation, dispose of all of the assets of the Corporation exclusively for the purposes of the Corporation in such manner, or to such and organized or organizations organization for charitable, educational, religious, or exclusively scientific purposes as shall at the time qualify as an exempt organization or organizations under Section 501(c)(3) of the Internal Revenue Code, as the Boards of Directors shall Any such assets not so disposed of shall be determine. disposed of by the Superior Court of Fulton County, Georgia exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

IX.

Powers

Except as limited and prescribed by the specific provisions of these Articles, the Corporation shall exercise all powers which now or hereafter may be conferred by law upon a nonprofit corporation organized for the purposes hereinabove set forth, including the power to enter into any

contract of guaranty, suretyship, or endorsement where the corporation guaranteeing has no direct interest in the subject matter of the contract guaranteed as well as the power to make any purely accommodation guaranty, endorsement or contract of suretyship.

The Corporation shall have the power to indemnify its officers, directors, employees and agents and to purchase and maintain liability insurance on their behalf, to the extent provided in and subject to the limitations of the Georgia Nonprofit Corporation Code.

The Corporation shall have power to receive and accept donations, in money or in property, either without restriction, or restricted to such purposes as the donor may provide, provided such purpose is within the purpose of this Corporation, and any such restricted donations shall be used for the purposes to which restricted. Any such donation or contribution may be designated as a memorial and, in such case, the Director shall designate an appropriate memorial.

x.

<u>Definitions</u>

For purposes of these Articles of Incorporation, "charitable purposes" include charitable purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code, contributions for which are deductible under Section

170(c)(2) of the Internal Revenue Code. All references in these Articles of Incorporation to sections of the Internal Revenue Code shall be considered references to the Internal Revenue Code of 1986, as from time to time amended, and to the corresponding provisions of any applicable future United States Internal Revenue Law, and to all regulations issued under such sections and provisions.

XI.

Amendments

These Articles of Incorporation may be amended at any time and from time to time by the affirmative vote of a majority of all of the directors then in office.

- 6. The vote of a majority of the snareholders entitled to vote thereon is required to amend the Articles of Incorporation. The foregoing Amended and Restated Articles of Incorporation of the Corporation were adopted by the unanimous written consent of the holders of all of the Corporation's six hundred (600) shares outstanding and entitled to vote thereon.
- 7. These Amended and Restated Articles of Incorporation supersede the original articles of incorporation as heretofore amended.

IN WITNESS WHEREOF, REBOUND CARE CORPORATION, has caused these Amended and Restated Articles of Incorporation to be executed and its corporate seal to be affixed and has caused same to be attested, all by its duly authorized officers, on the 22 day of March, 1989.

REBOUND CARE CORPORATION

В

James P. Kelly President

ATTEST:

Brynda J. Baker

(CORPORATE SEAL)

Attachment A.4

Open Arms Tennessee Facilities

OPEN ARMS CARE CORPORATION TENNESSEE FACILITIES

Address	City	County	Zip	Medicaid Number	DIDD License Number
6850 Burkitt Road	Antioch	Davidson	37013	744-7059	L000000013139
6854 Burkitt Road	Antioch	Davidson	37013	744-7058	L000000013138
5821 Cane Ridge Road	Antioch	Davidson	37013	744-7063	L000000013140
5825 Cane Ridge Road	Antioch	Davidson	37013	744-7064	L000000013141
2411 Miller St	Nashville	Davidson	37211	744-7055	L000000013142
2415 Miller St	Nashville	Davidson	37211	744-7056	L000000013143
6120 Mt. Pisgah Road	Nashville	Davidson	37211	744-7057	L000000013137
13312 Old Hickory Blvd	Antioch	Davidson	37013	744-7065	L000000013136
6711 Mountain View Road	Ooltewah	Hamilton	37363	N/A	L000000012791
10535 N. Hwy 58	Ooltewah	Hamilton	37363	744-7070	L000000013701
10539 N. Hwy 58	Ooltewah	Hamilton	37363	744-7071	L000000013702
11419 N. Hwy 58	Georgetown	Hamilton	37336	744-7062	L000000013703
11421 N. Hwy 58	Georgetown	Hamilton	37336	744-7060	L000000013704
5731 Ooltewah- Ringgold Road*	Ooltewah	Hamilton	37363	N/A	L000000012792
7841 Sims Road	Harrison	Hamilton	37341	744-7069	L000000013705
7845 Sims Road	Harrison	Hamilton	37341	744-7068	L000000013706
9253 Snow Hill Road	Ooltewah	Hamilton	37363	744-7066	L000000013703

Address	City	County	Zip	Medicaid Number	DIDD License Number
9255 Snow Hill Road	Ooltewah	Hamilton	37363	744-7067	L000000013708
7810 Ball Camp Pike*	Knoxville	Knox	37931	N/A	L000000013747
7812 Ball Camp Pike	Knoxville	Knox	37931	744-7052	L000000013746
7814 Ball Camp Pike	Knoxville	Knox	37931	744-7053	L000000013748
6010 Clayberry Dr	Knoxville	Knox	37931	744-7042	L000000013750
6011 Clayberry Dr	Knoxville	Knox	37931	744-7043	L000000013749
6505 Emory Road	Knoxville	Knox	37931	744-7050	L000000012989
6509 Emory Road	Knoxville	Knox	37931	744-7051	L000000012990
5407 Western Ave.	Knoxville	Knox	37921	744-7048	L000000013752
5411 Western Ave.	Knoxville	Knox	37921	744-7049	L000000013751
4695 Allendale Dr.	Memphis	Shelby	38128	744-7046	L000000013496
4707 Allendale Dr.	Memphis	Shelby	38128	744-7047	L000000013497
5350 Benjestown Road	Memphis	Shelby	38128	744-7037	L000000013495
5380 Benjestown Road	Memphis	Shelby	38128	744-7038	L000000013494
1445 Greendale Ave.	Memphis	Shelby	38127	744-7039	L000000013498
1457 Greendale Ave.	Memphis	Shelby	38127	744-7040	L000000013499
4240 Raleigh- Millington Road	Memphis	Shelby	38128	744-7044	L000000013500
4254 Raleigh- Millington Road	Memphis	Shelby	38128	744-7045	L000000013501

Address	City	County	Zip	Medicaid Number	DIDD License Number
5120 Yale Road*	Memphis	Shelby	38134	N/A	L000000013486
2020 Johnson Industrial Blvd.*	Nolensville	Williamson	37135	N/A	L000000013144

^{*}Day Center

Attachment A.5.1

Management Agreement

AGREEMENT TO PROVIDE MANAGEMENT SERVICES

OPEN ARMS-Greeneville #1 Chuckey Pike*

____ Chuckey Pike*, Greeneville (Greene County), Tennessee 37743

Integra Resources, LLC, Manager

and

Open Arms Care Corporation, doing business as OPEN ARMS—GREENEVILLE #1
CHUCKEY PIKE*, Owner

Version: 1

Document Number: 3745580

^{*} This site does not currently have a separate street address, but is approximately 2.72 acres located on the east side of Chuckey Pike in Greene County, Tennessee, approximately 0.05 mile north of the intersection of Chuckey Pike and Earnest Road (also described as Parcel 089 069.00 in the records of the Greene County Tax Assessor)

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MANAGEMENT AGREEMENT

OPEN ARMS—GREENEVILLE #1 CHUCKEY PIKE

THIS MANAGEMENT AGREEMENT ("Agreement"), effective as of the 1st day of _____, 2016, between OPEN ARMS CARE CORPORATION, a Georgia nonprofit corporation, doing business as OPEN ARMS—GREENEVILLE #1 CHUCKEY PIKE ("Open Arms"), and INTEGRA RESOURCES, LLC, a Tennessee limited liability company ("Integra").

RECITALS:

WHEREAS, Open Arms, desires to provide for management of a facility providing
intermediate care services for individuals with intellectual disabilities ("ICF/IID") located at
Chuckey Pike, Greenville (Green County), Tennessee 37641, commonly referred to as
OPEN ARMSGREENEVILLE #1 CHUCKEY PIKE, with a TennCare provider number of
(the "Facility") by Integra; and

WHEREAS, Integra desires to be engaged by Open Arms to provide such services;

NOW THEREFORE, the parties hereto, in consideration of the mutual covenants contained herein and for other good and valuable consideration, the sufficiency of which is hereby acknowledged, agree as follows:

- 1. Open Arms as Provider. Open Arms, as the official provider of record for TennCare/Medicaid purposes, shall hold all authorizations and licenses necessary or incidental thereto with respect to the Facility. Notwithstanding any other provision to the contrary herein contained, Open Arms shall at all times exercise ultimate control over the assets and operation of the Facility. It is understood and agreed that the relationship between the parties hereto is that of independent contractors, and nothing herein contained shall be deemed to create or authorize the creation of the relationship of partnership or joint venture between said parties.
- 2. <u>Integra's Obligations</u>. In accordance with the provisions of this Agreement, Integra shall assume day to day operational responsibility for each Facility and shall manage and operate the Facility efficiently in accordance with the standards prevailing in the ICF/IID industry. Without limitation, during the term of Integra's management of the Facility hereunder, Integra shall perform the following specific management services for Open Arms with respect to the Facility:
 - (a) In general, manage the Facility so as to meet all requirements of state and federal licensing, and reimbursement certification (as well as to meet the prevailing standards for applicable quality assurance and accreditation groups pertaining to the Facility), all as applicable to an ICF/IID facility, and provide care for the Facility's residents, which care shall include but shall not be limited to the providing or monitoring of:
 - (i) the medical and psychological condition of the residents, including maintenance of medical records;

- (ii) the activities, both personal and familial, of the residents;
- (iii) the dietary requirements of the residents;
- (iv) physical therapy and day services programs for the residents; and
- (v) the quality of life of the residents.
- (b) Provide care and treatment to all of the Facility's residents, protecting their rights pursuant to applicable state and federal law, including laws pertaining to safe-guarding and accounting for residents' personal funds.
- (c) Maintain each Facility and its premises in a state of good operating condition and repair, reasonable wear and tear excepted, and in a manner that conforms to the obligations of Open Arms pursuant to a Lease Agreement dated as of November _____, 2016 between Open Arms, as tenant, and WCO AL DP, LLC, as landlord ("Landlord") (the "Lease"), and the Omnibus Agreement for Leases, as amended, originally dated as of April 1, 2015, between Open Arms and WCO AL DP, LLC (the "Omnibus Agreement").
- (d) Provide well-qualified Integra employees to serve as the Market Area Director for the area where the Facility is located, senior "home office" management staff and other staff, all as required to meet Integra's obligations under this Agreement, which employees will have overall authority for the day to day operation and management of the Facility. The remaining day-to-day staff of the Facility, including the Facility administrator or director, shall consist of employees of Open Arms, provided, however, that Integra shall have full authority within the scope of this Agreement and the applicable approved annual Budget, to manage, hire, train, determine compensation for and, at Integra's discretion, fire such staff and employees. Integra covenants that it shall not discriminate against any such employee or any member of such staff, or applicant therefor, because of race, religion, color, national origin, sex, handicap, military status, age, or any other basis protected by law, all in accordance with applicable law.
- (e) Subject to the limitations of Section 5 hereof, purchase on commercially reasonable terms in Open Arms' name and behalf, all equipment, repairs, improvements, furniture and fixtures required for the efficient operation of the Facility and to maintain the Facility in a state of good operating condition and repair, commensurate with the standards and quality of other similar facilities.
- (f) Subject to the limitations of Sections 4(b) and 5 hereof, contract with third parties, at commercially reasonable terms and rates, in Open Arms' name and behalf, for the rendition of the following services to Open Arms and to clients of Open Arms: (i) therapy services, e.g. occupational, speech and physical; (ii) medical services, e.g. medical doctors, nurses, pharmacists, psychologists, dentists and dieticians; and (iii) services related to maintenance of heating, ventilation and air conditioning, plumbing, security and other building and equipment systems, alarms, telecommunication systems, vehicles and copiers, all such services to be rendered at the Facility in the ordinary course of business (hereinafter referred to as "Routine Services"). Additionally, with the prior written consent of Open Arms, which shall not be unreasonably withheld, Integra may sub-contract its management duties in the areas of ancillary services, financial services, accounting services, human relations services, staff development services, governmental

relations and policy and forms development to one or more sub-contractors reasonably chosen by Integra, and which may be related to Integra (with any costs associated with such sub-contracting to be the sole expense of Integra). Otherwise, with respect to its obligations hereunder, Integra shall not contract with any Affiliate of Integra or its officers or directors. For purposes of this Agreement, an Affiliate shall mean any other person or entity that directly or indirectly, through one or more intermediaries, controls, is controlled by, or is under common control with, Integra. The term "control" (including the terms "controlled by" and "under common control with") means the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of Integra, whether through the ownership of voting securities, by contract or otherwise ("Affiliate"). Integra's authority to contract under this Section 2(f) shall include the authority to amend, modify or terminate any such contract.

- (g) Integra will on a regular basis direct and coordinate the development of operational policies and procedures for the Facility and submit such recommendations to Open Arms for its input, review and approval. Integra will annually review and, as appropriate, prepare recommendations as to changes in operational policies and procedures for the Facility and submit such recommendations to Open Arms for its review and approval. Said policies and procedures shall meet all applicable state and federal licensing and reimbursement certification requirements, as well as the requirements of such quality assurance and accreditation groups as may have jurisdiction over the Facility.
- (h) Perform all accounting, bookkeeping, and record keeping functions to enable Open Arms to meet the financial reporting, record keeping, and budgetary requirements of (x) the Lease (and any lender to the Landlord, as may be required by the Lease) (y) all applicable statutes, rules or regulations of governmental agencies and (z) Open Arms as described in this Agreement. All such reporting and record keeping shall be maintained on a calendar year, accrual basis. Integra shall arrange for the timely annual audit of the financial statements of Open Arms, and the preparation of the cost reports for the Facility by a nationally recognized firm of independent certified public accountants selected by Open Arms. The accounting and other services to be performed by Integra hereunder or under Integra's supervision with respect to the Facility shall include, but not be limited to the following:
 - (i) The preparation of monthly financial statements of operations and statistical reports for the Facility and combined monthly statements of operations for the Facility to be submitted to Open Arms within twenty-five (25) days after the end of each month.
 - (ii) The maintenance of all records for resident billing, billing for all accounts receivable and (to the extent practicable without undue expenditure of funds) collection of same and recommendations to Open Arms for write-offs of uncollectible accounts receivable or contracted adjustments and the reasons for such recommendations.
 - (iii) The maintenance of all records for accounts payable and the payment of the same.

- (iv) The preparation of support schedules and analyses for TennCare/Medicaid cost reports and Federal Form 990 information returns; and the review of Federal Form 990 returns and TennCare/Medicaid cost reports as prepared by external auditors.
- (v) The preparation of all necessary reports and returns for all sales, use, ad valorem (for both real and personal property) and occupancy taxes.
- (vi) The maintenance of a complete general ledger recording and summarizing the transactions of the Facility.
- (vii) The maintenance of any other records required by the Lease.
- (viii) The maintenance of records relating to the budgeting, approval, purchase, payment and reimbursement for capital improvement items (whether paid from the Reserve, the Depreciation Reserve Fund, or from capital improvement term loan advances (all as defined and described in the Omnibus Agreement, collectively "Capital Expenditures"); the generation and distribution of monthly reports on activity, and the preparation of reimbursement requests.
- (ix) By the 25th day of the month following each calendar quarter and by the 25th day after each change in the Budget (as defined in Section 2(i) hereof), the delivery to Open Arms of a written report and analyses showing calculations with respect to Open Arms' compliance with each rate and liquidity covenant in the Lease for the period(s) in question.
- (x) No later than the 25th day following the end of each calendar quarter, Integra shall prepare and submit to Open Arms a proposed quarterly cash flow budget projecting cash receipts and disbursements for the fifteen (15) months that begin with that quarter, based on the proposed operating and capital budgets, together with recommendations as to the use of projected cash flow in excess of short-term operating requirements and/or as to the sources and amounts of additional cash flow that may be required to meet operating requirements and capital requirements. Integra shall revise the cash flow budget quarterly and submit said revised cash flow budget to Open Arms in accordance with the schedule described above in this Section h(x).
- (i) Attached hereto as Exhibit A is the Facility annual operating budget (the "Budget") for the calendar year 20__. For each subsequent calendar year, Integra shall prepare and submit to Open Arms, no later than sixty (60) days before the beginning of each subsequent calendar year (unless a written extension of no more than twenty (20) days is granted by Open Arms), a proposed Facility annual budget, in the same format as Exhibit A, covering the operation of the Facility as follows:

- (i) An annual operating budget setting forth an estimate of consolidated operating revenues and expenses of the Facility for the next calendar year, together with an explanation of anticipated changes in Facility utilization, reimbursement rates, staffing plan, scheduled training plan, non-wage costs, and all other factors differing significantly from the current year.
- (ii) A three-year cash flow budget projecting cash receipts and disbursements for the next twelve (12) calendar quarters based on proposed operating and capital budgets, together with recommendations as to the use of projected cash flow in excess of operating requirements and/or as to the sources and amounts of additional cash flow that may be required to meet operating requirements and capital requirements.
- (iii) An annual capital needs budget setting forth an estimate of anticipated capital expenditures anticipated to be needed for the Facility for the next calendar year, to be presented to the Landlord pursuant to the Lease.
- (iv) At any other time that Integra reasonably determines that a current budget is not feasible, Integra shall submit promptly a revised budget to Open Arms for approval, together with a written explanation of the basis for any modification from the budget previously approved by Open Arms. Open Arms shall not unreasonably withhold its approval of the budgets (including any revised budget) submitted by Integra. In the event Open Arms fails to approve a budget submitted by Integra for any subsequent year, the operating budget for such year will be the budget of the previous year plus a three percent (3%) escalation of the total amount thereof.
- (j) Use its best efforts to operate the Facility in accordance with the provisions of the Budgets submitted to and approved in writing by Open Arms.
- (k) Subject to the limitations of Section 16 hereof, act as Open Arms' agent and diligently and competently represent Open Arms in any matter involving operational issues, management issues, governmental issues, legislative issues and administrative issues, after promptly notifying Open Arms in writing of any such matter (other than notification of such matters that are reasonably deemed immaterial by Integra in scope and occur in the ordinary course of business, which notification shall not be required), said matters to include but not be limited to (i) any actions or determinations of or before any governmental agencies, including but not limited to those related to licensure of Open Arms or the Facility and TennCare/Medicaid rate adjustments; (ii) ad valorem tax liabilities or valuation determinations; (iii) EEOC issues or complaints or (iv) contracts necessary to perform day to day operational responsibilities.
- (l) Operate the Facility in accordance with Open Arms' obligations under the Lease and other third-party contracts related to the operation of the Facility, and properly and punctually will perform all of Integra's obligations under this Agreement, unless

otherwise directed by Open Arms, in a manner to cause Open Arms' compliance with its obligations under the Lease and said third-party contracts. Except as otherwise set forth herein, including but not limited to Section 5 hereof, Integra shall have no obligation to be financially responsible for funding any Costs of Operation (as that term is defined in Section 4(b)) or for funding the cost of any repairs, renewals or replacements, or make any payments under the terms of the Lease except from Open Arms' funds unless the need for any such payment, repair, renewal or replacement arises as a result of the negligence, malfeasance or breach of this Agreement by Integra. Nothing herein shall constitute a guarantee by Integra that the Facility, whether individually or collectively, will be able to meet the covenants or requirements set forth in the Lease or any other level of financial performance.

- (m) Cause its representatives reasonably requested by Open Arms to attend quarterly meetings of the Board of Directors of Open Arms (and such other meetings of such Board as Open Arms may reasonably request) for the purpose of providing information and advice concerning the management of and issues related to the Facility. The direct out-of-pocket costs and expenses of attending any such meetings shall be deemed a part of the Costs of Operation.
- (n) Arrange for architectural, engineering, and construction services in connection with any and all subsequent capital improvements to the Facility, and diligently oversee on behalf of Open Arms the construction of such capital improvements.
- (o) Manage the Facility in a manner consistent with the maintenance of Open Arms' section 501(c)(3) status. In particular, but without limitation, Integra shall not evict any resident from the Facility for inability to pay any fees or charges without the prior written consent of Open Arms.
- (p) Engage in all governmental and community relations activities which are reasonably appropriate for the successful reputation and operation of the Facility, and maintain good communications with governmental and other organizations, in regard to the operation and management of the Facility.
- (q) Subject to the limitations of Section 5 hereof and Open Arms' prior written approval, contract, at commercially reasonable terms and rates, in Open Arms' name and behalf, for the following:
 - (i) Insurance, including commercial auto, general and professional liability, workers compensation, property, excess liability and fidelity;
 - (ii) Employee benefits, including medical/hospital and life insurance for the Open Arms employees. Integra will coordinate audits necessary to verify the accuracy of submissions estimates and will provide the necessary policy maintenance services as required by the insurance carrier and the provisions of the insurance contracts.
- (r) In conjunction with each insurance policy renewal or change in insurance coverage, provide Open Arms with a written understandable explanation of the new

coverage's insurance benefits, claims procedures, and other pertinent information related to the new coverage, as well as the cost and experience history for the immediately preceding insurance coverage provided to Open Arms' employees.

(s) No later than the 30th day following the end of each month, provide Open Arms' Board of Directors with a written review of current operations, including information concerning periodic service reviews performed by Integra, and such other operational reporting reasonably sufficient for Open Arms' oversight responsibilities, including reporting of surveys, response to surveys, abuse reports and other special concerns.

Notwithstanding anything herein to the contrary, Open Arms shall have all the requisite power and authority to operate the Facility as shall be required by the State of Tennessee at the level of power and authority to be possessed by the licensed operator of a facility such as the Facility in the State of Tennessee.

Notwithstanding the foregoing, Integra may begin assisting with the transition of the Facility to the services to be provided pursuant to this Agreement up to fifteen (15) days in advance of the effective date of this Agreement.

- 3. Open Arms' Rights and Obligations. During the term of Integra's management of the Facility hereunder, the obligations of Open Arms with respect to the management of the Facility shall consist of the following:
 - (a) In writing during the second quarter of each calendar year, and orally at each meeting of Open Arms' Board of Directors, to furnish to Integra a report on the goals and general policies of Open Arms and their implementation, as well as procedural guidance and direction for the operation of the Facility. Additionally, Open Arms shall periodically appoint and replace, in the discretion of Open Arms, individuals to serve on any "joint operating committee" for the Facility or similar group to oversee and offer advice to Integra with respect to the day-to-day operations of the Facility.
 - (b) At any time and from time to time, to examine, observe, and inspect the Facility, and any and all records and reports applicable thereto and to the services and functions of Integra.
 - (c) To consider the approval of the Budgets and annual plans submitted by Integra for the operation of the Facility, which approval shall not be unreasonably withheld.
 - (d) With the recommendation and assistance of Integra, to establish operating policies, standards of operation, admission policies, standards of service and maintenance and resident rates and other charges for the Facility's residents. Further, Open Arms, as Lessee, agrees to use diligent good faith efforts to comply with all of its obligations set forth in the Lease, without limitation on Integra's contractual obligations to effect such compliance on Open Arms' behalf.
 - (e) To assist with the establishment of policies affecting the Facility or the operation thereof which are not inconsistent with the responsibilities assigned to Integra under the terms of this Agreement.

- (f) To play an active role in promoting the good will and public image of the Facility, their residents and, to the extent appropriate, Integra.
- (g) To cooperate with Integra in executing all forms and returns required pursuant to applicable taxing statutes, rules and regulations and applicable governmental reimbursement programs.
- (h) To use diligent good faith efforts to maintain its status as a corporation which is exempt from federal income taxation pursuant to section 501(c)(3) of the Internal Revenue Code of 1986, as amended, (the "Code") and which is not a private foundation.
- (i) To maintain its status as provider of record within the State of Tennessee, including but not limited to maintaining records and Board of Directors minutes addressing goals and services actually received under this Agreement, and the continuing need and effectiveness of such services.

Notwithstanding anything herein to the contrary, Open Arms shall have all the requisite power and authority to operate the Facility as shall be required by the State of Tennessee at the level of power and authority to be possessed by the licensed operator of a facility such as the Facility in the State of Tennessee.

4. Revenues, Costs of Operations and Management Fee.

- During the term of Integra's management of the Facility hereunder, all (a) revenues payable to the Facility shall be deposited into and paid out of one or more bank accounts established by Integra on behalf of Open Arms at a financial institution selected by Integra and approved by Open Arms and Facility Mortgagee under the Lease, which approval shall not be unreasonably withheld, all in accordance with the provisions of any "Deposit Account Control Agreement" ("DACA") or similar agreement required pursuant to the Lease. Such revenues and other amounts shall be utilized for the payment of the following items on a monthly basis in the following order of priority: (i) the Costs of Operation; (ii) payments of rent; (iii) any outstanding cash advances made by Integra (pursuant to Section 5 below); (iv) any Management Fee (as defined in Section 4(c) below) for any prior periods; and (v) the Management Fee for the current period. Notwithstanding any modification or termination of the Lease, Open Arms shall make, or cause to be made, the payments specified above to Integra in an order of priority at least as favorable to Integra as that order required by the Lease prior to any modification or termination of the Lease subsequent to the date hereof. If the Revenues (as defined in the Lease) shall be insufficient to pay all of the amounts described in clauses (i) through (iv) of this paragraph, then such amounts shall be paid from and out of any other available funds in accordance with and subject to the limitations as set forth in the Lease.
- (b) The Costs of Operation shall consist of (i) all costs and expenses properly incurred in the operation and management of the Facility and day services programs in accordance with the provisions of this Agreement, including matters referred to herein as Integra's responsibility, including but not limited to any salary, compensation, expense reimbursement or payments to, or benefits for, employees of Open Arms or Integra who work at the Facility (including Market Area Directors formerly employed by Open Arms and now employed by Integra) and the costs of repairs to, and maintenance of, the

Facility (but not the cost of Capital Expenditures), (ii) all premiums or charges for insurance coverage as described herein with respect to the operations of the Facility or the employees described above, (iii) direct expenses and costs incurred in connection with the purchase of necessary supplies for the Facility, the furnishing of utilities to the Facility and other necessary services furnished by independent contractors for the Facility, (iv) any audit adjustments or payments required in connection with or as a consequence of any proceeding or appeal related to reports or the returns described in Sections 2(h)(iv) and or matters arising out of issues addressed in Section 2(k) hereof; (v) any ad valorem taxes payable with respect to the Facility and (vi) reasonable costs or expenses properly incurred by Integra on behalf of Open Arms, including costs incurred due to any change in the rules and regulations of any governmental authority with jurisdiction over the Facility which costs are required to be incurred to maintain the licenses, certifications, provider agreements and applicable accreditations for the Facility (the "Costs of Operation"). Prior written approval by Open Arms is required for each reimbursement. If it is reasonably deemed necessary by Integra for Integra to provide or arrange for direct care, supervisory support or consulting services on a temporary basis to the Facility, unless otherwise provided for herein, the reasonable expenses for providing these services will be charged to Open Arms and included in the Cost of Operations. Such expenses will include items such as employee or subcontractor wages, federal and state income taxes, benefits, travel and other direct charges, all of which shall be reasonable. If the temporarily assigned employee undertakes a work assignment for Open Arms that encompasses the period after a holiday and works at the Facility the day prior to the holiday but not on the holiday, the compensation paid to the employee for that holiday will be charged to the Facility. Vacation expenses for the temporarily assigned employee will be included as a part of the benefit cost on a prorated basis.

- (c) (i) The Management Fee shall be paid to Integra in accordance with the terms of this Section 4(c) (the "Management Fee").
 - Subject to adjustment as provided in this paragraph, the (ii) Management Fee payable to Integra shall be \$ The Management Fee shall be increased annually during the term hereof by a percentage proportionate to any adjustment for inflation or cost of living applied by the TennCare/Medicaid program (or successor program) with respect to costs utilized for purposes of determining applicable TennCare/Medicaid rates for such year, to be effective at the time of the adjustment in the TennCare/Medicaid rates received by Open Arms. In the event the Facility, or any replacement facility, shall no longer be operated under this Agreement, the Management Fee payable under this Agreement shall no longer accrue, commencing with the date following the cessation of such operation. Notwithstanding anything to the contrary contained herein, if an event of default has occurred pursuant to the Lease due to a the failure of Integra to comply with the requirements of this Agreement, and such Lease default has not been cured within sixty (60) days after the occurrence thereof, the Management Fee shall continue to accrue but payment thereof shall be suspended until such Lease default has been cured.

- (iii) The Management Fee shall accrue beginning with the date of this Agreement, and each month's fee as accrued shall be (a) submitted for payment by Open Arms to the agent under any "Deposit Account Control Agreement" (or similar agreement) established pursuant to the Lease within ten (10) days after Open Arms' receipt of Integra's invoice therefor; and (b) paid in accordance with the terms of such Deposit Account Control Agreement or similar agreement.
- (d) To the extent amounts available for such purpose under the "Deposit Account Control Agreement" (or similar agreement) established pursuant to the Lease in any month are not sufficient to pay the Management Fee or other amounts owed to Integra ("Other Amounts"), after giving effect for the last sentence of Section 4(a) hereof, any unpaid Management Fee and Other Amounts shall accumulate interest at a simple interest rate equal to one percent (1%) per annum commencing as of the payment due date(s) of the Management Fee and Other Amounts, and such past due Management Fee and Other Amounts plus accumulated interest thereon shall be paid promptly when revenues are sufficient to do so or other funds become available to Open Arms with which to make such payments. Such rate payable as determined in the preceding sentence shall be hereinafter referred to as the "Advance Rate."
- (e) This Agreement is subject to that certain Subordination Of Management Agreements of even date herewith by and among Open Arms, Integra and Landlord (the "Subordination"), pursuant to which all Management Fees have been subordinated to the Lease and all payments of rent due thereunder, and all other amounts from time to time payable by Open Arms to Landlord, except as otherwise allowed pursuant to the Subordination.
- law or the Lease, Open Arms shall have the obligation of advancing funds for all capital expenditures required by the rules and regulations of any governmental authority, and required to maintain the licenses, certifications, provider agreements and applicable accreditations for the Facility. Subject to Open Arms' prior written consent, which shall not be unreasonably withheld, and subject to Integra's compliance with its contractual obligations to Open Arms hereunder and otherwise, Open Arms shall be obligated to advance funds, or require the Landlord to advance funds, for such capital expenditures required for the efficient operation of the Facility and to maintain the Facility in good condition, commensurate with the standards and quality of other similar facilities.

Integra is hereby authorized to incur expenses and liabilities in the ordinary course of rendering the services described herein in accordance with the Budget and to purchase individual capital assets necessary for each Facility but which are not set forth in the Budget which do not have an individual cost in excess of Five Thousand Dollars (\$5,000) and a calendar year aggregate cost in excess of Fifty Thousand Dollars (\$50,000), subject to the total amount approved in the annual expense budget for Cost of Operations. The determination of whether an expenditure constitutes a Capital Expenditure shall be made pursuant to Section 2(iii) and in accordance with generally accepted accounting principles.

Subject to Integra's compliance with its contractual obligations to Open Arms hereunder and otherwise, Open Arms shall be obligated to provide all capital required to pay timely all

Costs of Operation, the Management Fee, Capital Expenditures, and all obligations of Open Arms hereunder. Integra shall not be obligated to provide any working capital for the operation of the Facility, except that Integra shall be required to furnish working capital required to perform its obligations hereunder that are not to be underwritten by Open Arms.

6. Term. This Agreement shall commence at 12:01 a.m. on ______, 2016 (the "Commencement Date") and unless earlier terminated in accordance with Section 7 hereof, shall expire on ______, 2023 (the "Original Term"); provided, however, that this Agreement shall automatically renew for one (1) successive additional seven (7) year period unless notice is given in writing by either party to the other at least one hundred eighty (180) days prior to the expiration of the Original Term (the "Initial Extension Term"). Additionally, this Agreement shall automatically renew for successive one (1) year periods after the end of the Initial Extension Term, unless notice is given in writing by either party to the other at least one hundred eighty (180) days prior to the expiration of the Initial Extension Term or any successive one (1) year period pursuant to the automatic renewal provisions or any agreed extensions. Except as otherwise set forth herein, the term of this Agreement shall not end on less than one hundred eighty (180) days prior notice to allow Open Arms or a successor manager of the Facility ample time to transition operations and continue care and services so as not to harm the residents of the Facility.

7. Default, Right to Cure and Termination.

- (a) Each of the following shall be deemed to be an "Event of Default" hereunder:
 - (i) If Integra fails to maintain and operate the Facility according to the standards established or imposed hereunder or by any applicable laws or regulations or governmental agencies having jurisdiction or authority over the Facility, other than solely by reason of the failure of Open Arms (unless the failure of Open Arms is due to any acts or omissions of Integra) to comply with its obligations thereunder or hereunder.
 - (ii) If the certificates and authorizations for the Facility to participate under the TennCare/Medicaid program (or successor program) are suspended, canceled or revoked because either party has failed to perform its obligations hereunder and such party is not, in good faith, diligently pursuing the reinstatement of such certificates and authorizations as set forth in paragraph (b) of this Section 7.
 - (iii) If either party is or becomes insolvent or makes an assignment for the benefit of creditors or commits an act of bankruptcy or files a voluntary petition under the provisions of the United States Bankruptcy Code, including without limitation, a petition for reorganization or arrangement or consents to an involuntary petition or is adjudicated a bankrupt.
 - (iv) If either party violates, or is in breach of, any material term or condition of this Agreement. For purposes of this paragraph (iv), without limitation, (y) the failure of either Integra or Open Arms to

operate the Facility in accordance with the provisions of the Budgets submitted to and approved by Open Arms or (z) the non-payment of any Management Fee or Other Amounts (as defined in Section 4(d) for a period of sixty (60) days, shall be considered a breach of a material term of this Agreement

- Upon the occurrence of an Event of Default, the party not responsible for (b) the Event of Default (the "Non-Defaulting Party") may declare this Agreement terminated; provided, however, that with respect to subsections 7(a)(i) - 7(a)(iv), this Agreement may be terminated by the Non-Defaulting Party only in the event the other party (the "Defaulting Party") fails to cure the Event of Default within thirty (30) days after written notice from the Non-Defaulting Party, which notice shall specify in sufficient detail all material information known by the Non-Defaulting Party concerning the specific circumstances of the Event of Default so as to give the Defaulting Party adequate notice and the opportunity to cure same; provided further the Non-Defaulting Party shall not have the right to terminate this Agreement if at the end of such thirty (30) day period, cure of the Event of Default is reasonably foreseeable, the Defaulting Party has taken reasonable steps to cure the Event of Default within said period, and the Defaulting Party proceeds diligently thereafter to cure the Event of Default. Notwithstanding anything to the contrary contained herein, upon an event of default under the Lease, which default continues after the giving of any required notices and the expiration of any cure periods provided for in the Lease and which has not been waived or cured as provided in the Lease, Open Arms shall have the right to terminate this Agreement upon written notice given to Integra.
 - (c) Upon termination of this Agreement for any reason other than (A) by reason of Integra being responsible for an Event of Default, or (B) Integra's election not to extend this Agreement at the end of the original term or any renewal term, any outstanding accrued Management Fee, Other Amounts, and advances by Integra to Open Arms pursuant to Section 5 hereof (collectively, "Open Arms Obligations") shall become immediately due and payable.
 - (ii) Subject to the terms and conditions of the Lease, upon termination of this Agreement by reason of Integra's election not to extend this Agreement at the end of the original term or any renewal term, any Open Arms Obligations shall be payable by Open Arms to Integra in twelve (12) equal monthly installments, commencing thirty (30) days after the effective date of such termination, together with simple interest accruing from such effective date at the Advance Rate, payable monthly in arrears.
 - (iii) Notwithstanding any other provision to the contrary contained in this Section 7(c), any payments to Integra upon termination of this Agreement for any reason shall be made only in accordance with and as limited by the restrictions set forth in the Lease.
- 8. <u>Insurance</u>. On behalf of, and at the expense of Open Arms, Integra shall use its best efforts to procure and maintain in full force and effect on a cost-effective basis all insurance coverage required by the Lease, or by any lender to the Landlord, or by any governmental

authority with jurisdiction over the Facility, to the extent such insurance coverage requirements are stricter than any specific insurance requirements contained herein. Integra shall provide Open Arms with written evidence of such coverage at the time of inception of coverage, on an annual basis thereafter, and at any other time as requested by Open Arms, which insurance may be provided on a multi-facility basis with other facilities operated by Open Arms.

All such insurance to the extent appropriate will name Integra, Open Arms, and to the extent required by the Lease, the Landlord and any lender to the Landlord, as co-insured parties or additional insured parties. The premiums for all insurance coverage which directly insures the risks of the Facility shall be paid by Open Arms as part of the Costs of Operation. Open Arms and Integra hereby each waive any right of recovery against the other party for any claims that may be brought for any loss which is covered by fire and extended coverage insurance upon or relating to the Facility and the furnishings and equipment thereon to the extent such claims are paid by said coverage. This waiver of subrogation shall be valid and binding only in the event it is recognized and accepted by the fire and hazard insurance companies under policies obtained hereunder.

- (a) Integra shall use its best efforts to (i) secure certificates of insurance for Open Arms, (ii) maintain the original of such policies at the office of Integra, (iii) deliver duplicate copies of the policies to Open Arms and the Landlord, and (iv) procure endorsements thereto prohibiting any termination or cancellation thereof until the expiration of thirty (30) days' after written notice of cancellation to all named insureds.
- (b) In addition, Integra shall procure and maintain in full force and effect during the term hereof, to cover acts and omissions during the term of its services hereunder (i) \$1,000,000 each occurrence/\$1,000,000 aggregate general and professional liability insurance coverage, (ii) \$1,000,000 each occurrence/\$1,000,000 aggregate bodily injury and property damage insurance, as supplemented by general liability coverage under a \$5,000,000 umbrella policy and (iii) workers' compensation insurance coverage with limits not less than those limits carried by Open Arms respect to the Facility during the one year period prior to the date hereof, in order to insure itself against normal business risks inherent in its operation and management of the Facility and shall, to the extent possible without increases in premiums unless said increases are paid by Open Arms after Integra gives reasonable notice to Open Arms thereof, cause Open Arms to be named as an additional insured thereunder, to the extent its interests appear, on the policies evidencing such insurance. As reasonably requested by Open Arms from time to time, Integra shall provide Open Arms with written evidence that such insurance coverage remains in full force and effect.
- (c) In addition, Integra shall procure and maintain in full force and effect fidelity insurance coverage on a loss discovered basis (including crime, employee dishonesty, including third party coverage) to insure against damages resulting from such acts or omissions by Integra or any of its contractors or agents which take place during the term of this Agreement. All such insurance coverage shall have a limit of not less than \$1,000,000, with a deductible of not more than \$10,000, shall name Open Arms as an additional named insured, and shall contractually require the carrier to inform Open Arms immediately in the event of any pending lapse in coverage for any reason. Simultaneously with the execution of this Agreement, Integra shall furnish Open Arms with a Certificate from said carrier evidencing the effectiveness of such insurance coverage.

- 9. <u>Use of Premises</u>. Integra shall not, without the prior written consent of Open Arms, at any time use the Facility or any portion thereof, or permit the Facility or any portion thereof to be used for purposes other than an ICF/IID facility in compliance with all applicable rules and regulations of the United States and the State of Tennessee.
- 10. Right to Inspect. At any time during regular business hours, and at any time outside regular business hours if prior telephonic notice during regular business hours is given to the designated official of Integra having on-site management responsibility for the Facility, Open Arms or its representatives shall have the right to inspect the financial and other records in the actual or constructive control of Integra (and to make copies of documents as appropriate and at their expense) related to the Facility, including but not limited to books, records, data files and reports (electronic or otherwise) prepared by Integra or any other person or entity by or on behalf of Integra and maintained by Integra or such other person or entity at or in connection with the Facility with respect to in the performance of its services hereunder and the condition of the Facility.
- Integra for or in connection with the management of the Facility and maintained by Integra at the Facility or at any location other than the Facility shall be available for inspection and copying by Open Arms or its representatives or the Landlord at their own expense and during normal business hours with prior written notice to Integra. It is agreed and understood that computer software and the users manuals for such software developed or acquired by Integra or used by Integra employees in connection with the management of the Facility shall not be considered "books, records, data files and reports" as those terms are used in this Section 11, provided that printouts of data generated by use of such software shall be considered such "books, records, data files and reports". Furthermore, it is agreed by the parties hereto that any computer software and the user manuals for such software developed by Open Arms employees shall remain the property of Open Arms.
- of Integra's management of the Facility hereunder, each of the parties hereto shall cooperate fully with the other in effecting an orderly transition to avoid any interruption in the rendering of the above-described services and, in that connection, Integra shall promptly surrender to Open Arms all keys, contracts, books, records, data files and reports (as such terms are defined in Section 11 hereof) maintained by Integra in connection with the management of the Facility. Furthermore, the parties hereby agree that any information received by a party or its attorneys, accountants or agents about the other party in the performance of such party's obligations hereunder, which concerns the financial or other affairs of such party, will be treated in full confidence and will not be revealed to any other persons, firms or organization.
- 13. Covenant Not to Employ Personnel. The parties acknowledge that Integra, in the performance of its obligations hereunder, utilizes certain of its employees. Open Arms recognizes that Integra has incurred and will incur considerable time and expense in developing Integra employees. For this reason, Open Arms covenants with Integra that Open Arms shall not, at any time during the term of this Agreement and for a period of one (1) year following the termination of this Agreement, directly or indirectly solicit the employment of any person who is at that time an Integra employee or encourage any successor to Integra's duties hereunder to solicit the employment of any such person who is at that time an Integra employee for services to be rendered at or in connection with the Facility or at any other facility offering services to persons with developmental disabilities owned or operated by Open Arms unless this covenant

has been waived in writing by Integra. It is understood and agreed, however, that this covenant shall not apply to persons who were employees of Open Arms as of September 30, 2014 and were subsequently employed by Integra.

Recognizing that Integra would not have an adequate remedy at law in the event of any breach of this covenant, Open Arms agrees that the covenants set forth herein may be enforced by Integra by an appropriate restraining order or other injunctive relief.

Furthermore, Integra recognizes that Open Arms has incurred and will incur considerable time and expense in developing Open Arms employees. For this reason, Integra covenants with Open Arms that Integra shall not, at any time during the term of this Agreement and for a period of one (1) year following the termination of this Agreement, directly or indirectly solicit the employment of any person who is at that time an employee of Open Arms, except with the prior written consent of Open Arms, not to be unreasonably withheld. In furtherance of the foregoing, it is anticipated that employees working in certain positions within Open Arms may from time-to-time have limited opportunities for advancement within Open Arms, and as such employees reach the limits of advancement opportunities at Open Arms, it may be reasonable for Integra to request the consent of Open Arms for the employment by Integra by such an individual who is advancing in his/her career path and has reached the limits of advancement within Open Arms.

Recognizing that Open Arms would not have an adequate remedy at law in the event of any breach of this covenant, Integra agrees that the covenant set forth herein may be enforced by Open Arms by an appropriate restraining order or other injunctive relief.

- 14. <u>Indemnification</u>. Any Defaulting Party shall release and indemnify and hold the Non-Defaulting Party and the Non-Defaulting Party's shareholders, directors, officers and employees and agents harmless from and against any and all liabilities, losses, damages, claims, costs and expenses (including reasonable attorneys' fees) incurred and arising out of or resulting from an Event of Default by the Defaulting Party and Integra shall release and indemnify and hold Open Arms and its shareholders, directors, officers, employees and agents harmless from and against any and all liabilities, losses, damages, claims, costs and expenses (including reasonable attorneys' fees) incurred and arising out of or resulting from actions taken by Integra outside the scope of the authority specifically granted to Integra herein. Furthermore, Open Arms shall indemnify Integra with regard to any and all liabilities, losses, damages, claims, costs and expenses (including reasonable attorneys' fees) with regard to any action, suit or proceeding brought by a person or entity that managed the Facility prior to the date hereof; provided, however, that such indemnification by Open Arms shall extend only to such amounts as may be reimbursable costs under the TennCare/Medicaid system.
- 15. <u>Litigation or Proceedings on Behalf of Open Arms</u>. If any claim or cause of action of Open Arms arises during the term of this Agreement, or if any third party claim, action, or other legal or administrative proceeding arising from or related to the management of the Facility is filed against Open Arms, upon receiving notice of any such claim, cause of action or proceeding, the party receiving such notice shall promptly give notice thereof to the other party, and Integra shall have the option, exercisable in its reasonable discretion, by giving written notice thereof to Open Arms, to institute or defend such claim, action or other legal or administrative proceeding in Integra's name or Open Arms' name, as their respective interests may appear to be claimed, provided that Integra uses good faith best efforts to proceed in such action in a manner that is in Open Arms' best interests. The reasonable costs and expenses of

prosecuting and defending any such claim, action, or legal or administrative proceeding shall be reimbursed to Integra by Open Arms as Costs of Operation, except as they relate to Events of Default by Integra or the independent acts of Integra taken outside the scope of the performance of its duties hereunder or the negligence, willful misconduct or breach by Integra of its obligations hereunder, which costs and expenses shall be borne exclusively by Integra notwithstanding any other provision to the contrary herein contained. Open Arms agrees to provide reasonable assistance to Integra in the prosecution and defense of any such action upon request by Integra and upon Integra's agreement to pay all of Open Arms' expenses related thereto, except for expenses for which Open Arms is otherwise obligated hereunder. Open Arms further agrees that Integra shall have the right to recommend legal counsel for Open Arms' approval to represent the interests of Open Arms in any such claim, action or legal or administrative proceeding. Integra shall provide Open Arms with timely and periodic written reports regarding the progress of each such claim, action or proceeding. If Integra decides, in its reasonable discretion, not to institute or defend such claim, action or other legal or administrative proceeding, Integra shall notify Open Arms in writing promptly of its decision, providing Open Arms, sufficient time to take appropriate action, and in such event, Open Arms shall be fully responsible for the prosecution or defense of each such claim, action, and legal and administrative proceeding, including then prospective costs and attorneys' fees, except when the claim, action or proceeding relates to Events of Default by Integra, or the independent acts of Integra taken outside the scope of the performance of its duties hereunder, or the negligence, willful misconduct or breach by Integra of its obligations hereunder, except that Integra agrees to provide reasonable assistance to Open Arms with respect to such matters upon request by Open Arms.

16. Compliance with Public Law 96-499.

- (a) Pursuant to regulations promulgated by the Federal Health Care Financing Administration, an agency of the Department of Health and Human Services, implementing Section 952 of the Omnibus Reconciliation Act of 1980 (P.L. 96-499) or any subsequent legislation conditioning reimbursement on the cost of services performed, insofar as this Agreement covers services valued at or costing \$10,000 or more over a twelve (12) month period, the parties agree to provide the Secretary of Health and Human Resources, upon written request, or the Comptroller General, or their duly authorized representatives, access to this Agreement and the parties' books, documents and records necessary to verify the nature and extent of the cost of the services provided by the parties. Such access shall be provided until the expiration of four (4) years after the services are furnished under this Agreement.
- (b) If Integra carries out any duties of this Agreement through a subcontract with an aggregate value or cost of \$10,000 or more over a twelve month period with an Affiliate, Integra shall require in writing that the Affiliate shall make available, upon written request, to the Secretary of Health and Human Resources, or the Comptroller General, or their duly authorized representatives, the said subcontract and the books, documents and records of the Affiliate that are necessary to verify the nature and extent of the costs of the services provided under the said subcontract. The subcontract shall require that such access shall be provided until the expiration of four (4) years after the services are furnished under the contract.
- 17. Amendment or Termination as a Result of Governmental Regulation. The parties acknowledge and agree that this Agreement is intended to comply with all state and

federal laws and regulations regarding Medicare and Medicaid fraud and abuse, Open Arms' status as a recipient of governmental or private funds for the provision of health care services, or Open Arms' status as an organization described in Section 501(c)(3) of the Code. Open Arms shall have the right to terminate or amend this Agreement, if on the advice of its counsel it determines, in its reasonable judgment, that the terms of this Agreement more likely than not would be interpreted to violate any laws or regulations applicable to it, which, if violated, would jeopardize Open Arms' status as a recipient of governmental or private funds for the provision of health care services, or Open Arms' status as an organization described in Section 501(c)(3) of the Code. Notwithstanding such right to terminate, Open Arms shall first use reasonable efforts to amend this Agreement only to the extent necessary to conform the potentially violative terms to the applicable law or regulation, and will only terminate this Agreement pursuant to this Section if it determines, in its reasonable judgment, that an amendment cannot be obtained or will not result in compliance.

- 18. Parties Bound. The provisions of this Agreement shall be binding upon the parties hereto and their respective successors and assigns. Except as specifically provided herein, neither party may assign its rights or delegate its duties under this Agreement without the prior written consent of the other party. No assignment of rights or delegation of duties shall relieve either party, as the case may be, of its obligations hereunder. Notwithstanding the foregoing, however, in respect to transfers after an event of default under the Lease, any person claiming through the deed of trust trustee or a transferee under a deed in lieu of foreclosure (the foregoing collectively referred to as the "Transferee"), the Transferee shall, at its option and without further action by Open Arms, succeed to Open Arms' rights hereunder, with or without the assumption of the obligations of Open Arms hereunder, which assumption shall be at the sole discretion of such Transferee, but in no event shall any of the foregoing be deemed a release of any of the obligations of Open Arms hereunder.
- 19. <u>Severability.</u> In the event any provision hereof shall be modified or held ineffective by any court in any respect, such adjudication shall not invalidate or render ineffective the balance of the provisions of this Agreement.
- entire agreement between the parties with respect to the subject matter hereof and completely supersedes any prior oral or written agreements between the parties. Any other agreements with respect to the subject matter hereof between the parties, whether written or oral, are merged herein. No supplement, modification or amendment of this Agreement shall be binding unless executed in writing by the parties hereto. No waiver of any of the provisions of this Agreement will be deemed, or will constitute a waiver of any other provision, whether or not similar, nor will any waiver constitute a continuing waiver. No waiver will be binding unless executed in writing by the party making the waiver.
- 21. **Notices.** All notices, requests, demands and other communications required or permitted to be given or made under this Agreement shall be in writing and shall be deemed to have been given (i) on the date of delivery by courier or personally, (ii) three (3) business days after deposit in the United States mail, postage prepaid by registered or certified mail, return-receipt requested to the appropriate party at the following addresses.(or at such other address as shall hereafter be designated by any party to the other party by notice given in accordance with this Section):

Open Arms Care Corporation 6 Cadillac Drive, Suite 350 Brentwood, TN 37027

With a copy to:

Thomas V. Chorey, Jr.
Barnes & Thornburg LLP
3475 Piedmont Rd., NE, Suite 1700
Atlanta, GA 30305-3327

Fax: 800-753-5139 Phone: 404-846-1693

Email: tchorey@btlaw.com

To Integra:

Integra Resources, LLC 144 Second Avenue, North, Suite 300 Nashville, TN 37201

With a copy to:

Bradley Arant Boult Cummings, LLP 1600 Division Street, Suite 700 Nashville, TN 37203

Attention: Michael D. Brent, Esq.

Fax: 615-252-6361 Phone: 615-252-2361 Email: mbrent@babc.com

- 22. Execution in Counterparts. This Agreement may be executed in multiple counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same document.
- 23. Further Assurances. The parties each hereby agree to execute and deliver all of the agreements, documents, and instruments required to be executed and delivered by them in this Agreement and to execute and deliver such additional instruments and documents and to take such additional actions as may reasonably be required from time-to-time in order to effectuate the transaction contemplated by this Agreement.
- 24. **Exhibits.** Any Exhibits attached hereto constitute a part of this Agreement and are incorporated herein by reference in their entirety as if fully set forth in this Agreement at the point where mentioned herein.
- 25. <u>Tense, Captions</u>. In construing this Agreement, whenever appropriate, the singular tense shall also be deemed .to mean the plural, and vice-versa, and the captions contained in this Agreement shall be ignored.

- 26. Party Rights No Third. Except as otherwise expressly provided herein or in the Lease, the provisions of this Agreement shall not entitle any person not a signatory hereto to any rights or reliance hereunder or in respect hereof, as a third party beneficiary or otherwise, it being the specific intention of the parties herein to preclude any and all such persons non-signatory hereto from such rights.
- 27. <u>Survival</u>. Any rights or obligations accrued under this Agreement at the expiration or termination of this Agreement shall survive such termination.
- 28. Replacement Facility. In the event a new replacement facility should be substituted for the Facility, whether on the same site or at a different location within the market area, all rights or obligations of the parties, including the remaining term, pursuant to this Agreement shall apply with respect to the new replacement Facility.
- 29. <u>Public Statements</u>. Unless otherwise required by law or court order, prior to the Commencement Date, neither Open Arms or Integra shall, without the prior written consent of the other party hereto, make any press release or other public announcement concerning the transactions contemplated by this Agreement. Provided, however, that Integra and Open Arms may announce the execution of this Agreement to their respective employees.
- Arbitration. The parties hereto agree and stipulate that all claims, disputes and 30. other matters in question or at issue between them arising out of or relating to this Agreement or the breach thereof, including, without limitation, any dispute or question concerning the scope of this arbitration clause, will be decided by arbitration in Nashville, Tennessee, in accordance with the Commercial Arbitration Rules of the American Arbitration Association, subject to the limitations of this Section 30. This covenant to arbitrate will be specifically enforceable under the prevailing law of any court having jurisdiction. The parties hereto agree that one arbitrator shall arbitrate all disputes. Notice of a demand for arbitration shall be filed in writing by either party hereto with the other party hereto and with the American Arbitration Association. The demand for arbitration shall be made no later than the date when institution of legal or equitable proceedings based on the claim, dispute or other matter in question would be barred by the applicable statute of limitations. The award rendered by the arbitrator will be final, judgment may be entered upon it in any court having jurisdiction thereof, and the award will not be subject to vacation, modification or appeal, except to the extent permitted by Sections 10 and 11 of the Federal Arbitration Act, the terms of which Sections the parties hereto agree shall apply. Each of the parties hereto submits to the jurisdiction of the state courts of Davidson County, Tennessee for purposes of the entry of any judgment arising out of the award of the arbitrator. All costs and expenses of each of the parties hereto with respect to the arbitration (including reasonable attorneys' fees) and the expenses of the arbitrators shall be paid by the party hereto against whom a determination by the arbitrator is made or, in the absence of a determination against one party hereto, as such arbitrator directs.

31. Overriding Provisions.

- (a) Notwithstanding the execution date hereof, it is agreed and understood by the parties hereto that this Agreement shall be considered the agreement pursuant to which the "Manager," as such term is defined under the Lease, manages the Facility.
- (b) Notwithstanding anything to the contrary contained herein, it is the intent of the parties hereto that this Agreement in all respects shall conform to the terms and conditions

of the Lease. Accordingly, to the extent that any term or condition contained herein or hereunder shall conflict with any such terms or conditions contained in the Lease, then the provisions of the Lease shall control in all respects, and the terms of this Agreement shall be automatically deemed amended in an agreeable manner in order to bring this Agreement into compliance with the Lease.

- (c) Notwithstanding anything to the contrary herein contained, it is understood and agreed that in the event of the default by either party hereto pursuant to the terms of any other ICF/IID Facilities Management Agreement, or the terms of the Global Management Agreement of even date herewith, the result of which default entitles the non-defaulting party thereunder to terminate such agreement, by giving notice thereof to the defaulting party, said non-defaulting party shall have an identical right to terminate this Agreement, just as if there had been an Event of Default hereunder by said defaulting party for which there was no cure within any applicable cure period.
- (d) Further notwithstanding anything to the contrary herein contained, it is understood and agreed that in the event of a conflict between the provisions of this Agreement and the provisions of that certain Global Agreement to Provide Management Services, as amended, between the parties hereto executed simultaneously with the execution hereof (the "Global Agreement," by reference made an integral part hereof), the provisions of this Agreement shall govern and control over the provisions of the Global Agreement.

IN WITNESS WHEREOF, the parties have executed this Agreement on the day and year set forth below, effective as of the Commencement Date first above written.

OPEN ARMS CARE CORPORATION

By:	
Name:	Robert J. Taylor, IV
Title:	President

INTEGRA RESOURCES, LLC

By:______
Name: George Stevens

Title: President

EXHIBIT A FACILITY ANNUAL BUDGET

Attachment A.5.2

Integra Resources, LLC Principals

Attachment A.6

Development Agreement and Lease

DEVELOPMENT AGREEMENT

THIS DEVELOPMENT AGREEMENT (the "Agreement"), effective as of November __, 2015 (the "Effective Date"), by and between WCO AL DP, LLC, a nonprofit limited liability company organized and existing under the laws of the State of Tennessee with its principal place of business at 643 Spence Lane, Nashville, Tennessee 37217 ("WCO DP") and FACILITIES DEVELOPMENT GROUP, LLC, a limited liability company organized and existing under the laws of the State of Tennessee with a place of business at 144 Second Avenue North, Suite 400, Nashville, Tennessee 37201 ("FDG").

WITNESSETH:

WHEREAS, WCO DP is the owner of numerous facilities (individually an "Existing Facility" or collectively the "Existing Facilities"), which are leased to Open Arms Care Corporation, a Georgia nonprofit corporation ("OACC") pursuant to numerous similar Lease Agreements, each dated as of April 1, 2015 (individually a "Lease" or collectively the "Leases");

WHEREAS, OACC is providing intermediate care services for individuals with intellectual disabilities ("ICF/IID") at the Existing Facilities, and as such provider OACC is the licensed operator of each Existing Facility and holds all authorizations and licenses necessary or incidental thereto with respect to each Existing Facility, including but not limited to licenses from the Tennessee Department of Developmental and Intellectual Disabilities ("DIDDs"), provider agreements with the Tennessee Bureau of TennCare ("TennCare"), and all Certificate of Need ("CON") rights related to each Facility, as may be subject to the jurisdiction of the Tennessee Health Services and Development Agency ("HSDA");

WHEREAS, in preparation for the anticipated closure in 2016 of the developmental center operated by the State of Tennessee, known as Greene Valley Developmental Center ("GVDC"), DIDDs has approved OACC for the development of nine (9) four (4) person ICF/IID facilities in East Tennessee, as set forth on Exhibit A attached hereto, in order to effectuate the transition of residents from GVDC to smaller four (4) person ICF/IID facilities (individually a "New Facility" or collectively the "New Facilities"), all subject to the approval by the HSDA of CON applications OACC intends to file with the HSDA for the New Facilities;

WHEREAS, OACC and WCO DP desire to collaborate in the development of the New Facilities, with each New Facility to be owned by WCO DP and leased to OACC, and as the provider OACC will be the licensed operator of each New Facility and hold all authorizations and licenses necessary or incidental thereto with respect to each New Facility, including but not limited to licenses from DIDDs, provider agreements with TennCare, and all CON rights related to each New Facility;

WHEREAS, as a part of such collaboration WCO DP desires to engage FDG to assist in development of the New Facilities, including the contracting by FDG to purchase the unimproved properties listed on Exhibit B attached hereto (individually a "Property" or collectively the "Properties"), and then cause the New Facilities to be developed and constructed on the Properties, with each Property to be sold to WCO DP by FDG, and simultaneously leased to OACC by WCO

DP, upon the completion of construction and the final approval by DIDDs and TennCare for licensure and certification of the New Facilities;

NOW, THEREFORE, for good and valuable consideration, WCO DP hereby engages FDG as its sole and exclusive development agent for the services described below with respect to the Facilities, as follows:

Development.

- 1.01 At the beginning of the development process for each New Facility, FDG and WCO DP, with the input of OACC, shall negotiate in good faith to develop a budget for the items described below, including an estimate for the total price of the completed New Facility as a "turn key" project.
- 1.02 The parties, with the consent of OACC as set forth in the Lease, will cooperate in selecting a site for each New Facility, to be designed by FDG, with assistance from OACC, and in the process of procuring the approval of the HSDA as to the CON required to be obtained from the HSDA.
- 1.03 Upon approval of the HSDA of any CON, FDG shall cause the construction of the New Facility, which New Facility will be owned by FDG during the development and construction process, and then sold from FDG to WCO DP and simultaneously leased to OACC, with such construction, financing and leasing arrangements to be coordinated by FDG, upon terms similar to those in the Lease and related financing of the Facilities (subject to adjustment for market rates and conditions at the time of such financing and leasing), all as further described below.
- 1.04 Upon the completion of development and construction of each New Facility, FDG shall assist WCO DP and OACC in the licensure and certification of the New Facility by DIDDs and TennCare.

Actions to be taken by FDG.

- 2.01 Subject to the terms hereof, FDG shall take all necessary actions related to the development of each New Facility (collectively, the "Development Items"), including without limitation, the following:
- (a) timely obtaining all needed regulatory approvals for the development and construction of the each New Facility, including (1) working with WCO DP and OACC, and their advisors and counsel, in order to prepare and submit to the HSDA a CON application (the "CON Application"), and all other required documentation for the New Facility; (2) procurement of all building permits needed to construct a New Facility, and (3) confirmation of conformity of a New

Facility with all applicable laws, and regulations, including but not limited to zoning and similar requirements;

- (b) coordinating with OACC and WCO DP to cause the preparation of an architectural design for each New Facility, the sizing, layout and decorating of all New Facilities, the selection of all finishes, fixtures, furnishings and equipment throughout each New Facility, including security, monitoring, communications and access systems; and in furtherance of this Section, FDG shall engage an architect licensed to do business in the state of Tennessee before the filing of the CON Application, to prepare the preliminary drawings of site-plans and floor-plans which will be required to be attached to the CON Application, and within thirty days of the approval of the CON, on behalf of WCO DP engage an architect licensed to do business in the state of Tennessee to prepare all plans and specifications which may be required by DIDDs and/or other governmental authorities with jurisdiction over the development and construction of the New Facilities;.
- (c) coordinating with OACC and WCO DP in the selection of a site for each New Facility, and then obtaining "control" (as then defined in the applicable rules, regulations and policies of the HSDA) of such site, and the preparation of such documents as may be required by the HSDA to demonstrate the contractual relationships among the parties which will allow OACC to utilize such New Facility for the purposes anticipated by the CON Application;
 - (d) obtaining construction financing required for the development and construction of each New Facility (which may be obtained from, or with the assistance of, Facilities Funding Group, LLC, which is an affiliate of FDG);
 - (e) coordinating and facilitating, on behalf of WCO DP, the permanent financing required for each New Facility, which may be similar to the financing of the Existing Facilities (which may be obtained from, or with the assistance of, Facilities Funding Group, LLC, which is an affiliate of FDG);
 - (f) coordinating and facilitating a lease between WCO DP and OACC for each New Facility, upon terms similar to those in the Lease;
 - (g) entering into a construction contract, in the name of FDG, with a contractor licensed to do business in the state of Tennessee, to construct the New Facility;
 - (h) overseeing the construction of each New Facility and obtaining the certificate of occupancy, and such other certificates, licenses and permits as may be necessary for the operation of each New Facility by OACC, including but not limited to licensure by DIDDs and certification by TennCare (with the assistance of WCO DP and OACC as necessary for such certificates, licenses and permits).
 - 2.02 Upon the completion of all the foregoing items, FDG shall transfer ownership of the New Facility to WCO DP, as a completed "turn key" project, in

accordance with the pricing and the specific terms as have been negotiated in good faith, at the beginning of the development process for each New Facility.

- 2.03 In performing the Development Items, FDG shall utilize qualified personnel and professionals, and perform its services hereunder in accordance with the usual and customary practice in the industry for facilities similar to the New Facilities.
- 2.04 FDG shall comply with all applicable laws, ordinances, statutes, rules and regulations relating to the development and construction of each New Facility.

Term and Termination.

- 3.01 This Agreement shall commence as of the date hereof and continue until the earlier of (i) the date which is one year after the licensure and certification of the last of the New Facilities, or (ii) two (2) years from the date of this Agreement..
- 3.02 This Agreement may be terminated (i) at any date as may be mutually agreed upon in writing between WCO DP and FDG, or (ii) by the non-breaching party, if one party breaches a material provision of this Agreement and such breach has not been cured within thirty (30) days of written notice thereof.

Miscellaneous.

- 4.01 In the event any provision of this Agreement is held to be unenforceable for any reason, the unenforceability thereof shall not affect the remainder of this Agreement, which shall remain in full force and effect and enforceable in accordance with its terms.
- 4.02 Both parties shall promptly and duly execute and deliver to the other such further documents and assurances and take such actions as such party may reasonably request in order to more fully carry out the intent and purposes of this Agreement.
- 4.03 WCO DP may have one or more affiliated entities acquire and own the New Facilities and lease the New Facilities to OACC (and for purposes of this Agreement "WCO DP" shall include any such affiliated entities).
- 4.04 This Agreement shall be governed by and construed in accordance with the laws of the State of Tennessee, applicable to contracts entered into and to be performed wholly within the State of Tennessee.

IN WITNESS WHEREOF, the parties hereto have duly executed this Agreement as of the date first above written.

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Exhibit A Description of New Facilities

Exhibit B Description of Properties

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November ___, 2015

Ladies and Gentlemen:

We are pleased to present this option ("Option") to you for the lease ("Lease") of the real property and building described below, on the following terms and conditions:

WCO AL DP, LLC Lessor: OPEN ARMS CARE CORPORATION Lessee: Gamble Road, Chattanooga, Tennessee 37336. This Premises: site does not currently have a separate street address, but is approximately 1.5 acres in the southwest quadrant of an approximately 15.5-acre parcel, the entire 15.5 acres currently being addressed as 7817 Gamble Road in Hamilton County, Tennessee, approximately 0.1 mile east of the intersection of Gamble Road and Tennessee Highway 58 (also described as Parcel 061 045 in the records of the Hamilton County Tax Assessor). One (1) four-person ICF/IID facility (the "Facility"). Intended Use: The Effective Date of the Lease shall be November ____, Effective Date and Term: 2015, and the term of the Lease shall commence on the Effective Date and shall terminate and expire at 11:59 p.m. on the date which is fifteen (15) years after the date of the later of (i) licensure of the Facility by the Tennessee Department of Developmental and Intellectual Disabilities or (ii) certification of the Facility by the Bureau of TennCare (the "Certification Date"). One Dollar (\$1) per year from the Effective Date until the Rent: Certification Date for the Facility, and thereafter the amount Dollars (\$) per year, of payable to Landlord in equal monthly installments in advance. Commencing on the date which is one (1) year after the Certification Date, and continuing in a similar fashion annually thereafter for the remainder of the Term, Minimum Rent shall increase by an amount equal to the CPI Increase for the previous calendar year.

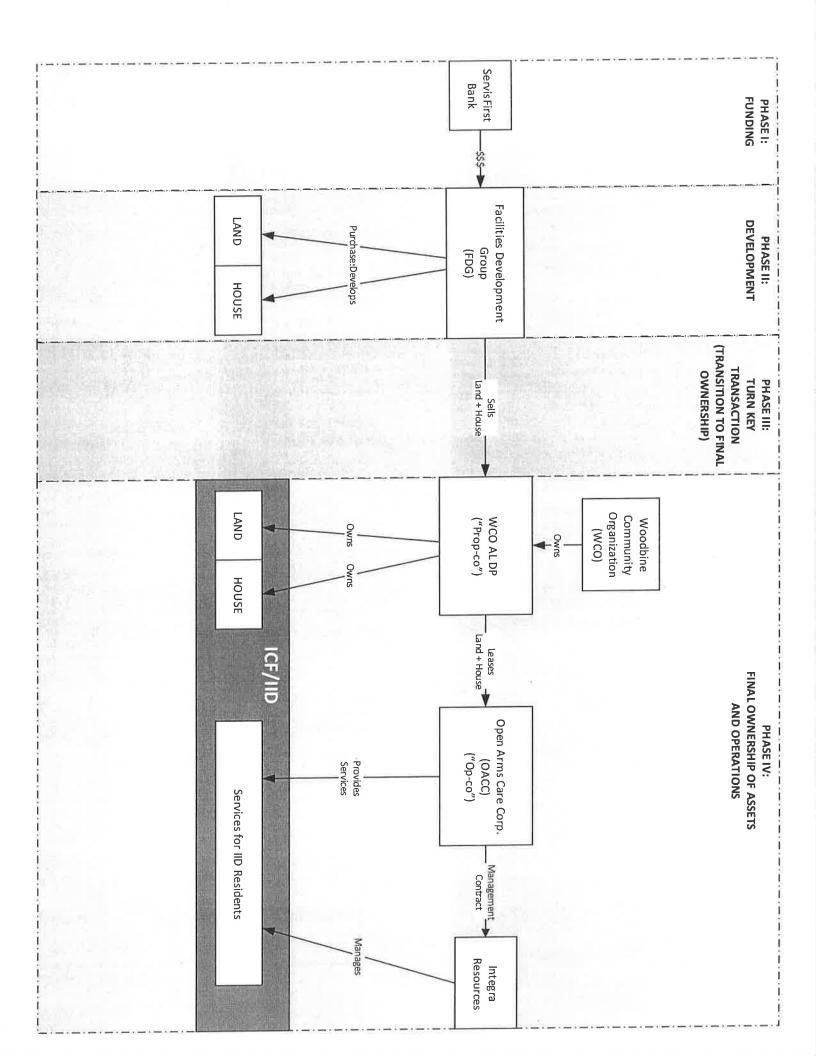
Other Lease Terms:

Other terms of the Lease shall be established by the parties at the effective date of the Lease, in the same format and

OPEN ARMS CARE CORPORA November, 2015 Page 2	ATION
con all : fair	teral terms and conditions as the leases for other facilities acurrently being leased from Lessor to Lessee, subject to such terms, conditions and amounts being consistent with market values and other then-prevailing market terms conditions.
are hereby acknowledged, Lesson be exercised within thirty (30) ("CON") application with regarments and Department of the Facility Hamilton County #2 Gamble Roa and Lessee shall in good faith relong-term lease of the Facility, a such date, this Option shall terminate Lesson and Lessee acknown until after the CON for the Facility financing acceptable to Lesson in	O cash in hand paid, the receipt and sufficiency of which grants to Lessee the option described above, which must days of the final approval of the Certificate of Need rd to the Facility, as is currently pending before the revelopment Agency ("HSDA"), to allow the development as a four (4) person ICF/IID facility ("Open Armstad (Southwest)"). Upon exercise of the option, the Lessor regotiate the definitive terms of a lease agreement for the all as described above. If such option is not exercised by nate and be of no further force and effect. Wedge that Lessor cannot obtain financing for the Facility lity has been approved by the HSDA. If for any reason has not been obtained with sixty (60) days of the final on shall terminate, with no further rights or obligations of
	Sincerely,
	WCO AL DP, LLC
	By:
	Title:
Accepted:	
OPEN ARMS CARE CORPORA	ATION
By:	

Title:_____

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58				
			; 4	
				II.



Attachment B.1

DIDD Support Letter



STATE OF TENNESSEE Department of Intellectual and Developmental Disabilities

Citizens Plaza, 10th Floor 400 Deaderick Street NASHVILLE, TN 37243-0675

August 11, 2015

Melanie Hill Executive Director Health Services and Development Agency 500 Deaderick Street Nashville, TN 37243

RE: Application for Certification of Need submitted by Open Arms Care

Dear Director Hill:

The Department of Intellectual and Developmental Disabilities (Department) strongly supports the application for a Certificate of Need (CON) on behalf of Open Arms Care. Based upon the Department's knowledge of Open Arms Care, it is the Department's belief that they meet the three (3) criteria necessary for approval which are namely, need, economic feasibility and contribution to the orderly development of health care.

The need for these facilities has resulted from the national trend away from caring for persons with intellectual disabilities in large, congregate institutional settings to more integrated, smaller homes in the community. In 2006, Tennessee, believing this to be best practice, passed legislation which created one hundred sixty (160) new ICF/IID beds to be used solely for persons transitioning from state developmental centers. At this time there remain eighty-four (84) of the one hundred sixty (160) beds available for development. The need for the development of these remaining eighty-four (84) beds comes as a direct result of the announced closure of the last large state owned developmental center, Greene Valley Developmental Center (GVDC), which is anticipated to close on June 30, 2016. The closure of GVDC is part of an Exit Plan in a nineteen (19) year old lawsuit against the state of Tennessee by the Department of Justice (People First of Tennessee et. al. v. The Clover Bottom Developmental Center et. al. No. 3:95-1227) regarding unconstitutional conditions at four (4) developmental centers in Tennessee. One of these developmental centers has already closed, another is set to close in the fall of 2015, the third is a small specialized developmental center for persons who are court ordered for competency evaluation and training, and GVDC. The last obligation in the Exit Plan, which once complete will result in a full dismissal of the law suit, is the closure of GVDC and the transition of all residents into smaller homes in the community. Therefore, the Department supports this application for a CON to facilitate the closure of and transition of the residents of GVDC.

Melanie Hill, Executive Director

Application for Certification of Need submitted by Open Arms Care RE: August 11, 2015

Page 2 of 2

Transitioning the residents from GVDC, a large institution, to four (4) person ICF/IIDs in the community is more economically feasible for the State, which pays for these services. The census at GVDC at the time of the announcement of closure was 101, but at its peak, GVDC supported 1100 residents. Operating a large developmental center is inefficient and does not produce economy of scale due to the large overhead associated with utilities and maintenance costs on older inefficient buildings that operate on a boiler system. The private operation of smaller four (4) person ICF/IIDs is much more efficient and economically feasible for the state.

For many of the same reasons stated above in relation to the criteria of "need", the approval of this CON and development of four person ICF/IID beds meets the criteria of contribution to the orderly development of health care. As a result of the Exit Plan in the nineteen (19) years old lawsuit described above, these homes and beds are needed to transition the remaining residences from GVDC and provide for the health and safety needs of these vulnerable persons. These beds will provide the same level of care that these persons are receiving at GVDC, namely the ICF/IID level of care. This application has been submitted by a current provider of services in Tennessee for persons with intellectual disabilities, therefore they have a proven track record of providing these services within both state and federal regulations which includes the availability and accessibility of human resources, prior contractual relationships with both the Department and TennCare and an understanding of the both the intellectual disability population and intellectual disability system in Tennessee.

Based on the above stated reasons the department strongly supports Open Arms Care, application for a CON to build four (4) person ICF/IIDs in East Tennessee in order to effectuate the safe transition of residents of GVDC and comply with the Exit Plan leading to the conclusion of the nineteen (19) years old CBDC et. al lawsuit. If you need any further information or have any questions please contact me.

Sincerely,

Debra K. Payne Commissioner

Delira K. Boyne

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DKP:ts

Attachment B.2

November 4, 2015 DIDD Memo



East, Tennesseo Regional Office

November 4, 2015

RE ICF/IID Expansions and CON Development:

The following information may be requested regarding development of your ICF/IID expansion homes in the East Tennessee region. Information is provided generally for all persons supported at Greene Valley Developmental Center and is broken down by the three primary development areas: Hamilton County, Knox County, Roane County and Greene County where appropriate.

How many persons/families/legal representatives chose ICF/IID services over HCBS Waiver services through the Freedom of Choice process? As of 8/21/15, a total of 10 legal representatives for persons supported by GVDC had selected HCBS services; the legal representatives for the remaining 75 persons had selected ICF/IID services.

What geographic areas were selected by the persons supported for ICF/IID services? Of the 75 persons whose legal representatives selected ICF/IID services, the breakdown is as follows:

Hamilton County: 8 Knox County: 16 Roane County: 6 Greene County: 45

Are all existing ICF/IID beds in the geographic areas currently full? Please reference a separate grid showing ICF/IID utilization for the appropriate geographic area for 2012, 2013 and 2014. Generally, the answer to that question is yes for all geographic areas.

What providers currently operate ICF/IID services in the geographic areas? Per area, those providers are:

Hamilton County: Open Arms Care, Orange Grove Center.

Knox County: Open Arms Care.

Roane County: Michael Dunn Center.

Greene County: Comcare, DIDD East Tennessee Homes.

A separate grid shows ICF/IID utilization for the appropriate geographic areas for 2012, 2013 and 2014. Specific site information is redacted.

What other ICF/IID sites are planned to come on line to accommodate GVDC residents? For each geographic area, planned ICF/IID development is as follows:

Hamilton County: 2 sites (8 beds) Knox County: 4 sites (16 beds) Roane County: 2 sites (8 beds) Greene County: 8 sites (32 beds)

What are the general demographics and/or special needs of persons exiting GVDC? Demographic

information is not available specific to geographic areas. However, the demographic information generally applies to all geographic areas in which services have been selected. Those demographics are as follows for the 85 persons supported at GVDC on 8/21/15:

Age: 54 persons aged 23-60 years (64%); 31 persons aged 61+ years (36%).

Gender: 48 female (56%); 37 male (44%).

Nutritional Status: 37 require enteral feedings (44%); 17 others have structured dining plans (20%). Mobility Status: 65 have mobility impairments (76%); 42 of those persons are non-ambulatory (49%). 56 persons use a customized seating system (66%). 51 persons use other alternative positioning equipment (60%).

Visual Status: 28 persons are legally blind (33%).

Psychiatric/Behavioral Status: 28 persons are prescribed psychotropic medication (33%); 13 persons have a Behavior Support Plan or Behavior Support Guidelines (15%).

Please let me know if you require any additional information for the development of your Certificate of Need.

Respectfully,

C:

Terry Jordan-Henley

Deputy Regional Director, East

Terry Indan- blenby

John Craven, East Regional Director ICF/IID Expansion Development File per Provider

Attachment B.3

Letter from DIDD Regarding Anticipated Residents



September 1, 2015

Lisa King, Director Open Arms Care - Ooltewah 7417 Kingston Pike, Suite 300 Knoxville, TN 37917

Dear Ms. King:

The following provides a list of people currently supported at GVDC whose conservators selected Open Arms Care - Ooltewah to provide ICF/IID supports and whom you indicated a willingness to support. The home compositions were determined based on valuable input from GVDC staff considering friendships, current service and support needs. Please review the lists and confirm in writing your intent to develop ICF/IID supports and services for these specific people by the close of business September 4, 2015.



It is important to confirm and solidify your plans for the development of homes for individuals currently residing at GVDC and final home compositions as soon as possible. Once confirmed, our intent is not to change the composition of housing arrangements unless absolutely necessary and any change must be communicated to my office immediately for approval. Please provide the status of your CON process and the addresses where the four-person ICF/IID homes will be developed. I believe people and their families will appreciate knowing where they will live and with whom.

If your agency agreed to provide supports to any person not on the above list, please contact John Craven, Regional Director at 865-594-9301 or Terry-Jordan-Henley, Deputy Regional Director at 865-594-9302. DIDD appreciates your commitment and efforts on behalf of people supported by GVDC.

Respectfully,

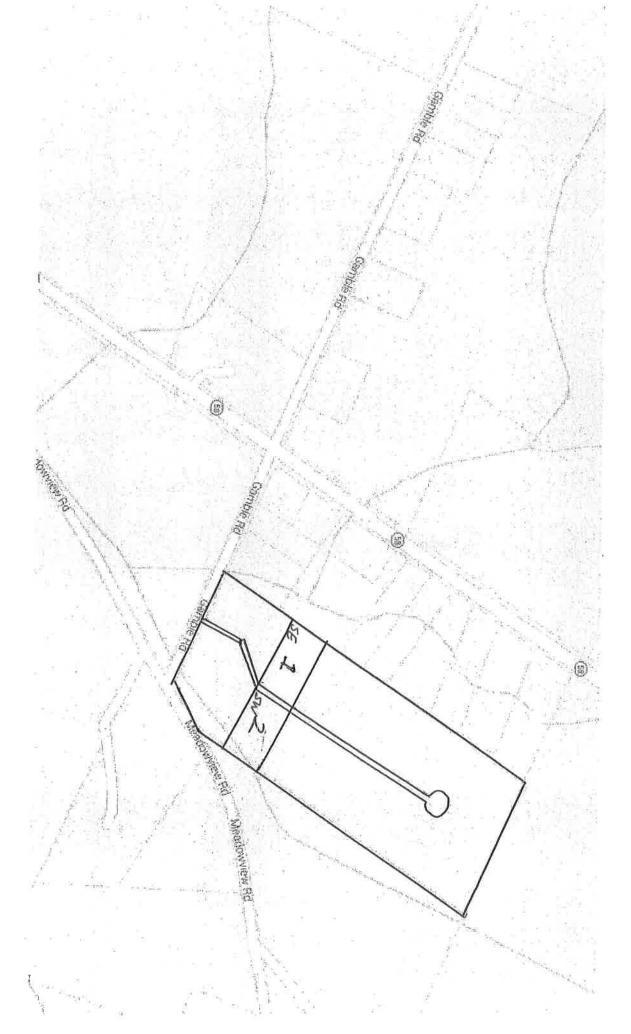
John Craven

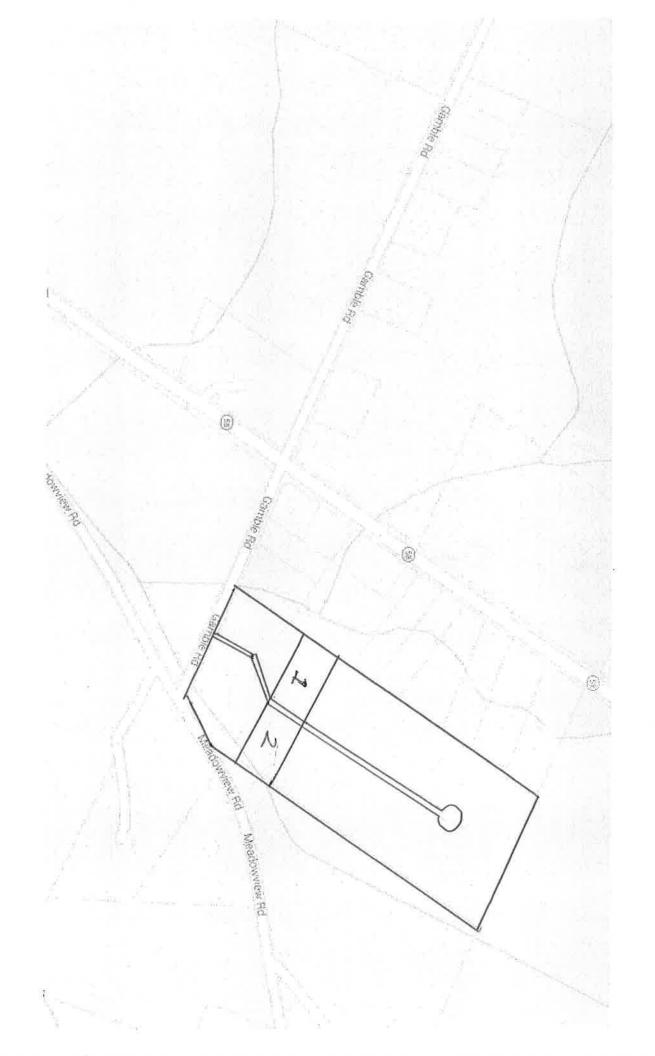
Regional Director, East

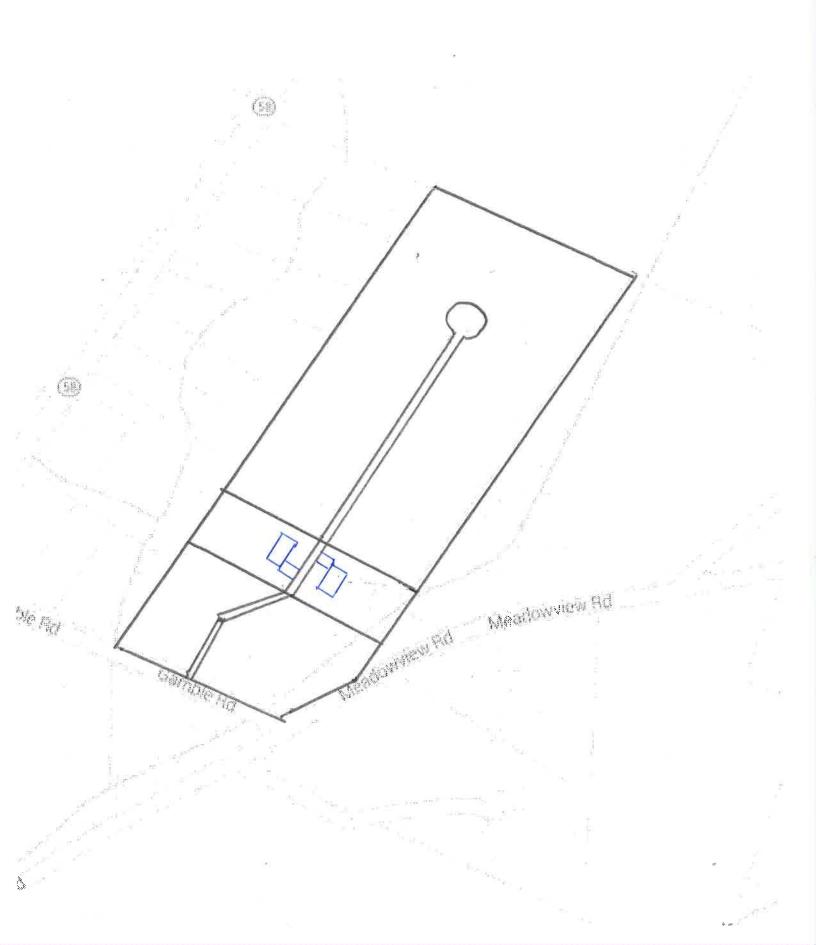
C: Debbie Payne, DIDD Commissioner Jordan Allen, DIDD Deputy Commissioner Theresa Sloan, DIDD Legal Counsel Jon Lakey, Attorney, Pietrangelo Cook, PLC Richard Brown, Esquire

Attachment B.III.A

Plot Plan

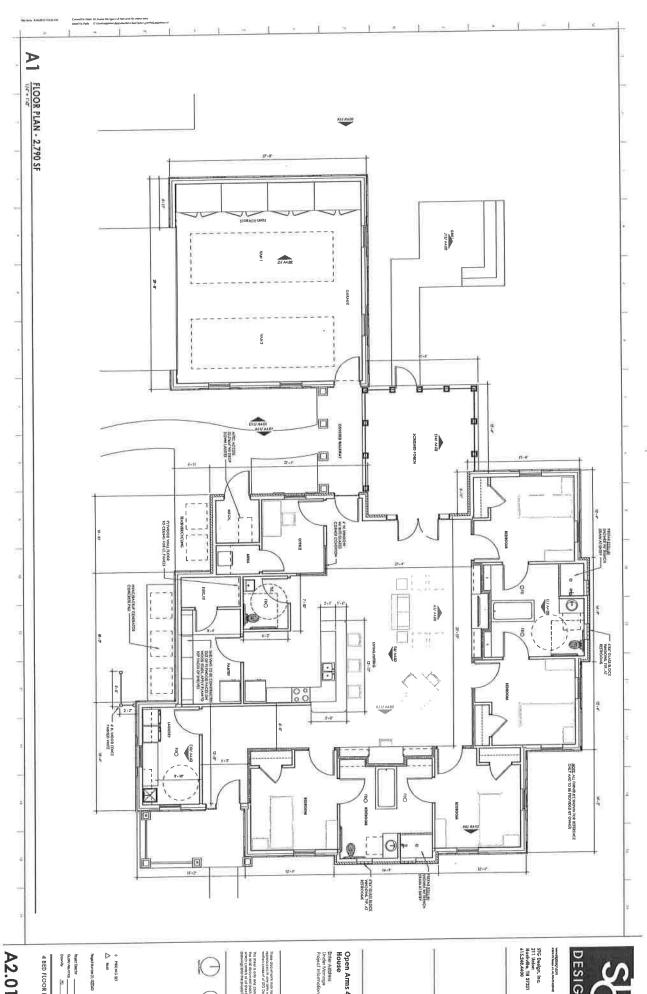






Attachment B.IV

Floor Plans



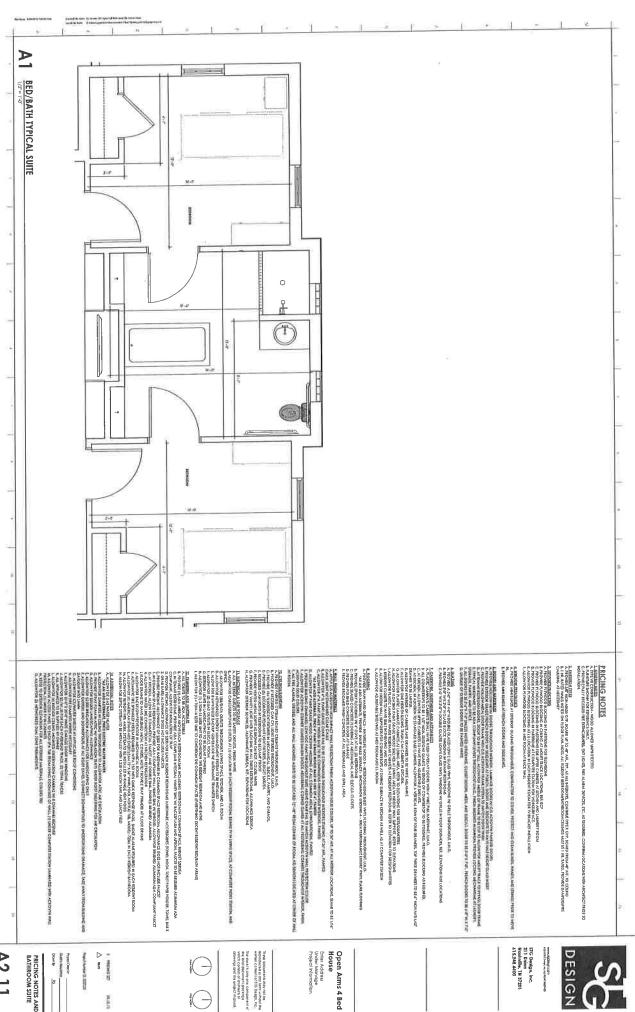
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4 BED FLOOR PLAN

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Open Arms 4 Bed House Enter Address: Under Manage Project Information

DESIGN



DESIGN

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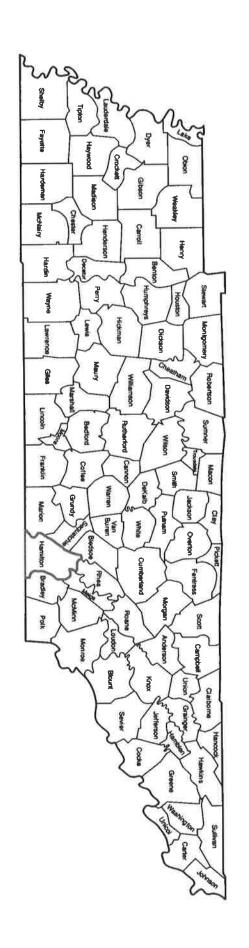
PRICING NOTES AND BATHROOM SUITE

Section II the

Attachment Need.3

Service Area Map

Hamilton County, Tennessee



Attachment C. Economic Feasibility – 1

Letter Supporting Estimated Construction Costs

September 3rd, 2015

Freddie Vanderveer Open Arms Care Corporation 6 Cadillac Drive, Suite 350 Brentwood, TN 37027

Re: New Homes

Dear Freddie:

It is our pleasure to submit this letter outlining the new four bed homes to be constructed in the State of Tennessee. We have worked diligently to accommodate the needs of the future residents, and have taken into account their special requirements in designing the homes.

SE

Initial estimates from general contractors appear to range between \$595,000 - \$750,000, which includes an allowance of \$25,000 for landscaping and irrigation. Civil design will be incorporated on a per site basis as the lots become available. The commercial grade materials on the interior and exterior are subject to change on a per lot basis.

AUSTIN HOUSTON NASHVILLE

Dave Johnston AIA

Principal

Sincerely,

Attachment C. Economic Feasibility - 2

Documentation from Lender

SERVISFIRST BANK The Tower 611 Commerce Street Strice 3131 Nashville, Tennessee 31203 servistirstbank.com

November 9, 2015



Ms. Melanie Hill Executive Director Tennessee Health and Services Development Agency 502 Deaderick Street, 9th Floor Nashville, TN 37242

RE: Financing Letter of Interest for construction and permanent financing of 9 new residential homes for Open Arms Care Corporation.

Dear Ms. Hill:

I am writing in regards to my recent discussions with the senior management team of Facilities Development Group and Open Arms Care Corporation concerning construction and permanent financing for up to \$8,000,000; for 9 residential homes associated with a Certificate of Need Application for the transition of residents from the Greene Valley Development Center.

On behalf of ServisFirst Bank (the "Bank"), I am pleased to advise you of the Bank's intent to extend to Facilities Development Group, LLC (the "Borrower") an up to \$8,000,000 Term Loan Credit Facility (The "Credit Facility"). The Credit Facility is expected to mature 7 years from closing and will be utilized for the construction and permanent financing of up to 9 new residential homes for lease to Open Arms Care Corporation. Open Arms Care Corporation would use the homes to establish and operate up to 9 ICF / IDD facilities for patients transitioning from Green Valley Development Center. The Credit Facility would be subject to an appropriate aggregate loan to value ratio for the financing type. It would also be subject to provisions substantially similar to the Credit Facilities currently in place for the Borrower's affiliate and its loan for facilities operated by Open Arms Care Corporation, as well as other conditions precedent and terms that are standard for a transaction of this type.

ServisFirst Bank very much looks forward to working with the Facilities Development Group and Open Arms Care Corporation on this important project. Please feel free to contact me if you have any questions or need any additional information from the Bank.

Sincerely,

Bill Beirell

Director, Healthcare Banking

ServisFirst Bank

Attachment C. Economic Feasibility – 4 – Projected Data Chart

PROJECTED DATA CHART

Give information for the two (2) years following the completion of this proposal. The fiscal year begins in January (Month).

			Yea	ır1	Yea	ır2
Α.	Utili	zation Data (Specify unit of measure)	146	0 bed days	146	0 bed days
В.		venue from Services to Patients				
	1.	Inpatient Services ICF/IID	\$	1,004,405	\$	1,024,493
	2.	Outpatient Services				-
	3.	Emergency Services		=======		
	4.	Other Operating Revenue (Specify)				
		Gross Operating Revenue	\$	1,004,405	\$_	1,024,493
C,	Dec	ductions from Gross Operating Revenue				
	1.	Contractual Adjustments	\$_		\$_	
	2.	Provision for Charity Care			-	
	3.	Provisions for Bad Debt			_	
		Total Deductions	\$_	0	\$_	0
NET	ОР	ERATING REVENUE	\$_	1,004,405	\$	1,024,493
D.	Ор	erating Expenses				
	1.	Salaries and Wages	\$_	535,463	\$_	546,172
	2.	Physician's Salaries and Wages	_		_	
	3.	Supplies				
	4.	Taxes	-		_	
	5.	Depreciation	_		_	
	6.	Rent	_	88,500	-	90,270
	7.	Interest, other than Capital	2		-	
	8.	Management Fees:				
		a. Fees to Affiliates		52,360	-	53,407
	0	b. Fees to Non-Affiliates Other Expenses (Specify) (See attached)	:(328,082	-	334,644
	9.	Total Operating Expenses	\$	1,004,405	\$	1,024,493
_	O41	ner Revenue (Expenses) Net (Specify)	\$		\$	
E.		PERATING INCOME (LOSS)	\$_	0	\$	0
			Ψ_		· ·	
F.		pital Expenditures Retirement of Bringinal	\$		\$	
	1. 2.	Retirement of Principal Interest	Ψ	(·	*-	
	۷.	Total Capital Expenditures	\$_	0	\$_	0
		PERATING INCOME (LOSS)	\$	0	\$	0
	53 C	APITAL EXPENDITURES	Ψ=		¥=	

Administrative Expenses	\$88,970
Employee Benefits Expenses	\$98,902
Health Services Expenses	\$35,000
Other Operating Expenses	\$28,160
Plant Operation Expenses	\$19,600
Programming Expenses	\$52,450
Dietary Expenses	\$2,500
Clinical Services	\$2,500
TOTAL:	\$328,082

Attachment C. Economic Feasibility - 10

Balance Sheet, Income Statement and Audited Financial Statement

Consolidated Financial Statements

December 31, 2014 and 2013

(With Independent Auditors' Report Thereon)



Table of Contents

	Page
Independent Auditors' Report	1 - 2
Financial Statements:	
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Consolidated Statements of Operations and Changes in Net Assets	4
Consolidated Statements of Cash Flows	5
Notes to the Consolidated Financial Statements	6 - 13
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Supplemental Schedule - Consolidating Balance Sheet	14 - 15
Supplemental Schedule - Consolidating Statement of Operations and	16



INDEPENDENT AUDITORS' REPORT

The Board of Directors of Open Arms Care Corporation Inc., and Affiliates:

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated balance sheets of Open Arms Care Corporation Inc., and Affiliates (collectively the "Company") as of December 31, 2014 and 2013, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting polices used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Open Arms Care Corporation Inc., and Affiliates as of December 31, 2014 and 2013, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Consolidating Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information on pages 14-16 is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position, results of operations, and cash flows of the individual companies, and is not a required part of the consolidated financial statements. Accordingly, we do not express an opinion on the financial position, results of operations, and cash flows of the individual companies. The consolidating information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Lattimore Black Morgan & Cain, PC

Brentwood, Tennessee May 26, 2015

Consolidated Balance Sheets

December 31, 2014 and 2013

Assets

		2014		<u>2013</u>
Current assets: Cash and cash equivalents Funds held in custody for others Patient accounts receivable, less allowance for	\$	1,376,934 341,008	\$	2,241,667 227,967
uncollectible accounts of approximately \$89,000 in 2014 and 2013 Prepaid expenses and other current assets		3,461,373 50,657 309,272		3,235,963 65,368 1,092,324
Trusteed funds - current portion Total current assets	_	5,539,244	-	6,863,289
Property and equipment: Land and land improvements Buildings and improvements Furniture and equipment		3,635,056 20,623,250 4,017,214 86,893		3,408,743 20,421,917 3,942,706 92,789
Vehicles Accumulated depreciation and amortization		28,362,413 (23,234,385)		27,866,155 (22,007,838)
Property and equipment	-	5,128,028		5,858,317
Other Assets: Trusteed funds Bond issue costs, less accumulated amortization of		3,006,237		3,740,683
approximately \$1,756,000 and \$1,691,000 in 2014 and 2013, respectively Investments and other long-term assets	1	141,157 1,140,844	_	197,786 1,093,683
Total other assets	2	4,288,238	197724	5,032,152
Total assets	\$_	14,955,510	\$	17,753,758
Liabilities and Net Assets				
Current liabilities: Accounts payable and accrued expenses Funds held in custody for others Accrued salaries and benefits Accrued interest Current portion of long-term debt Total current liabilities	\$	690,968 341,008 783,587 234,698 2,059,992 4,110,253	\$	661,879 227,967 912,761 274,909 1,964,992 4,042,508
Long-term debt, less current portion	=	9,670,666	? <u></u> -	11,726,109
Total liabilities		13,780,919		15,768,617
Net assets Total liabilities and net assets	\$_	14,955,510	\$	17,753,758
Total haddines and net assets	25			

Consolidated Statements of Operations and Changes in Net Assets

Years ended December 31, 2014 and 2013

		<u>2014</u>		<u>2013</u>
Unrestricted revenues:			_	**********
Net patient service revenues	\$	38,502,732	\$	38,566,913
Investment income		150,620		209,565
Net special events revenue		27,320		29,486
Other revenues	1000	171,609		45,851
Total unrestricted revenues		38,852,281	-	38,851,815
Expenses:				
Salaries and wages		23,076,453		22,331,999
Employee benefits		4,441,974		4,376,569
Professional services		1,696,685		1,582,793
Supplies and expenses		4,826,986		4,672,551
Maintenance and repairs		525,870		494,137
Utilities		705,636		667,133
Insurance		515,976		494,518
Depreciation and amortization		1,058,046		1,110,673
Interest expense		651,871		748,270
Loss (gain) on disposal of property and equipment		(11,398)		691
Taxes and licenses		2,165,143		2,185,300
Provision for doubtful accounts	-	9,589	-	16,306
Total expenses	_	39,662,831	-	38,680,940
Excess of revenues over expenses (expenses over revenues)	25	(810,550)		170,875
Net assets at beginning of year	=	1,985,141	8==	1,814,266
Net assets at end of year	\$_	1,174,591	\$	1,985,141

Consolidated Statements of Cash Flows

Years ended December 31, 2014 and 2013

		<u>2014</u>		<u>2013</u>
Cash flows from operating activities: Excess of revenues over expenses (expenses over revenues) Adjustments to reconcile excess (deficit) revenues over expenses	\$	(810,550)	\$	170,875
to net cash provided (used) by operating activities: Net gains on investments and trusteed funds Depreciation and amortization Provision for doubtful accounts (Gain) loss on disposal of property and equipment		(51,460) 1,058,046 9,589 (11,398)		(97,928) 1,110,673 16,306 691
(Increase) decrease in operating assets: Patient accounts receivable Prepaid expenses and other current assets Other assets		(234,999) 14,711 16,366		120,355 (22,497) 5,000
Increase (decrease) in operating liabilities: Accounts payable and accrued expenses Accrued salaries and benefits Accrued interest	:	29,089 (129,174) (40,211)		(1,633) (649,460) (38,298)
Net cash provided (used) by operating activities	-	(149,991)	14	614,084
Cash flows from investing activities: Proceeds from the sale (purchases) of investments, net Proceeds from disposal of property and equipment Purchase of property and equipment Decrease in trusteed funds, net	=	(22,851) 4,708 (259,889) 1,528,282 1,250,250	ä	97,665 15,110 (189,954) 805,994 728,815
Net cash provided by investing activities Cash flows from financing activities - Principal payments of long-term debt	_	(1,964,992)	8	(1,874,992)
Decrease in cash and cash equivalents		(864,733)		(532,093)
Cash and cash equivalents at beginning of year	-	2,241,667		2,773,760
Cash and cash equivalents at end of year	S	1,376,934	\$	2,241,667
Supplemental disclosure of cash flow information -		32 E52 3 GH2 12		mn/ m/n
Cash paid for interest	\$	692,082	\$	786,568

Notes to the Consolidated Financial Statements

December 31, 2014 and 2013

(1) Organization

The accompanying consolidated financial statements of Open Arms Care Corporation Inc., and Affiliates (collectively the "Company") include the transactions and accounts of Open Arms Care Corporation, Inc., Open Arms Care Foundation ("Foundation"), and Open Arms Health System, LLC ("Clinic").

Open Arms Care Corporation, Inc. owns intermediate care facilities for persons with intellectual and developmental disabilities. The facilities are located in Chattanooga, Knoxville, Memphis, and Nashville, Tennessee. Prior to November 6, 2000, Open Arms Care Corporation, Inc. was known as Rebound Care Corporation d/b/a Open Arms Care Corporation. In 2005, the Foundation was formed to support non-Medicaid allowable expenses and capital projects through charitable donations for the benefit of the Open Arms Care Corporation, Inc.'s clients. In 2013, Open Arms Health System, LLC was formed to provide routine clinic services to the clients and employees of Open Arms Care Corporation, Inc.

(2) Summary of significant accounting policies

(a) Principles of consolidation

These consolidated financial statements include the accounts of Open Arms Care Corporation, Inc., Open Arms Care Foundation, Inc., and Open Arms Care Health Services, LLC. All significant intercompany accounts and transactions have been eliminated.

(b) Cash and cash equivalents

The Company considers cash and highly liquid investments having a maturity date at acquisition of 90 days or less, excluding amounts designated under bond indenture agreements and trusteed funds designated for operating expenditures, to be cash and cash equivalents.

(c) Investments and trusteed funds

Investments and trusteed funds, which are comprised of cash and cash equivalents, equity and debt securities with readily determinable fair values, are accounted for as trading securities and all investments in such securities are measured at fair value. Investment income or loss (including realized gains and losses on the sale of investments, interest, dividends, and unrealized gains and losses on investments) is included in unrestricted revenues unless the income or loss is restricted by donor or law.

(d) Property and equipment

Property and equipment are stated at cost. Depreciation is provided over the assets' estimated useful lives using the straight-line method. Buildings and improvements are generally depreciated over ten to twenty five years, furniture and equipment over three to ten years and vehicles over three to five years.

Notes to the Consolidated Financial Statements

December 31, 2014 and 2013

Expenditures for maintenance and repairs are expensed when incurred. Expenditures for renewals or betterments are capitalized. When property is retired or sold, the cost and the related accumulated depreciation are removed from the accounts, and the resulting gain or loss is included in operations.

(e) Bond issue costs and discount

Bond issue costs and discount are being amortized using the effective interest method over the life of the debt.

(f) Performance indicator

The excess of revenues over expenses or expenses over revenues as reflected in the accompanying statements of operations is a performance indicator.

(g) Federal income taxes

Open Arms Care Corporation, Inc. is an organization recognized as exempt from federal income tax under Section 501(c)(3) and as a public charity under Section 509(a)(1) and as a hospital described in Section 170(b)(1)(A)(iii). Open Arms Care Foundation is an organization recognized as exempt from federal income tax under 501(c)(3) and as a public charity under Section 509(a)(1) and as a publicly supported organization under Section 170(b)(1)(A)(vi). The Internal Revenue Service has determined that the Company is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code. Open Arms Health System, LLC is a single member limited liability company and for tax purposes, is treated as a disregarded entity of Open Arms Care Corporation, Inc.

Under generally accepted accounting principles, a tax position is recognized as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax purposes not meeting the "more likely than not" test, no tax benefit is recorded. The Company has no material uncertain tax positions that qualify for either recognition or disclosure in the financial statements.

As of December 31, 2014, the Company has accrued no interest and no penalties related to uncertain tax positions. It is the Company's policy to recognize interest and/or penalties related to income tax matters in income tax expense.

The Company files Federal Form 990 informational tax returns. The Company is currently open to audit under the statute of limitations for years ended December 31, 2011 through 2014.

(h) Revenue recognition

Net patient service revenue is recognized at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are made on an estimated basis in the period the related services are rendered and adjusted in future periods, as final settlements are determined.

Notes to the Consolidated Financial Statements

December 31, 2014 and 2013

(i) Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(j) Events occurring after reporting date

The Company has evaluated events and transactions that occurred between December 31, 2014 and May 26, 2015, which is the date that the financial statements were available to be issued, for possible recognition or disclosure in the financial statements.

(3) Credit risk

The Company may maintain cash and cash equivalents on deposit at banks in excess of federally insured amounts. The Company has not experienced any losses in such accounts and management believes the Company is not exposed to any significant credit risk related to cash and cash equivalents.

(4) Medicaid program

Services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology. The Company is reimbursed at a rate determined prospectively based on its filed cost reports. Final determination of amounts to be received is subject to audit by Medicaid.

The State of Tennessee passed legislation, effective July 1, 1994, which imposed a provider tax on Intermediate Care Facilities for persons with intellectual and developmental disabilities at a rate of 6% of gross receipts, as defined. During 2008, this rate was reduced to 5.5%. The statements of operations include approximately \$2,106,000 and \$2,128,000 of Tennessee provider tax expense for 2014 and 2013, respectively. Additionally, net patient service revenues include approximately \$2,106,000 and \$2,128,000 in reimbursement related to per diem rates as a result of the provider tax for 2014 and 2013, respectively.

Substantially all net patient service revenues in 2014 and 2013 relate to services provided to patients covered by the Medicaid program. Laws and regulations governing the Medicaid program are extremely complex and subject to interpretation. The Company believes it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing. While no such regulatory inquiries have been made, compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties, and exclusion from the Medicaid program.

Notes to the Consolidated Financial Statements

December 31, 2014 and 2013

(5) Fair value measurements

Fair value is a market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability. As a basis for considering market participant assumptions in fair value measurements, fair value accounting standards establish a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity including quoted market prices in active markets for identical assets (Level 1), or significant other observable inputs (Level 2) and the reporting entity's own assumptions about market participant assumptions (Level 3). The Company does not have any fair value measurements using significant unobservable inputs (Level 3) as of December 31, 2014 and 2013.

The following table sets forth by level, within the fair value hierarchy, the Company's investments and trusteed funds at fair value as of December 31, 2014 and 2013:

Fair Value Measurements as of December 31, 2014 using the following inputs

	Level 1	Level 2	Level 3	<u>Total</u>
Cash and equivalents Marketable equity securities	\$ 1,298,664 511,181	\$ -	\$ -	\$ 1,298,664 511,181
Corporate & government debt securities	461,884	2,155,449		2,617,333
Total	\$ 2,271,729	\$ <u>2,155,449</u>	\$	\$ <u>4,427,178</u>
	<u>Decem</u>	Fair Value Me ber 31, 2013 us	asurements as o	of ng inputs
	Level 1	Level 2	Level 3	Total
Cash and equivalents Marketable equity securities	\$ 1,615,766 1,029,614	\$ - -	\$ - -	\$ 1,615,766 1,029,614
Corporate & government debt securities	589,710	2,646,060		3,235,770
Total	\$ 3,235,090	\$ 2,646,060	\$	\$ 5,881,150

(6) Trusteed funds

Trusteed funds consist of the following:

		<u>2014</u>	<u>2013</u>
Debt reserve funds Debt service funds	S	2,617,710 309,272	\$ 2,606,227 1,092,324
Renewal and replacement funds	_ \$	388,527 3.315,509	\$ 1,134,456 4,833,007
	Ψ	3,313,503	

Notes to the Consolidated Financial Statements

December 31, 2014 and 2013

The bond funds are maintained in accordance with the trust indentures related to the bond issue described in Note 7. Amounts on deposit in the debt service and debt reserve funds are required to be used to pay interest, principal and provide security (collateral) for indebtedness on the bonds. Amounts on deposit in the renewal and replacement funds are excess funds to be used in the event there are insufficient moneys available to pay all amounts due as to principal and interest on the Series 1998 Bonds, payment of operating expenses to the extent of any deficiency in the operating and maintenance fund, and payment of the cost of additions and capital improvements.

(7) Long-term debt

Long-term debt consists of the following:		<u>2014</u>		<u>2013</u>
The Health and Educational Facilities Board of the Metropolitan Government of Nashville and Davidson County, Tennessee Health Facility Revenue Refunding Bonds Series 1998 (Series 1998 Bonds), interest varying from 5.0% to 5.1% through 2019.	\$	10,975,000	\$	12,860,000
The Health, Educational and Housing Facility Board of the County of Shelby, Tennessee; interest at 4.34% per annum due July 1, 2023.		766,750		846,742
Less bond issue discount	-	(11,092) 11,730,658		(15,641) 13,691,101
Less current portion		(2,059,992)	-	(1,964,992)
Long-term debt, net of current portion	\$	9,670,666	2	11,726,109

In 1998, the Company issued \$32,585,000 Series 1998 Bonds. The Series 1998 Bonds were issued under the terms of a Note and Master Trust Indenture dated September 1, 1998. The proceeds of the Series 1998 Bonds were used to refund all of The 1992 Health, Educational and Housing Facility Board of the county of Shelby, Tennessee Revenue Bonds, fund a debt service fund for the Series 1998 Bonds, and pay a portion of the costs of issuing the bonds.

The Series 1998 Bonds are insured by a municipal bond insurance policy with Radian Group, Inc. ("Radian") and are secured by the assets of the Company. Bonds that mature on or after August 1, 2012 are subject to redemption in whole or in part at any time after August 1, 2008 at par.

In 2003, the Company borrowed \$1,600,000 at an interest rate equal to 4.38% per annum from the Health, Educational, and Housing Facility Board of the county of Shelby, Tennessee maturing on July 1, 2023 for the purchase of the new land and building in Memphis, Tennessee. The original loan agreement stated a call provision that allowed the holder to demand full payment on February 1, 2009. On April 13, 2009, this loan agreement was amended and the call provision was extended until April 1, 2011 and the interest rate was reduced to 3.47%. On May 17, 2011, this loan agreement was amended and the call provision was extended until April 1, 2016 and the interest rate was increased to 4.34%.

Notes to the Consolidated Financial Statements

December 31, 2014 and 2013

A summary of approximate future maturities on long-term debt as of December 31, 2014 is as follows:

Year	
2015 2016 2017 2018 2019 2020 and later years Less bond issue discount	\$ 2,059,992 2,165,000 2,270,000 2,380,000 2,500,000 366,758 (11,092) \$ 11,730,658

During 2015, the long-term debt discussed above was paid off in conjunction with a sale-leaseback transaction as discussed in Note 13.

(8) Investment income

Investment income during 2014 and 2013 was comprised of the following:

	<u>2014</u>		<u>2013</u>
Interest and dividend Realized gain Change in unrealized gain (loss)	\$ 99,160 183,314 (131,854)	\$	111,637 63,742 34,186
Change in an outdoor great (1)	\$ 150,620	\$	209,565

(9) Commitments and Contingencies

Operating Lease Commitments

Future minimum annual rental payments under noncancelable operating lease and service agreements as of December 31, 2014 are as follows:

Year	
2015	\$ 306,000
2016	278,000
2017	87,000
2017	7,000
	\$ 678,000

Total rental expense under noncancelable operating leases and service agreements, which includes amounts applicable to short-term leases, was approximately \$1,026,000 and \$934,000 for 2014 and 2013, respectively. The expense is higher than the future commitments due to vehicle leases that have cancellation features at the Company's option.

Notes to the Consolidated Financial Statements

December 31, 2014 and 2013

Healthcare Regulation

The health care industry is subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare fraud and abuse. Recently, government activity has increased with respect to investigations and/or allegations concerning possible violations of fraud and abuse statutes and/or regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that the Company is in compliance with fraud and abuse statutes, as well as other applicable government laws and regulations.

Healthcare Reform

In March 2010, Congress adopted comprehensive health care insurance legislation, the Patient Care Protection and Affordable Care Act and the Health Care and Education Reconciliation Act ("collectively, the "Health Care Reform Legislation"). The Health Care Reform Legislation, among other matters, is designed to expand access to health care coverage to substantially all citizens through a combination of public program expansion and private industry health insurance. Provisions of the Health Care Reform Legislation become effective at various dates over the next several years and a number of additional steps are required to implement these requirements. Due to the complexity of the Health Care Reform Legislation, reconciliation and implementation of the legislation continues to be under consideration by lawmakers, and it is not certain as to what changes may be made in the future regarding health care policies. Changes to existing Medicaid coverage and payments are also expected to occur as a result of this legislation. While the full impact of Health Care Reform Legislation is not yet fully known, changes to policies regarding reimbursement, universal health insurance and managed competition may materially impact the Company's operations.

Insurance

The Company maintains claims made basis professional and occurrence basis general liability insurance for primary coverage. The Company also maintains excess insurance coverage.

Litigation

The Company is subject to claims and suits arising in the ordinary course of business. In the opinion of management, the ultimate resolution of pending legal proceedings will not have a material effect on the Company's financial position.

(10) Related party transactions

The Company incurred professional fees and expenses totaling approximately \$50,000 and \$87,000 in 2014 and 2013, respectively, for services provided by an entity owned by a board member.

Notes to the Consolidated Financial Statements

December 31, 2014 and 2013

(11) Functional expenses

The Company provides intermediate care services to individuals with intellectual and developmental disabilities within certain geographic locations. Expenses related to providing these services are as follows:

		2014		<u>2013</u>
Intellectual and developmental services General and administrative Fundraising	\$	36,315,584 3,322,901 24,346	\$	35,413,920 3,213,287 53,733
7 man-1g	\$ _	39,662,831	\$_	38,680,940

(12) Retirement plan

The Company has a defined contribution 403(b) retirement plan for employees who have two years of service. For the years ended December 31, 2014 and 2013, the Company contributed approximately 1.0% of each participants' compensation, subject to Internal Revenue Code limitations. The Company contributed approximately \$147,000 and \$146,000 to the plan in 2014 and 2013, respectively.

(13) Subsequent events

During April 2015, the Company sold substantially all of its property and equipment to an unrelated party for approximately \$11.5 million. The Company received cash of approximately \$9.6 million and a note receivable for \$1.9 million. The Company used the cash proceeds and certain trusteed funds to retire all of the Company's long-term debt discussed in Note 7. The gain, which was approximately \$5,765,000, will be deferred and recognized as a reduction in rent expense over the term of the new lease. In conjunction with the transaction, the Company entered into an agreement to lease the property and equipment from the buyer. The lease is for a term of 15 years and can be extended at the option of the Company for two additional 5 year terms. The payments under the lease through the initial lease term ending in 2030 are as follows:

Year	
2015	\$ 2,714,000
2016	3,276,000
2017	2,746,000
2018	2,112,000
2019	1,586,000
Thereafter	6,600,000
	\$ 19,034,000

During 2015, the Company entered into a long-term management agreement with Integra Resources, LLC to manage its facilities. The management agreement is for a term of 7 years and calls for annual payments of approximately \$2.4 million.

Supplemental Schedule - Consolidating Balance Sheet

December 31, 2014

Total

	Chattanooga	Knoxville	Memphis	Nashville	Headquarters	Subtotal Open Arms Care Corporation	Open Arms Health System, LLC	Total Open Arms Care Corporation	Open Arms Care Foundation	Consolidated Open Arms Care <u>Corporation</u>	ted Care
Current Assets: Cash and cash equivalents Funds held in custody for others Patient accounts receivable, net Prepaid expenses and other current assets Trusteed funds - current portion	4,000 73,558 828,978 16,431	\$ 5,000 40,541 916,787 14,841	\$ 5,000 121,237 912,479 7,324	\$ 5,000 105,672 803,026 11,076	\$ 1,071,871 - 103 985 309,272	\$ 1,090,871 341,008 3,461,373 50,657 309,272	\$ 90,474	\$ 1,181,345 341,008 3,461,373 50,657 309,272	\$ 195,589	\$ 1,376,934 341,008 3,461,373 50,657 309,272	376,934 341,008 461,373 50,657 309,272
Total current assets	922,967	977,169	1,046,040	924,774	1,382,231	5,253,181	90,474	5,343,655	195,589	5,539	5,539,244
Property and equipment: Land and land improvements Buildings and improvements Furniture and equipment Vehicles	668,173 5,021,197 827,784 9,234	906,081 4,879,231 965,344 18,555	681,621 6,110,235 870,188 25,610	1,379,181 4,589,108 863,079 33,494	23,479	3,635,056 20,623,250 4,017,214 86,893	34 - 34 - 345 - 4	3,635,056 20,623,250 4,017,214 86,893		3,635,056 20,623,250 4,017,214 86,893	3,635,056 0,623,250 4,017,214 86,893
Accumula:cd depreciation and amortization	6,526,388 (5,400,090)	6,769,211	7,687,654	6,864,862	514,298 (479,919)	28,362,413 (23,234,385)	* *	28,362,413	v v	28,362,413 (23,234,385)	2,413
Property and equipment	1,126,298	879,552	1,976,603	1,111,196	34,379	5,128,028		5,128,028		5,128	5.128.028
Other assets: Trusteed funds Bond issue costs, Jess accumulated amortization Investments and other long-term assets	795,513 42,150 7,500	475,716 25,211 6,815	470,639 31,593 :14,360	796,527	467,842	3,006,237 141,157 1,140,844		3,006,237 141,157 1,140,844	* * *	3,000	3,006,237 141,157 1,140,844
Total other assets	845,163	507,742	516,592	838,730	1,580,011	4,288,238		4,288,238		4.28	4.288.238
Total assets	\$ 2,894,428	\$ 2,364,463	\$ 3,539,235	\$ 2,874,700	\$ 2,996,621	\$ 14,669,447	\$ 90,474	\$ 14,759,921	\$ 195,589	\$ 14,955,510	5.510

Supplemental Schedule - Consolidating Balance Sheet (continued)

December 31, 2014

Total

	Chottonoogs	E	X 20 20	Knoveille	-	M E		Nachville	Ħ	Headonarters	Subta Arr	Subtotal Open Arms Care Corporation	Open Arms Health System, LLC	Arms ith LLC	Tot: Arm Corr	Total Open Arms Care Corporation	Open C. Foun	Open Arms Care Foundation	Conso Open Corpo	Consolidated Open Arms Care Corporation
	Cilatrallo	el S	OHA!	3	-1	vem buig		1000	1											1
Current liabilities:		700	6	133 067	6	716 547	6	119 090		75.065	¥	678 449	64	,	Ç.	678.449	69	12.519	69	896.069
Accounts payable and accrued expenses Eunde held in englody for othere	73	73 558	9	40 541	9	121.237	9	105.672	9		•	341,008)	· *	•	341,008	ı	10		341,008
Accused salaries and benefits	235.281	281		174.398		153,070		169,637		51,201		783,587		2		783,587				783,587
Accred interest	73	73.085		43.713		44,723		73,177		191		234,698		(9		234,698		:±		234,698
Current portion of Jone-term debt	620	620,486		371,115		447,127		621,264				2,059,992				2,059,992		7,4	7	2,059,992
Total assessed lightilities	30£ 7£1 1	ا کو		017 57		982 704		1 087 839		126.266		4.097.734				4,097,734		12,519	4	4,110,253
Total current Habilities	/61,1	005		610,507		707,104		1,00,1		20101										
Intercompany payable/(receivable)	(3,528,646)	,646)		(738,127)		(1,072,795)	_	(2,801,424)	<u> </u>	8,140,992		OF .		í.t		ì		£		26
Long-lern debt, less current portion	2,814,794	794		1,683,875		2,352,573		2,819,424		AC		9,670,666		į		999'029'6			6	9,670,666
	607	1 25		730 367		7 267 482		1 105 830		8267358		13.768.400		,		13.768.400		12,519	13	13,780,919
l otal traditities	473	472,434	-	,05,507,		70,407,407		1,100,001,1		0,40,740										
Net assets (deficit), unrestricted	2,470,974	974		655,096	-	1,276,753	ļ	1,768,861	ļ	(5,270,637)		901,047		90,474		991,521		183,070		1,174,591
Total liabilities and net assets (deficit) \$ 2.894.428 \$ 2.364.463	\$ 2.894	428	64	.364,463	69	3,539,235	643	2,874,700	↔	2,996,621	69	14,669,447	S	90,474	69	\$ 14,759,921	69	195,589 \$ 14,955,510	\$ 14	4,955,510

Supplemental Schedule - Consolidating Statement of Operations and Changes in Net Assets (Deficit)

For the year ended December 31, 2014

Total Open Arms Consolidated Care Open Arms Care Foundation Corporation	\$ 38,502,732 220 150,620 27,320 27,320 (49,367) 171,609	27,727 38,852,281	23,076,453		8,954 4,826,986	0/8,225	515,976	1,058,046	651,871		167 2,165,143	685,6		10,121 39,662,831	17,606 (810,550)	165,464 1,985,141	\$ 183,070 \$ 1,174,591
Total Open Arms Care Corporation	\$ 38,502,732 \$ 150,400 49,367	38,824,554	23,076,453	1,695,685	4,818,032	525,870	515 976	1,058,046	651,871	(11,398)	2,164,976	6,589		39,652,710	(828,156)	1,819,677	\$ 991,521
Open Arms Health System, LLC	1,000	1,000	4 14	2,610	20,325	305	1.21	re e	7 4 %	31	393	((e))		23,633	(22,633)	113,107	\$ 90,474
Subtotal Open Arms Care Corporation	\$ 38,502,732 150,400 49,367 121,055	38,823,554	23,076,453	1,693,075	4,797,707	525,565	705,636	1.058.046	651,871	(11,398)	2,164,583	685'6		39,629,077	(805,523)	1,706,570	\$ 901,047
Headquarters	\$ 63,598 8,625 15,149	87,372	600,733	352,877	401,256	4,895	717	25.078	100	iđ.	2,025	*	(1,220,736)	254,463	(167,091)	(5,103,546)	\$ (5,270,637)
Nashville	\$ 8,842,716 27,234 5,591 30,966	8,906,507	5,311,568	252,387	922,919	122,854	202,209	244 068	193,284	(4,431)	496,966	×.	305,184	9,115,185	(208,678)	1.977,539	\$ 1,768,861
Memphis	\$ 9,581,650 16,090 10,095 24,492	9,632,327	5,418,382	631,742	1,160,867	130,930	155,874	114,992	150.172	(6,757)	534,431	321	305,184	9,839,285	(206,958)	1.483,711	\$ 1,276,753
Knoxville	5 9,965,808 16,264 2,424 24,385	10,008,881	5,935,693	217,620	1,105,180	115,002	159,041	127,060	115.423	1.071	557,602	*	305.184	10,100,616	(91,735)	746,831	\$ 655,096
Chattangoga	\$ 10,112,558 \$ 27,214 22,632 26,063	10,188,467	5,810,077	1,258,451	1,207,485	151,884	187,795	122,092	102,507	(1.281)	573,559	9,268	305,184	10.319.528	(131,061)	2,602,035	\$ 2,470,974
	Unrestricted revenue: Net patient services revenue Investment income Net special events revenue Intercompany revenue Other revenues	Total unrestricted revenues	Expenses: Salaries and wages	Employee beneiits Professional services	Supplies and expenses	Maintenance and repairs	Utilities	Insurance	Depreciation and amortization	litterest expense	Takes and licenses	Provisions for doubtful accounts	Intercompany expense	Total expenses	Increase (decrease) in net assets (deficit)	Net assets (defficit) at beginning of year	Nei assets (deficit) at end of year

Open Arms Care Corporation Summary of All Units BALANCE SHEET Wednesday, September 30, 2015

	vvednesday, September 30, 201; @YTD
ASSETS	
CURRENT ASSETS:	
Cash	\$2,608,360.12
ServisFirst-General	2,003,119.24
Client Funds	341,008.05
Cash in Escrow	4,000.00
Accounts Receivable-Patient	3,276,407.18
Accounts Receivable-Other	20,786,54
Accounts Receivable-OAHS	383.25
Allowance for Doubtful Accounts	(89,354.81)
Prepaid Expense	49,986,23
Total Current Assets	8,214,695.80
Property & Equipment:	
PP&E Clearing (WCO)	186,294.79
Buildings & Improvements Vehicles	14,916.28
Less Accumulated Depreciation	69,049.35 (70,167.65)
•	200,092.77
Net Property & Equipment	200,032.77
Deposits	14,815.18
Note Receivable	1,914,894.96
Investment in OAHS	125,100,00
Other Non Current Assets	14,360,00
Total Assets	\$10,483,958.71
Liabilities & Fund Balance	
Current Liabilities	
Accounts Payable	368,843.19
Client Funds	341,008.05
Employee Withholdings	10,237.55
Accrued Salaries & Payroll Taxes	595,852.94
Accrued Vacation	492,888.13
Accrued Expenses	518,785.59
Accrued Interest	20,000.00
Accrued Rent	1,414,792.20
Deferred Rent	16,439.00
Due to Management Company	49,355.65
Total Current Liabilities	3,828,202.30
Deferred Gain	6,665,761.83
Deferred Gain - Closing Costs	(900,201.61)
Note Payable-Integra	2,000,000.00
Total Liabilities	\$11,593,762.52
Fund Balance	
Beginning Fund Balance	1,026,148.18
Net Surplus (Deficit)	(2,135,951.99)
Total Fund Balance	(1,109,803.81)
Total Liabilities & Fund Balance	\$10,483,958.71
	the second secon

Open Arms Care Corporation Summary of All Units Trended Income Statement For the Nine Months Ending Wednesday, September 30, 2015

Awards & Incentives Bad Debt Bank Charges	EMPLOYEE BENEFITS Medical/Hospital Benefits Dental Insurance Benefits Life Ins AD&D Benefits 403B Contributions Workers Compensation Staff Education-Tuition Reimb Other Benefits TOTAL	WAGES Salary Wages Salary Wages Regular Hourly Wages Overtime Wages Sick Wages Incentive/Bonus Wages Holiday Wages Vacation Wages Training Wages Temporary Labor Services Payroll Taxes	Capacity Occupied Beds Occupancy % Last Revenue Days	REVENUE Medicaid Resident Liability Unrealized Gains (Losses) Miscellaneous Income Investment Income Gain/ Loss-Asset Disposal Donations United Way Designations Corporate Gifts & Grants Support from OACF Total Revenue
950 1,202	260,018 4,703 13,856 10,634 38,336 2,588 62 330,197	370,791 1,124,275 61,211 21,072 200 6,646 77,240 3,461 6,982 122,429 1,794,307	256 258 99.6% 25	June ACTUAL \$3,130,679 109,395 15 728 2,550 200 3,243,567
354 1,217	229,558 4,971 14,568 15,897 68,299 588 277 334,158	367,994 1,171,711 70,580 21,039 2,882 63,671 73,434 3,775 16,059 132,176 1,923,321	256 253 98.8% 91	\$3,221,959 105,600 70,769 595 1,350
3,036 766	265,978 4,967 13,969 10,451 54,248 3,983 161 353,757	366,523 1,188,009 93,314 23,334 (427) 6,177 71,760 2,962 17,224 1,897,315	256 254 99.2% 73	\$3,228,407 106,126 848 594 6 145
25,247 661 UNAUDITED	247,877 4,709 13,702 10,771 55,023 72 332,154	308,962 1,152,262 83,598 26,602 2,050 65,341 61,678 3,845 24,427 127,157 1,855,922	256 255 99,6% 32	August Actual September 30, 2015 August Actual September Mactual September Var ACTUAL BUDGET Var 9 \$3,228,407 \$3,126,748 \$3,265,699 (\$138 106,126 10
3,765 807 2,002	280,272 5,184 14,285 11,364 62,266 2,774 91	329,376 1,143,671 49,498 25,156 2,922 38,685 67,165 3,320 6,802 1,789,390	0.0%	lay, September September BUDGET \$3,265,699
(21,482) 807 1,341	12,395 475 475 583 593 7,243 2,774 19 24,082	20,414 (8,591) (34,100) (1,446) 872 (26,656) 5,487 (525) (17,625) (4,362) (66,532)	(256) (255) (99.6%) (32)	30, 2015 Var (\$138,951) 106,126 576
43,262 16,464	2,339,367 44,020 128,671 106,735 504,307 22,120 1,192 3,146,412	3,529,380 10,180,340 568,893 215,661 14,165 319,973 572,012 32,123 125,271 1,158,527 16,716,345	256 255 99.6% 333	ACTUAL \$28,265,601 962,884 (149,897) 71,707 178,322 5,325 1,563 196 2,720 1,829 29,340,250
33,885 7,263 18,018	2,397,712 46,802 130,283 106,203 560,394 24,966 818 3,266,178	3,306,195 10,358,541 445,498 226,403 26,308 348,173 604,496 29,880 61,218 1,136,746 16,543,458	0,0%	\$29,337,421 29,337,421
(9,377) 7,263 1,554	58,345 2,782 1,512 (1,532) 56,087 2,846 (374) 119,766	(223,185) 178,201 (123,395) 10,742 12,143 28,200 32,484 (2,243) (64,053) (21,781) (172,887)	(256) (255) (257)	Var (\$1,071,820) 962,884 (149,997) 71,707 178,322 5,325 5,325 1,563 196 2,720 1,829 2,829

10/12/2015

Open Arms Care Corporation
Summary of All Units
Trended Income Statement
For the Nine Months Ending Wednesday, September 30, 2015

		Postage and Courier Services	Pest Control	rayion expenses	Network Expense	miscellaneous - Unallowable	weeings	records Edmbinett	Modical Garden & Repair-Vernoles	Maintenance of Depair Country	Maintenance & Depois Community	Maintenance & Densir Could	Maintenance & Renair-Pulikling	Leased Transportation Vehicles	Leased Equipment	Leased Building & Storage	Late Fees/ Finance Charges	Janitorial Services	IT Support - Other	IT Support - Special Projects	IT Support - Shipping	IT Support - Minor Equipment	IT Support - Network/Server	IT Support - PC/Laptop Support	Insurance	Improvements-Non-Capital	Equipment-Non Capital	Dues & Subscriptions	Directors' Fees & Expenses	Consult/Contract-Vision	Consult/Contract-RN	Consult/Contract-Physicians	Consult/Contract-Pharmacy	Consult/Contract-Holline	Consult/Contract-Lab Fees	Consult/Contract-IT	Consult/Contract-Speech	Consult/Contract-Social Services	Consult/Contract-Psychology	Consult/Contract-Psychiatry	Consult/Contract-P.T.	Consult/Contract-O.T.	Consult/Contract-Dielary	Consult/Contract-Dental	Consult/Contract-Behav Spec	Consult/Contract-Audiology	Consult/Contract-Ambulance	Community Awareness	Client Lodging		
		1,585	2,743	14,285	7,995		6,104	1,/92	14,379	868'6	0,221	2 1	10,107	PEC 80	12 433	32 479	38	7,656					15,837	8,502	43,302		14,388	4,731	12,910	2,102	2,100	14,300	1,414		4		6.932	5.232	10,127	2,235	9,659	15,404	5,745	21,724	152			(170)	20,000	ACTIIAI	
		951	564	19,644	7,802		3,570	480	6,665	9,036	5,906	1,71	20,042	30,100	12 190	30 536	705	7.905				3,041	15,425	10,088	43,302		9,047	2,157	5,833	932		14,643	434	231	127		8.592	B19	4,009	1.500	9,923	11,700	7,324	18,564	76	305	20		ACT ONL	July	_
		2,313	3,723	15,277	7,808		3,210	79	14,323	15,199	8,136	22,522	29,431	12,300	40,410	34 576	129	10.623		4.350		5	15,066	10,016	43,302	•	32,085	1,729	5,833	1,594	2,100	14,197	1,295		345		13.644	6 573	7.561	2.200	10.335	17.209	7.874	43.536	76				ACTUAL	August	THE TAME INCHAS
UNAUDITED	1 4 4	1.364	1.500	15.250	8,306	20	4.047	1,402	9,499	9,052	8,856	14,823	29,526	10,296	32,392	3 (0)	(5.00	20 251				5.423	14.589	9.415	43,302		32,639	3,389	7.083	<u>61</u> 6	1.050	14.202	560	(0.1)	(341)	,,002	7 5 5 5	D 100	3 830	1 050	8 251	13.757	8 120	38 285	152				ACTUAL		r or are write monais chaing vveanesaay, Septe
	1,000	1,504	2 150	16 733	9.614	-	3 185	1.520	10,034	8,759	9,671	18,415	39,236	12,475	34,650		0,007	B 007	7200	2 4	44	1 115	17 142	7,999	43.414	646 6	12.296	6.129	8.333	1.272		13.600	1 139	78	35.5	125	0,000	1,410	2775 101.01	3 4 6 7	0 146	14 324	5 780	23 755	3 2	76		776	BUDGET	200	-
	240	340	2000	1 482	1 308	(20)	(883)	118	535	(293)	82	3,592	9,710	2,179	2,258	91	(344)	(202	7,500	2 4	(1,300)	(AUE. 7/	3 mm	(1 416)	112	(240,04)	(EPE UC)	2.740	1 250	956	(1 050)	(203)	2 2	78	66.	2,593	(53/)	1,507	1 507	200	300	(2,331)	(175,41)	114 530	3.FC	76	//0	776	Var		nber 30, 2015
	13,009	100,007	30,713	163746	70 151	200,12	37,014	10 814	86.388	78 901	65 058	180,648	251,852	116,783	289,550	1,865	71,736		23,092		07.470	130,020	120,400	70,000	300 507	2029,000	122 420	37 843	64 063	11 078	147,022	12,707	17 767	202	265	91,934	37,920	55,304	18,642	04,436	760,021	07977	72,703	006.1	325	20	8/2	975	ACTUAL		
	14,436	19,431	766,00	00,520	3	C00,02	13,000	50,040	00,001	78 874	87,730	165 775	374 924	112,269	311,850		72,063	2,115	26,397	396	10,029	152,274	166'17	34,747	10,014	110,655	33, 101	74,497	74,440	1	122,400	162,01	202	3,150	1,125	92,205	50,112	48,114	22,203	82,314	128,916	52,101	213,804	4,518	675		6,984	396	BUDGET	מדא	
	827	(1,226)	(2,118)	16,3/5	(5,220)	1,583	3,166	4,230	(20)	71,001	24 284	(14,012)	123.072	(4.514)	22.300	(1.865)	327	2,115	3,305	396	(47,391)	14,254	(7,447)	150	2,832	(22,765)	17,319	13,044	(530)	(6,300)	(5,841)	(2,516)	239	2,896	960	271	12,192	(7,190)	3,561	(2,122)	2,374	(20,374)	(40,901)	2,618	350	(20)	6,112	396	Var		

Open Arms Care Corporation
Summary of All Units
Trended Income Statement
For the Nine Months Ending Wednesday, September 30, 2015
August
September

Central Support Services	Utilities-Septic Utilities-Water & Sewer Integra - Cost of Operations Integra - Management Fee TOTAL	Travel-Lodging Travel-Meals & Entertainment Travel-Mileage Travel-Parking, Tolls, Auto Utilities-Cable Utilities-Gas Utilities-Fropane	Taxes & Licenses-Other Taxes & Licenses-Provider Taxes & Licenses-Transport Telephone-Cell Phones Telephone-Regular & Pagers Telephone-Long Distance Transportation-Gas, Oil, Detail Travel-Airfare	Supplies-Hood Supplements Supplies-Medical Supplies-Office Supplies-Pharmacy-OTC Supplies-Pharmacy-Rx Supplies-Program Supplies-Resident DecortLinens Taxes & Licenses-Plusiness	Printing Professional Fees-Audit Professional Fees-Legal Professional Fees-Other Recreation - Clients Security Services Staff Education, Seminars Staff Recruitment-Advertising Staff Recruitment-PreEmploy Staff Recruitment-Present Supplies-Cleaning and Laundry Supplies-Client Supplies-Cothing Supplies-Food
_	1,100 10,337 47,688 199,360 1,106,612	4,307 305 4,140 451 3,236 36,311 1,170	1,097 184,203 1,269 6,441 7,053 448 17,618	4,634 23,319 23,319 6,977 10,966 12,439 4,749 3,371	June ACTUAL 74 4,379 11,248 4,300 7,524 1,726 2,046 703 6,265 2,140 9,564 7,577 1,380 76,125
(3)	11,253 49,975 199,360 1,012,119	1,444 2,083 1,434 3,679 135 2,954 40,008	1,200 179,414 5,571 6,176 310 17,044	6,161 5,188 20,613 3,606 (1,633) (1,901) 4,458 1,296	July ACTUAL 321 6,000 1,491 4,420 5,668 260 7,637 204 4,418 3,423 8,111 6,861 305 73,045
	2,200 12,990 45,221 199,360 1,201,506	4,633 3,165 4,242 284 3,841 45,502 1,809	(800) (800) 182,087 117 6,381 8,514 237 13,987	4,946 7,306 26,508 8,345 13,891 18,534 6,420 1,726	Actual Actual 1,750 348 14,275 3,072 780 4,980 1,345 6,361 3,348 11,926 7,588 7,588 71,059
UNAUDITED	1,100 9,598 38,822 199,360 1,109,491	5,512 1,200 3,992 135 3,406 33,153	1,659 188,260 5,996 5,851 387 12,779	8,819 7,352 20,745 9,103 4,715 10,857 4,199 2,079	August Serioring Freurics and y. september 1,750
(1)	1,257 11,208 44,870 200,000 1,121,444	256 4,156 1,285 4,176 280 280 3,216 40,692 2,518	3 194 201,642 264 7,864 6,204 531 21,201	5,693 5,647 23,425 6,733 5,222 8,012 5,485 2,252	
(1)	157 1,610 6,048 640 11,953	256 (1,356) 85 184 145 (190) 7,539 1,698	13,362 13,382 264 1,868 144 8,422	(3,126) (1,705) 2,680 (2,370) 507 (2,845) 1,286 173	Var 9 (1,759) 0 1,570 9 17,616 1 (11,639) 1 2,036 1 (5,416) 3 2,545 7 959 2 (2,436) 3 1,934 1,934 (6,54) 5 (6,54) 9 (2,592)
(1)	9,043,560	1,144 21,999 8,868 32,315 1,628 29,690 366,385 20,176	49,973 5,494 1,620,579 2,548 53,195 60,369 2,814 126,343	48, 382 53,390 195,511 58,247 96,820 41,443 13,360	ACTUAL 4,936 54,329 42,232 67,851 55,801 21,777 27,726 8,975 50,250 20,910 89,327 66,346 8,975 637,732
G	1,482 11,313 100,872 314,090 1,400,000 9,467,747	2,304 37,404 11,565 37,586 2,520 28,944 366,228 22,626	39,447 1,746 1,616,536 2,388 71,592 55,836 4,779 193,153	51,237 50,828 210,825 60,595 46,998 72,108 49,365 20,268	### BUDGET #.491 33,930 105,831 18,999 74,079 21,213 23,157 9,243 44,568 22,797 87,795 56,988 11,628 647,541
6	1,413 44 36,463 203,840 424,187	1,160 15,405 2,697 5,271 892 (746) (157) 2,450	(10,526) (3,748) (4,043) (160) 18,397 (4,533) 1,965 66,810	2,855 2,862 15,314 6,106 (11,249) (24,712) 7,922 6,908	Var (445) (20,399) 63,599 (48,852) 18,278 (564) (469) 268 (5,682) 1,887 (1,532) (1,532) 2,653

Open Arms Care Corporation Summary of All Units Trended Income Statement For the Nine Months Ending Wednesday, September 30, 2015

10/12/2015

Net Surplus/(Deficit)	Antonization Depreciation Interest Rent Expense TOTAL	OPERATING MARGIN CAPITAL	TOTAL TOTAL OPERATING EXPENSE
(\$309,517)	371 20,073 301,523 321,967	12,450	ACTUAL 1 3,231,117
(\$191,221)	371 20,003 301,523 321,897	130,676	July ACTUAL (1) 3,269,597
(\$438,769)	371 20,423 301,523 322,317	(116,452)	August ACTUAL 3,452,578
(\$386,015)	371 20,004 301,523 321,898	(64,117)	ACTUAL 3,297,567
(\$290,370)	82,784 206,216 289,000	(1,370)	September BUDGET (1) 3,267,069
(\$95,645)	(371) 62,780 (95,307) (32,898)	(62,747)	Var (1) (30,498)
(\$2,135,953)	152,250 265,283 343,219 1,809,135 2,569,887	433,934	ACTUAL (1) 28,906,316
(\$2,456,261)	152,250 167,804 752,729 1,443,511 2,516,294	60,033	97.0 BUDGET 5 29,277,388
\$320,308	(97,479) 409,510 (365,624) (53,593)	373,901	Var 6

Contribution to the Orderly Development of Healthcare – 7 (C)

Licensure and Accreditation



STATE OF TENNESSEE DEPARTMENT OF INTELLECTUAL AND DEVELOPMENTAL DISABILITIES East Tennessee Regional Office of Licensure and Review Greene Valley Developmental Center, Hawthorn Building PO Box 910 Greeneville, Tennessee 37744-0910

February 18, 2015

Ms. Lisa King Open Arms Care Corp. Mountain View Rd, Suite 111 Ooltewah, TN 37363

Dear Lisa:

A review has been completed of Open Arms Care Corp. plan of compliance that was submitted on February 9, 2015. The approval status given your plan is: **Approved with Exception**- due to repeat findings noted from last year's licensure survey specifically pertaining to 6711 Mountain View Road. and Ringgold Road. sites. This approval status is noted on your plan of compliance. A copy of your plan of compliance is enclosed.

A detailed comprehensive plan indicating how your agency plans to address the repeat findings regarding the testing of emergency lights at 6711 Mountain View Road and Ringgold Road facilities must be submitted no later than March 4, 2015.

Due to there being repeated findings, Open Arms Care Corp. is subject to a follow-up site inspection.

If you have any questions, please contact me by phone at 423-787-6553 or via email: <u>Elaine.C.Matthews@tn.gov</u>

Sincerely,

Elaine Matthews

Licensure Coordinator

Flame Marchant



STATE OF TENNESSEE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES

East Tennessee Regional Office of Licensure
Greene Valley Developmental Center, Hawthorne Building
PO Box 910
KNOXVILLE, TENNESSEE 37902-2849

January 29, 2015

Ms. Lisa King Open Arms Care Corporation PO Box 929 Ooltewah, TN 37363

Dear Ms. King:

Licenses for the facilities below expire on January 31, 2015. Licensure rule #0940-5-2-.14 states, "When a licensee has made timely and sufficient application for a new license (including payment of the required fees), the existing license does not expire until the status of the application has been determined by the Department".

A complete application and associated fees have been submitted. The licenses below will remain in effect pending resolution of the extension reasons listed herein. Please call if you have any questions.

10535 Highway 58 at 10535 North Highway 58, Ooltewah, TN 37363 L000000012783 - Mental Retardation Institutional Habilitation, Capacity: 8 Reason for extension: Pending receipt of Plan of Compliance.

10539 Highway 58 at 10539 North Highway 58, Ooltewah, TN 37363 L000000012784 - Mental Retardation Institutional Habilitation, Capacity: 8 Reason for extension: Pending receipt of plan of compliance.

11419 Highway 58 at 11419 North Highway 58, Georgetown, TN 37336 L000000012785 - Mental Retardation Institutional Habilitation, Capacity: 8 Reason for extension: Pending receipt of Plan of Compliance.

11421 Highway 58 at 11421 North Highway 58, Georgetown, TN 37336 L000000012786 - Mental Retardation Institutional Habilitation, Capacity: 8 Reason for extension: Pending Receipt of Plan of Compliance.

7841 Sims at 7841 Sims Road, Harrison, TN 37341 L000000012787 - Mental Retardation Institutional Habilitation, Capacity: 8 Reason for extension: Pending receipt of Plan of Compliance. Ms. Lisa King

January 29, 2015

Page 3

7845 Sims at 7845 Sims Road, Harrison, TN 37341

L000000012788 - Mental Retardation Adult Habilitation Day; Mental Retardation Institutional Habilitation, Capacity: 8

Reason for extension: Pending receipt of Plan of Compliance.

9253 Snow Hill at 9253 Snow Hill Road, Ooltewah, TN 37363

L000000012789 - Mental Retardation Institutional Habilitation, Capacity: 8 Reason for extension: Pending receipt of plan of compliance.

9255 Snow Hill at 9255 Snow Hill Road, Ooltewah, TN 37363

L000000012790 - Mental Retardation Institutional Habilitation, Capacity: 8 Reason for extension: Pending receipt of Plan of Compliance.

Open Arms Care Corporation - Mountain View at 6711 Mountain View Road, Suite 111, Ooltewah, TN 37363

L00000012791 - Mental Retardation Adult Habilitation Day Reason for extension: Pending receipt of Plan of Compliance.

Open Arms Care Corporation - Ooltewah at 5731 Ooltewah-Ringgold Road, Ooltewah, TN 37363

L000000012792 - Mental Retardation Adult Habilitation Day Reason for extension: Pending receipt of Plan of Compliance.

Kern R. Beldyfell

Kevin Beddingfield



STATE OF TENNESSEE DEPARTMENT OF INTELLECTUAL AND DEVELOPMENTAL DISABILITIES

East Tennessee Regional Office of Licensure and Review Greene Valley Developmental Center, Hawthorn Building PO Box 910 Greeneville, Tennessee 37744-0910

February 18, 2015

Lisa King Open Arms Care Corp. 6711 Mountain View Rd., Suite 111 Ooltewah, TN 37363

Dear Ms. King:

A review has been completed of the Open Arms Care Corp. plan of compliance that was submitted on February 9, 2015. The approval status given your plan is: **Approved**- Your plan of compliance is acceptable. You are expected to meet the terms of your plan.

A copy of your plan of compliance is being returned to you and is enclosed. This approval status letter and your plan of compliance should become part of your records.

If you have any questions, please contact me by phone at (423) 787-6553 or by email at Elaine.C.Matthews@tn.gov

Sincerely,

Kevin R. Beddingfield Licensure Surveyor, East Region Department of Intellectual and Developmental Disabilities



LICENSURE NOTICE OF NON-COMPLIANCE AND PLAN OF COMPLIANCE FORM STATE OF TENNESSEE

1/30/2015

DATE OF NOTICE:

Open Arms Care Corp. Mountain View NOTICE OF NON-COMPLIANCE TO: (Licensee's Name & Address)

DEPARTMENT OF DEVELOPMENTAL DISABILITIES

PAGE 1 OF 1 PAGE(S)

Ooltewah, TN 37363 6711 Mountain View Rd, Suite 111

NAME AND ADDRESS OF DIDD LICENSURE OFFICE SENDING NOTICE: Greene Valley Developmental Center, Hawthorne Building East Tennessee office of Licensure and Review Greenville, TN 37744-0910 EVENT AND DATE RESULTING IN THIS NOTICE: 1/26/2015

License Survey completed:

NAME AND LOCATION OF FACILITY IN NON-COMPLIANCE: All Ooltewah Open Arms Sites

complying with each rule cited in non-compliance. Type or print your plan(s) in the space provided on this form. Include the date by which you will be in compliance with each rule cited. Sign and date each page of the form. Return this form by the indicated date to the address of the NOTICE TO LICENSEE: Your facility has been found to be in non-compliance with the rule(s) listed on this form. You must provide a plan for DIDD Office of Licensure listed above.

> RETURNED NO LATER THAN: YOUR PLAN OF COMPLIANCE MUST BE

		12		
Reference Ruke Number	Summary Of the findings Of Non-Compliance With The Rules References	P.O.C. Review Code*	DESCRIBE BELOW YOUR PLAN FOR COMPLYING WITH EACH RULE IN NON-COMPLIANCE	YOUR PLANNED DATE OF COMPLETION
403 (2)(a)	6711 Mountain view road site - There was no documentation found of emergency lights tested for 30 seconds during the months of Jan, Feb, Mar, April, May, June, July, Aug, Sept, and Dec 2014. "REPEAT FINDING"		DSM to in-service on checking the emergency lights monthly during completion of the monthly Fire Drill	3-1-15
4 .03(2)(a)(1)i	There was no documentation found of fire drills conducted during the months of December 2014.		(Completed)	
	Ooltewah Ringgold Road Site -			
403(2)(a)	There was no documentation of the emergency lights tested for 30 seconds during the months of Feb, Mar, April, May, June, July, Aug, and Sept, 2014" REPEAT FINDING"		DSM to in-service on checking the emergency lights monthly during completion of the monthly Fire Drill	3-1-15

SIGNATURE OF DIDD REVIEWER OF P.O.C.

P.O.C. Review Codes (See Review & Approval Status Form For Explanations) : #=Approved

DATE OF REVIEW: 2-18-15

SIGNATURE OF LICENSEE OR AUTHORIZED AGENT:

DATE OF SIGNATURE:

AE=Approved With Exception

RR-REGIST RESIDENT

RS-Rejected-Sanction

M	SIGNATURE	216	505(12)	505(12)	505 (11)	502(2)	4- .06(2)(a)10i	406(2)(a)	5.05(10)		Reference Rule Number
3 16 11 .	SIGNATURE OF DIDD REVIEWER OF P.O.C.: DATE	DIDD License not posted in public area.	Food in refrigerator not sealed/covered.	Dry food not stored in sealed containers.	Thermometer in the Greenhouse freezer is missing.	Bed Room #2 has mold in shower.	There was no documentation found of fire drills being conducted in October 2014.	7845 Sims Road- There was no documentation found of emergency lights being tested for 30 seconds during the month of October.	The refrigerator in the kitchen had a bad thermometer.	Ooltewah Ringgold Rd Site -Cont-	Summary Of this Finance Of Nori Detroletts With The Kulles References
2/10/16	DATE OF REVIEW:		· ·	~ -						1	P.O.C. Review Code*
そろるてその	SIGNATURE OF LICENSEE OR AUTHORIZED AGENT:	ţ	PM to in-service on proper storage of food item kept in $3 \cdot 1 - 1 > 1$ the refrigerator	PM to in-service on the proper storage of dry food goods.	DSM to replace thermostat.	removed.	(Completed) PM to in-service on daily decontamination. Mold 5-1-15	(Completed)	DSM to rebiace merimosar	YOU TO THE PROPERTY.	DESCRIBE BELOW YOUR PLAN FOR COMPLYING WITH EACH RULE IN NON-COMPLIANCE
3110F	DATE OF SIGNATUR		ot in 3-J-15	ood 3-1-12	3-1-15		old 3-1-15	v.		3-1-13	YOUR PLANKED DATE OF COMPLETION

P.O.C. Review Codes (See Review & Approval Status Form For Explanations.) A

A = Approved AE = A

AE = Approved With Exception. RR = Rejected-Resubmit RS = Rejected-Sandion

216	502(2)	5 000	4- .03(2)(a)(1)i	406(2)(a)		5-,UC(12)		4- .06(2)(a)10i	406 (2)(a)		Reference Rule Number
DIDD License not posted in public area.	Tiles broken in floor of Bathroom #2	Shelf over toilet tank is loose in Bathroom #1.	There was no documentation of fire drills conducted during the month of November 2014	There was no documentation of emergency lights tested for 30 seconds during the month of November 2014	10535 HWY 58-	DIDD License not posted in public area.	Dry food items not in sealed containers.	There no documentation found for fire drills conducted in February 2014	There was no documentation found for emergency lights tested for 30 seconds during, the month of Feb and June 2014.	7841 Sims Rd	Surrowy Of The Pindings Of Non- Compilance shot The Ruws Petershoed
				in in the						***	P.O.C. Review Code*
PM to post DIDD license in designated area.	Maintenance, repair broken tile	्र	(Completed) [Maintenance, tighten shelve over toilet Bathroom #1]	(Completed)	LM to bost DIDD recaise in designation of the	'	PM to in-service on the proper storage of dry food 3-1-15	(Completed)	(Completed)		DESCRIBE BELOW YOUR PLAN FOR COMPLYING WITH EACH RULE IN NON-COMPLIANCE
3-1-15		21-15	3-1-15	C K 40 872		3-1-15	3-1-15	11 21 100 0			YOUR PLANNED DATE OF COMPLETION

SIGNATURE OF DIDD REVIEWER OF P.O.C.; Min. R. Sufffeld

*P.O.C. Review Codesc/See Review & Approval Status Form For Explanations) DATE OF REVIEW: N RED

A = Approved.

SIGNATURE OF LICENSEE OR AUTHORIZED AGENT:

DATE OF SIGNATUR

AE = Approved With Exception. RR = Rejected-Resubmit. RS = Rejected-Sanction.

DESCRIBE BELOW YOUR PLAN FOR COMPLYING COMPLIANCE 10539 Hwy 58- There was no documentation found of emergency lights tested for 30 seconds during the month of March 2014 There was extensive damage to the living room walls and louver closet doors due to wheel chairs. P.D.C. Review WITH EACH RULE IN NON-COMPLIANCE COMPLETION (Completed) Maintenance, to repair structural damage to living room walls and closet Walls and closet
(Completed) (Completed) (Completed) (Completed) (Completed) (Completed) (Maintenance, install base board
DESCRIBE BELOW YOUR PLAN FOR COMPLIANCE WITH EACH RULE IN NON-COMPLIANCE To repair structural damage to living room set Set Set DIDD license in designated area.
3-1-15 3-1-15

SIGNATURE OF DIDD
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REVIEWER OF P.O.C.:
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*P.O.C. Review Codes: (See Review & Approval Status Form For Explanations.)

DATE OF REVIEW:

2-18-15

A = Approved.

SIGNATURE OF LICENSEE OR AUTHORIZED AGENT:

AE = Approved With Exception. RR = Rejected-Resubmit. RS = Rejected-Sanction.

DATE OF SIGNATUR

Reference Rule Number	Summay Cine First gardisk of Kins Some letter और जिस्से में अंदिर निर्मेशकारक	P.O.C. Review Cods*	DESCRIBE BELOW YOUR PLAN FOR COMPLYING WITH EACH RULE IN MON-COMPLIANCE
4- .06(2)(a)(10)i	9255 Snow Hill Rd There was no documentation found of fire drills being conducted during the months of Sept and Oct 2014		(Completed)
502(2)	There was extensive damage to the living room walls and louver closet doors due to wheel chairs.		Maintenance, repair structural damage to walls and 5.)=15 closet.
505(12)	Mold in Bath room #2		PM to in-service on daily decontamination. Mold 3-1-15
	Dry food not in sealed containers.		removed. PM to in-service on the proper storage of dry food $3-1-15$
	11419 HWY 58-		goods.
4.06(2)(a)	There was no documentation found of emergency lights tested for 30 seconds during the months of Feb, July, and Aug 2014		(Completed)
502(2)	There was extensive damage to the living room walls and louver doors due to wheel chairs.		Maintenance, repair structural damage to walls and Sand closet.
505(12)	Dry food items not in sealed containers.		PM to in-service on the proper storage of dry food goods.

SIGNATURE OF DIDD REVIEWER OF P.O.C.:

Ma 2. Bellen.

P.O.C Review Codes/See Review & Approval Status Form For Explanations.) DATE OF REVIEW:

A = Approved.

SIGNATURE OF LICENSEE OR AUTHORIZED AGENT: 250

DATE OF SIGNATUR

AE = Approved With Exception. RR = Rejected Resultmil. RS = Rejected Sanction.

502(12)	502(2)	4- .06(2)(a)(10)i	4.06(2)(a)	Reference Rule Number
Emergency numbers not posted.	There was mold in shower area and broken floor tiles in first bath room on the right.	There was no documentation found of fire drills conducted during the months of July and Dec 2014	11421 Hwy 58 - There was no documentation of emergency lights tested for 30 seconds during the months of July and Dec 2014	Summary Of the Findings Of Non-Opinatance Walt Tale Rules References
				P.O.C. Revizw Code*
PM, to post all emergency contact numbers	PM to in-service on daily decontamination. Mold removed. Maintenance, to repair broken floor tile	PM to in-service on the timely competition of monthly Fire drill.	PM to in-service on checking the emergency lights 3-1-15 monthly during completion of the monthly Fire Drill	DESCRIBE BELOW YOUR PLAN FOR COMPLYING WITH EACH RULE IN NON-COMPLANCE
 3-1-15		3-1-15	3-1-15	YOUR PLANNED DATE OF COMPLETION

SIGNATURE OF DIDO REVIEWER OF P.O.C.: *P.O.C. Review Codes: (See Review & Approval Status Form For Explanations.) 3/18/15 A=Approved. DATE OF REVIEW: AE = Approved With Exception. RR = Rejected-Resutmit RS = Rejected-Sanction. SIGNATURE OF LICENSEE OR AUTHORIZED AGENT: DATE OF SIGNATUR



STATE OF TENNESSEE DEPARTMENT OF INTELLECTUAL AND DEVELOPMENTAL DISABILITIES

East Tennessee Regional Office of Licensure and Review Greene Valley Developmental Center, Hawthorn Building PO Box 910 Greeneville, Tennessee 37744-0910

April 29, 2015

Ms. Lisa King Open Arms Care Corporation PO Box 929 Ooltewah, TN 37363

Dear Ms. King:

A licensure re-inspection survey of Open Arms Care Corporation- Ooltewah was conducted on April 21, 2015 in order to revisit the findings sited during your agency's unannounced licensure survey (completed January 26, 2015) that specifically pertained to the testing of emergency lights for 30 seconds at the sites of 6711 Mountain View Road and Ooltewah Ringgold Road.

This re-inspection survey revealed evidence that your Plan of Compliance for this area are in place and are being followed. Therefore, approval status given your plan is: **Approved**. This approval status is noted on your plan of compliance. A copy of your plan of compliance is enclosed.

If you have any questions, please contact me by phone at (423) 787-6553 or by email at Elaine.C.Matthews@tn.gov

Sincerely,

Elaine Matthews

Lead Licensure Coordinator

Eline Merchust

Department of Intellectual and Developmental Disabilities

B-nagation: Halls

rú:	AND PLAN OF COMPLIANCE FORM STATE OF TENNESSEE DEPARTMENT OF DEVELOPMENTAL DISABILITIES	PAGE 1 OF	OF 1 PAGE(S)	Open Arms Care Corp. Mountain View 6711 Mountain View Rd, Suite 111 Ooltewah, TN 37363	ill view
NAME AND AD East Tenness Greene Valld PO Box 910 Greenville, 7	NAME AND ADDRESS OF DICD LICENSURE OFFICE SENDING NOTICE: East Tennessee office of Licensure and Review Greene Valley Developmental Center, Hawthorne Building PO Box 910 Greenville, TN 37744-0910	EVENT AND D NOTICE: License Su 1/26/2015	EVENT AND DATE RESULTING IN THIS NOTICE: License Survey completed: 1/26/2015	NAME AND LOCATION OF FACILITY IN NON-COMPLIANCE: All Ooltewah Open Arms Sites	N NON-COMPLIANCE:
NOTICE TO I complying wit will be in com DIDD Office o	NOTICE TO LICENSEE: Your facility has been found to be in non-compliance with the nule(s) listed on this form. You must provide a plan for complying with each rule cited in non-compliance. Type or print your plan(s) in the space provided on this form. Include the date by which you will be in compliance with each rule cited. Sign and date each page of the form. Return this form by the indicated date to the address of the DIDD Office of Licensure. Isted above.	vith the rule(s) li the space provid Return this for	sted on this form. You musted on this form. Include the py the indicated date to		YOUR PLAN OF COMPLIANCE MUST BE RETURNED NO LATER THAN: 2/9/2015
Reference Ruie Number	Service (The energy Of the Uptub Exect Not the Policy Echanism	P.O.C. Review Code*	DESCRIB	DESCRIBE BELOW YOUR PLAN FOR COMPLYING With Each Rule in Non-Compliance	YOUR PLANNED DATE OF COMPLETION
403 (2)(a)	6711 Mountain view road site - There was no documentation found of emergency lights tested for 30 seconds during the months of Jan, Feb, Mar, April, May, June, July, Aug, Sept, and Dec 2014. "REPEAT FINDING"	1/4	DSM to in-service monthly during con	DSM to in-service on checking the emergency lights monthly during completion of the monthly Fire Drill	lights 3-1-15
4- .03(2)(a)(1)i	There was no documentation found of fire drills conducted during the months of December 2014.	CL.	(Completed)		
	Ooltewah Ringgold Road Site -	mb)			
403(2)(a)	There was no documentation of the emergency lights tested for 30 seconds during the months of Feb. Mar, April, May, June, July, Aug, and Sept, 2014" REPEAT FINDING"	14	DSM to in-servic monthly during co	DSM to in-service on checking the emergency lights monthly during completion of the monthly Fire Drill	lights 3-1-15
TURE OF DIDE	SIGNATURE OF DIDD REVIEWER OF P.O.C. DATE OF REVIEW: 2 - 18 - 15	EVIEW:	SIGNATURE OF LICEN	SIGNATURE OF LICENSEE OR AUTHORIZED AGENT:	DATE OF SIGNATURE

<u>Affidavit</u>

AFFIDAVIT

STATE OF GEORGIA COUNTY OFFULTOW_
Robert J. Taylor, being first duly sworn, says that he/she is the applicant named in this application or his/her lawful agent, that this project will be completed in accordance with the application, that the applicant has read the directions to this application, the Tennessee Health Services and Development Agency and T.C.A. § 68-11-1601, et seq., and that the responses to questions in this application or any other questions deemed appropriate by the Tennessee Health Services and Development Agency are true and complete.
OPEN ARMS CARE CORPORATION
By:
Sworn to and subscribed before me, a Notary Public, this the 10 day of November,
2015, witness my hand at office in the County of Fulton, State of
Georgia.
NOTARY PUBLIC
My commission expires July 30 , 2017. AND TARL TO COUNTY GEOMETRICAL TO COUNTY GEOMETRI

AFFIDAVIT

STATE OF GEORGIA

COUNTY OF FULTIN

Robert J. Taylor, being first duly sworn, says that he/she is the applicant named in this application or his/her lawful agent, that this project will be completed in accordance with the application, that the applicant has read the directions to this application, the Tennessee Health Services and Development Agency and T.C.A. § 68-11-1601, et seq., and that the responses to questions in this application or any other questions deemed appropriate by the Tennessee Health Services and Development Agency are true and complete.

OPEN ARMS CARE CORPORATION

Sworn to and subscribed before me, a Notary Public, this the 10 day of November, 2015, witness my hand at office in the County of Fulton, State of Georgia.

My commission expires Tuly 30, 2017.



State of Tennessee Health Services and Development Agency

Andrew Jackson, 9th Floor, 502 Deaderick Street, Nashville, TN 37243 www.tn.gov/hsda Phone: 615-741-2364 Fax: 615-741-9884

December 1, 2015

Michael Brent, Esq. Bradley Arant Boult Cummings LLP. 1600 Division Street, Suite 700 Nashvillle, TN 37203

RE: Certificate of Need Application -- Open Arms Care Corporation d/b/a Hamilton County #2 Gamble Road, CN1511-051

The establishment of a four (4) bed home for individuals with Intellectual Disabilities (ICF/IID) located on an unaddressed 1.5 acre site on the southwest quadrant of a 15.5 acre parcel (Parcel 061 045) currently being addressed as 7817 Gamble Road in Georgetown (Hamilton County), Tennessee 37336, approximately 0.1 mile east of the intersection of Gamble Road and Tennessee Highway 58. The estimated project cost is \$1,370,000.

Dear Mr. Brent:

This is to acknowledge the receipt of supplemental information to your application for a Certificate of Need. Please be advised that your application is now considered to be complete by this office.

Your application is being forwarded to Theresa C. Sloan at the Tennessee Department of Intellectual and Developmental Disabilities for Certificate of Need review by the Office of General Counsel. You may be contacted by someone from Ms. Sloan's office for additional clarification while the application is under review by the Department. Ms. Sloan's contract information is Theresa.C.Sloan@tn.gov or 615-253-8731.

In accordance with Tennessee Code Annotated, §68-11-1601, et seq., as amended by Public Chapter 780, the 60-day review cycle for this project will begin on December 1, 2015. The first sixty (60) days of the cycle are assigned to the Department of Health, during which time a public hearing may be held on your application. You will be contacted by a representative from this Agency to establish the date, time and place of the hearing should one be requested. At the end of the sixty (60) day period, a written report from the Department of Health or its representative will be forwarded to this office for Agency review within the thirty (30)-day period immediately following. You will receive a copy of their findings. The Health Services and Development Agency will review your application on February 24, 2016.

Mr. Brent December 1, 2015 Page 2

Any communication regarding projects under consideration by the Health Services and Development Agency shall be in accordance with T.C.A. § 68-11-1607(d):

- No communications are permitted with the members of the agency once the Letter of (1) Intent initiating the application process is filed with the agency. Communications between agency members and agency staff shall not be prohibited. Any communication received by an agency member from a person unrelated to the applicant or party opposing the application shall be reported to the Executive Director and a written summary of such communication shall be made part of the certificate of need file.
- (2) All communications between the contact person or legal counsel for the applicant and the Executive Director or agency staff after an application is deemed complete and placed in the review cycle are prohibited unless submitted in writing or confirmed in writing and made part of the certificate of need application file. Communications for the purposes of clarification of facts and issues that may arise after an application has been deemed complete and initiated by the Executive Director or agency staff are not prohibited.

Should you have questions or require additional information, please contact me.

Sincerely. Melanie M Hill/W=

Melanie M. Hill Executive Director

Theresa Sloan, Assistant Commissioner and General Counsel cc:

Intellectual and Developmental Disabilities



State of Tennessee Health Services and Development Agency

Andrew Jackson, 9th Floor, 502 Deaderick Street, Nashville, TN 37243 www.tn.gov/hsda Phone: 615-741-2364 Fax: 615-741-9884

MEMORANDUM

TO:

Theresa Sloan, Assistant Commissioner and General Counsel

Intellectual and Developmental Disabilities Citizens Plaza State Office Building 10th Floor

400 Deaderick Street

Nashville, TN 37243-1403

FROM:

Melanie M. Hill MM Executive Director

DATE:

December 1, 2015

RE:

Certificate of Need Application

Open Arms Care Corporation d/b/a Hamilton County #2 Gamble

Road, CN1511-051

Please find enclosed an application for a Certificate of Need for the above-referenced project.

This application has undergone initial review by this office and has been deemed complete. It is being forwarded to your agency for a sixty (60) day review period to begin on December 1, 2015 and end on February 1, 2016.

Should there be any questions regarding this application or the review cycle, please contact this office.

Enclosure

cc:

Michael Brent, Esq.



State of Tennessee Health Services and Development Agency

Andrew Jackson Building, 9th Floor 502 Deaderick Street Nashville, TN 37243

www.tn.gov/hsda

Phone: 615-741-2364

Fax: 615-741-9884

LETTER OF INTENT

The Publication of Intent is to be published in The Chattanooga Times Free Press, which is a newspaper of general circulation in Hamilton County, Tennessee, on or before November 7, 2015, for one day.

This is to provide official notice to the Health Services and Development Agency and all interested parties, in accordance with T.C.A. § 68-11-1601 et seq., and the Rules of the Health Services and Development Agency, that Open Arms Care Corporation, a Georgia non-profit corporation qualified to do business in Tennessee, intends to file an application for a Certificate of Need for the establishment of a four-person Intermediate Care Facility for Individuals with Intellectual Disabilities ("ICF/IID"), to be managed by Integra Resources, LLC, a Tennessee limited liability company. The facility will be located on a lot which does not currently have a separate street address, such lot to be approximately 1.5 acres in the southwest quadrant of a parcel of land which is approximately 15.5 acres, the entire 15.5 acres currently being addressed as 7817 Gamble Road, Georgetown (Hamilton County), Tennessee 37336, which is located approximately 0.1 mile east of the intersection of Gamble Road and Tennessee Highway 58, and also described as Parcel 061 045 in the records of the Hamilton County Tax Assessor. The facility is being established to transition four individuals from the Greene Valley Developmental Center, which is scheduled to close on June 30, 2016. The estimated project cost is \$1,370,000.00.

The anticipated filing date of the application is on or before November 11, 2015. The contact person for this project is Michael D. Brent, Esq., who may be reached at Bradley Arant Boult Cummings LLP, 1600 Division Street, Suite 700, Nashville, Tennessee 37203. Mr. Brent's telephone number is (615) 252-2361 and his e-mail address is mbrent@babc.com.

Nov. 6, 2015 mbrent@babc.com
(Signature) (Date) (E-mail Address)

The Letter of Intent must be <u>filed in triplicate</u> and <u>received between the first and the tenth</u> day of the month. If the last day for filing is a Saturday, Sunday or State Holiday, filing must occur on the preceding business day. File this form at the following address:

Health Services and Development Agency Andrew Jackson Building, 9th Floor 502 Deaderick Street Nashville, Tennessee 37243

The published Letter of Intent must contain the following statement pursuant to T.C.A. § 68-11-1607(c)(1). (A) Any health care institution wishing to oppose a Certificate of Need application must file a written notice with the Health Services and Development Agency no later than fifteen (15) days before the regularly scheduled Health Services and Development Agency meeting at which the application is originally scheduled; and (B) Any other person wishing to oppose the application must file written objection with the Health Services and Development Agency at or prior to the consideration of the application by the Agency.

Supplemental #1 -Original-

Open Arms Corporation d/b/a Hamilton County #2 Gamble Road Southwest

CN1511-051

November 20, 2015



State of Tennessee 3:30 pm Health Services and Development Agency

Andrew Jackson Building, 9th Floor, 502 Deaderick Street, Nashville, TN 37243

www.tn.gov/hsda Phone: 615-741-2364/Fax:615/532-9940

November 20, 2015

Michael D. Brent Attorney Bradley Arant Boult Cummings, LLP 1600 Division Street, Suite 700 Nashville, Tennessee 37203

1RE: Certificate of Need Application CN1511-051

Open Arms Corporation d/b/a Hamilton County # 2 Gamble Road (Southwest)

Dear Mr. Brent:

This will acknowledge our November 10, 2015 receipt of your application for a Certificate of Need for the establishment of a four (4) bed home for individuals with Intellectual Disabilities (ICF/IID) located on an unaddressed 1.5 acre site on the southwest quadrant of a 15.5 acre parcel (Parcel 061 045) currently being addressed as 7817 Gamble Road in Georgetown (Hamilton County), Tennessee 37336, approximately 0.1 mile east of the intersection of Gamble Road and Tennessee Highway 58.

Several items were found which need clarification or additional discussion. Please review the list of questions below and address them as indicated. The questions have been keyed to the application form for your convenience. I should emphasize that an application cannot be deemed complete and the review cycle begun until all questions have been answered and furnished to this office.

<u>Please submit responses in triplicate by 4:00 p.m., Monday, November 23, 2015.</u> If the supplemental information requested in this letter is not submitted by or before this time, then consideration of this application may be delayed into a later review cycle.

1. Section A, Applicant Profile, Item 4

On page 11 in the response to Section A, Item 4, the statement is made in the last sentence that "The laws of some states allow a simpler process whereby a non-nonprofit corporation can change its domicile from one state to another....."

Did you mean to say non-nonprofit or nonprofit? Please clarify.

Response: Please see replacement page 11, R-11, in Supplemental Attachment - Replacement Pages.

Mr. Michael Brent November 20, 2015 Page 2 November 20, 2015 3:30 pm

Please resubmit the list of Open Arms facilities in Tennessee identifying each facility's license type and the number of beds licensed for each facility.

Response: Please see Supplemental Attachment - Revised Attachment A.4 for a revised list.

2. Section A, Applicant Profile, Item 5

The name of the management entity and copy of draft agreement is noted. It appears Exhibit A containing the Facility Annual Budget is missing from the document. Please clarify.

Response: The facility's annual budget will be similar to the projected data chart provided, as expenses—and therefore the facility's budget—will match revenue due to TennCare's reimbursement model, which the Applicant addresses further below.

Please document Integra Resources, LLC registration with the Tennessee Secretary of State's Office.

Response: Please see Supplemental Attachment - Integra Resources, LLC Articles of Organization.

Will the manager also manage the "southeast quadrant #1" four person residential home proposed in its CON application, CN1511-053 that appears to be adjacent to this proposed facility on the 15.5 acre parcel? If so, please briefly describe the benefits of same such as shared staffing, economies of scale, etc.

Response: Yes. Pairing ICF/IID homes is a fairly standard practice utilized by both public and private ICF/IIDs in the state. Benefits of the Applicant's facilities sharing a management company range from the Applicant's ability to obtain better rates on lawn care to increased efficiency due to the Applicant's ability to conduct joint internal visits and audits for both facilities, as opposed to having to make arrangements for two different locations.

Do Open Arms and Integra currently contract for the management of the Open Arms facilities in Tennessee identified in attachment A.4? Please clarify by providing some additional background information about the relationship between the parties.

Response: Integra currently manages, and has managed since April, 2015, all of the Open Arms facilities identified in Attachment A.4. As noted below, the only relationship between Open Arms and Integra is contractual.

Information for Attachment A.5.2 was omitted from the application (Integra Principals). Please submit same. Do Jeff Mastreolo, Joseph Torrence, Richard Brown, and/or George Stevens have an ownership interest in Open Arms Corporation?

Response: Open Arms is a nonprofit corporation with no owners or members, and is governed by a 5 person board of directors consisting of Robert Taylor (Chair),

Mr. Michael Brent November 20, 2015 Page 3 November 20, 2015 3:30 pm

Douglas B. Kline, Jane Buffaloe, Mary Ellis Richardson, and Sandy Wybel. Therefore, neither Jeff Mastreolo, Joseph Torrence, Richard Brown, or George Stevens, nor their company, Integra Resources, LLC ("Integra") have ownership interests in, or governance positions regarding, Open Arms. As noted above, there is an existing contractual relationship between Open Arms and Integra, as Integra manages all of the Open Arms facilities identified in attachment A.4. Please see Supplemental Attachment — Replacement Attachment A.5.2 for information regarding the Integra owners.

It appears that an amount for the management fee (monthly and/or annual fee) and the term of the proposed contract are missing from the copy of the draft management contract in Attachment A.5.1. Please clarify.

Response: Please see Supplemental Attachment - Replacement Attachment A.5.1 for a revised copy of the draft management contract, which includes the management fee and term of the proposed contract.

3. Section A, Applicant Profile, Item 6

Your response to this item is noted. Based on the documentation provided in Attachment A.6, the legal interest in the site involved in Phases II and III of the development project, including acquisition of the 15.5 acre parcel by Facilities Development Group (FDG) from the land owner and acquisition of the land with residential home by Woodbine Community Organization (WCO) from FDG, is not supported or documented in the application. Further, a fully executed Option to Lease document between the applicant and WCO was not provided. As a result, the applicant's legal interest in the site is not supported by the information presented an/or omitted from the application. Please provide the following documentation:

Acquisition of Land and Development of House by FDG (Phase II in diagram)

 Copy of the title or warranty deed to the land, with description, for the site of the proposed project from the current owner and seller of the existing Gamble Road 15.5 acre property.

• A fully executed purchase agreement or option to purchase agreement between FDG and the current owner/seller of the land at the site for the proposed project. Please note that if an an option to purchase agreement applies to the project, the agreement must be in effect on the expected date of the hearing of the application by the HSDA Board members.

 Copies of Exhibits A and B omitted from the Development Agreement document in Attachment A.6 of the application.

Response: Please see Supplemental Attachment - Phase 2 Documentation: Deed and Purchase Agreement for copies of the deed of the current owner and the signed purchase contract between the current owner and FDG. Please also see Supplemental Attachment - Replacement Attachment A.6 for a fully executed copy of the Development Agreement, including Exhibits A and B, and a fully executed copy of the Option to Lease (both previously attached as Attachment A.6). Pursuant to these documents, including Section 2 of the Development Agreement, FDG is contractually obligated to acquire the land, develop and construct the building on the

Mr. Michael Brent November 20, 2015 Page 4 November 20, 2015 3:30 pm

land, and then transfer the completed facility to WCO AL DP ("WCO") as a "turn-key" completed facility. WCO will then lease the completed facility to Open Arms pursuant to the lease agreement referenced in the Option to Lease.

Turnkey Transaction (Phase III in diagram)

 A fully executed purchase agreement or option to purchase agreement between FDG and WCO.

Please note that if an option to purchase agreement applies to the project, the agreement must be in effect on the expected date of the hearing of the application by the HSDA Board members.

Response: In lieu of a purchase agreement or option to purchase, please see Supplemental Attachment — Replacement Attachment A.6 for a fully executed copy of the Development Agreement (previously attached as Attachment A.6), including Exhibits A and B. Pursuant to Section 2 of the Development Agreement, FDG is contractually obligated to acquire the land, develop and construct the building on the land, and then transfer the completed facility to WCO as a "turn-key" completed facility.

Final Ownership of Assets and Operations (Phase IV in diagram)

Documentation that WCO has the funds to purchase the land and building from

FDG for the proposed project.

• A fully executed lease agreement or option to lease agreement between WCO and Open Arms Care Corporation (OACC) that includes the expected monthly lease expense and the expected term of the lease such as the \$1,327,500 total 15-year lease cost identified on page 30 of the application. Please note that if an option to lease agreement applies to the project, the agreement must be in effect on the date of the hearing of the application by the HSDA Board members.

<u>Response</u>: Please see <u>Supplemental Attachment – Replacement Attachment C. Economic Feasibility - 2</u> for the revised letter from Servis 1st Bank. Servis 1st Bank will provide a construction loan to FDG for development and construction of the facility, which funding will then convert to a permanent loan, which FDG (through an affiliate) will loan to WCO. The permanent loan financing to WCO will be sufficient for WCO to purchase the completed facility from FDG. Please see <u>Supplemental Attachment – Replacement Attachment A.6</u> for a fully executed copy of the Option to Lease, which includes the expected monthly lease expense and the expected term of the lease.

4. Section A. (Applicant Profile) Item 13

The response is noted. Given the applicant's current provider status for approximately 30 sites in Tennessee, it is unclear why one (1) TennCare provider number would not be used across all residential sites. Please clarify.

Response: Since the late 1980's, each of the Applicant's operational sites have utilized unique TennCare provider numbers, and, based on discussions with TennCare, the Applicant intends to follow the same procedure for all new sites.

Mr. Michael Brent November 20, 2015 Page 5 November 20, 2015 3:30 pm

With scattered site providers such as the Applicant and other ICF/IID providers, the TennCare provider number is site-specific, as opposed to provider-specific.

Are Amerigroup, TennCare Select, and BlueSelect the only TennCare MCOs in the applicant's proposed service area? If yes, please confirm. If no, please identify the other TennCare MCOs available in the service area and explain why the applicant does not intend to establish a contractual relationship with these MCOs.

Response: Amerigroup, TennCare Select, BlueSelect, and UnitedHealthcare Community Plan are the only TennCare MCOs in the Applicant's proposed service area. There are no provider agreements in ICF/IID programs, as providers contract directly with TennCare, which reimburses them directly. Individual residents, however, will receive medical coverage for other services through TennCare MCOs due to contractual relationships between each resident and their respective TennCare MCO.

Prior to opening, when is the earliest the applicant can formally apply to the TennCare MCOs and the estimated amount of time it will take to establish a contractual arrangement for the care of the future residents? Has the length of time been taken into account in the development schedule of the application identifying November 2016 as the initiation of services? Please discuss.

Response: As noted above, the Applicant will not contract with TennCare MCOs, but with TennCare itself, as the ICF/IID program is a "carve-out" from the managed care program. For the past several months, TennCare, DIDD, and various providers (including the Applicant) who are seeking Certificates of Need for facilities for individuals who will be leaving Greene Valley Development Center (GVDC) when it closes have held periodic meetings to address the issues surrounding the construction of new facilities and the licensure and certification of those facilities. While the Applicant understands TennCare will not formally review an application until DIDD licenses the completed facility, following satisfactory completion of inspection of the facility, the applicant has received assurances from representatives of both TennCare and DIDD that the agencies will work together to assist the Applicant in obtaining inspection, licensure, and certification on a timely basis. The anticipated length of time for the inspection, licensure, and certification process has been taken into account when preparing the development schedule.

5. Section B, Project Description, Item I.

What State of Tennessee agency is responsible for the Home and Community-Based Services (HCBS) Waiver programs?

What State agency is contracted to operate the HCBS waiver programs?

Response: TennCare, specifically its Division of Long-Term Services & Supports, is responsible for the Home and Community-Based Services ("HCBS") Waiver

Mr. Michael Brent November 20, 2015 Page 6 November 20, 2015 3:30 pm

programs. TennCare contracted the Department of Intellectual and Developmental Disabilities to operate the HCBS Waiver programs.

Please provide an overview of the role of the Bureau of TennCare, TennCare Contracted Managed Care Companies (MCOs), and the Department of Intellectual and Developmental Disabilities in the administration of HCBS waiver programs and Intermediate Care Facilities for Individuals with Intellectual Disabilities (ICF/IIDs).

Response: TennCare's Division of Long-Term Services & Supports is responsible for the HCBS Waiver programs. TennCare contracted DIDD to oversee and operate the HCBS Waiver programs. DIDD surveys and inspects ICF/IID providers to ensure compliance with DIDD licensure requirements and quality measures and administrates the licensure of providers, among other duties. With the exception of coordinating the TennCare benefits of ICF/IID residents HCBS waiver recipients, TennCare MCOs are not involved in the administration of HCBS waiver programs and ICF/IIDs. Instead, TennCare contracts directly with the providers and reimburses them for their services.

What is the difference between long-term care services provide through an intermediate care facility for individuals with intellectual disabilities (ICF/IID) and services provided through a home and community—based setting?

Response: Long-term care services provided through ICF/IIDs are comprehensive, consisting of one provider furnishing or arranging for the provision of housing and services such as nursing, clinical therapy, and dietetic and behavioral services. Although HCBS waiver services are not provided in the same type of setting, recipients receive the same services as ICF/IID residents. HCBS Waiver recipients also have more flexibility, as they can receive services from different providers and may choose to do so in different settings, such as a home with other waiver recipients or a family member or conservator's home.

Please discuss in detail the activities of a typical day for a resident of an ICF/IID home, including all clinical, personal care, day center and other tailored program activities that may apply.

Response: a typical day for a resident of an ICF/IID home begins with personal hygiene activities and breakfast, followed by programming such as habilitation and active treatment (physical therapy, vocational therapy, socialization, etc.), sometimes at a day center if prescribed in the resident's ISP. A resident's acuity level determines whether or not required physical therapy or occupational therapy takes place in the facility or in a different location.

The applicant has stated that the Greene Valley Development Center (GVDC) is scheduled to close on June 30, 2016. In the Project Completion Forecast Chart the applicant has indicated that the home will be ready to initiate services in November 2016. If GVDC closes on June 30, 2016, where will the four individuals expected to transfer to this home reside in the interim? Additionally, will the interim arrangements cover any unforeseen delays in

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permitting and opening of the facility or are the arrangements for interim care of the individuals time sensitive? Please clarify.

Response: As noted in the Application, pursuant to the Exit Plan and Approved Order, the June 30, 2016, closing date can be extended to as late as June 30, 2017. During various meetings with representatives of DIDD, the Applicant has been informed that the November 2016 anticipated date is acceptable pursuant to the extension provisions of the Order.

6. Section B. (Plot Plan)

Your response is noted. Please resubmit the plot plan (s) showing the size of each site, in acres, for the 2 proposed homes (Sites 1 and 2) and the acreage of the entire parcel. Please also relabel the names in larger/bold font of the roads and TN State Highway 58 such that the identification of same in the plot plan is more legible.

How is the 15.5 acre parcel presently zoned? Is it located in a Flood Plain? Please describe the process to be followed that may apply to rezoning the site for its use as an ICF/IID residential home in the manner described in the application.

Response: The site is 1.5 acres and is presently zoned "A-1" for residential and agricultural use. Please note that TCA §13-24-102 provides that, for the purposes of all zoning laws in Tennessee, a "single-family residence" includes any home in which eight or fewer unrelated persons with disabilities reside. Therefore, the facility's proposed location does not need to be rezoned. The parcel is in an area of minimal flood hazard according to the interactive map for the location¹. Please see Supplemental Attachment – Replacement Attachment B.III.A for revised plot plans.

Please describe the site development of the property pertaining to the proposed residential homes access to gas, electric, water and sewage.

<u>Response</u>: There is an existing house on the property receiving these utilities, so the Applicant does not anticipate extensive modifications to afford both homes' access.

The plot plan with structures labeled as "1" and "2" appear to share the use of a common driveway that has access to Gamble Road. Will this be paved or concreted to permit wheelchair access? Additionally, are easements required for each residential home to have access to Gamble Road? Please clarify.

Response: All sidewalks and driveways will be a hard, paved surface that will permit wheelchair access. An easement will not be required for access to East Church Street, as the both properties will have the same owner.

Tennessee Code Annotated 33-2-418 (a) indicates that "The department shall not license more than two (2) such residential facilities within five hundred yards (500 yds.) in any direction from other such facilities housing persons served. All set-back requirements applicable to lots where such facilities are located shall

¹ Available at https://msc.fema.gov/portal/search?AddressQuery=7817%20Gamble%20Road%2C%20Georgetown%2C%20Tennessee

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apply to such residential facilities." In this project, it appears that the 2 facilities are across the driveway from one another and may not be in compliance with the setback requirements in state statute. Please explain how the proposed residential facility will comply with this requirement.

Response: The proposed project meets the distance requirement. The nearest licensed ICF/IID is 0.6 mile away. Please also see Supplemental Attachment – Service Area ICF/IID Facilities for a table showing the distance from the proposed location to other Hamilton County ICF/IIDs. As long as the facilities are the only facilities within 500 yards of each other, which they are, the facilities are in compliance with the 500 yard requirement.

7. Section B. (Floor Plan)

The floor plan of the 2,800 proposed square foot residential facility identifies a living/sitting area and a pantry, however, it does not specify a kitchen or dining area. Please submit a revised floor plan that identifies these areas.

Response: The living/sitting room of the facility will also serve as a dining space. Please see Supplemental Attachment - Revised Floor Plan for a floor plan denoting the location of the kitchen.

Where will a resident receive the physical, occupational, and behavioral therapy services identified in the project description?

Response: A resident's acuity level determines whether or not required physical therapy or occupational therapy will take place in the facility or in a different location, such as a local physical therapy clinic. If a local physical therapy clinic is a better choice for a particular resident, the applicant will transport such resident to therapy sessions at such clinic.

8. Section C. (Need) Item 1 (Service Specific Criteria-ICF/DD Facilities) Need A.1

It is noted the applicant states the project does not involve the development of new ICF/IID beds. However, the 4 beds proposed to this application are subject to the 160 bed pool per year per T.C.A. §71-5-105 (b) for new ICF/IID beds, of which 84 beds currently remain. Please confirm that approval of the application will be subject, in part, to availability of beds from the 160 bed pool.

Response: As a private ICF/IID service provider, approval of the Applicant's application will be subject to the availability of beds from the 160 bed pool, 84 of which remain available.

9. Section C. (Need) Item 1 (Service Specific Criteria-ICF/DD Facilities) Need A.4, Section C. Economic Feasibility 7 and 9.

On page 33, the applicant states that 100% of the proposed facility's operating revenue will come from TennCare although the comments on page 32 reflect that

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that approximately 96% of the revenue will come from TennCare and 4% from SSI benefits. Please clarify.

<u>Response</u>: Please see <u>Supplemental Attachment - Replacement Pages</u> for R-33, a replacement page addressing this discrepancy.

10. Section C. (Need) Item 1 (Specific Criteria- ICF/IID Facilities)

Tennessee Code Annotated Title 33; Title 68, Chapter 11 and Section 71-5-105(b)(2) states "Only providers that have been providing services to persons with developmental disabilities under contract with the state for at least five (5) years shall be eligible to apply for these new beds." Please describe the services and the number of years which the applicant has provided each service through contract(s) with the state of Tennessee to persons with developmental disabilities.

Response: In 1988 founding board members of Open Arms identified the need to build community facilities for individuals who were moving out of large, state-run institutions for individuals with intellectual and developmental disabilities in the state of Tennessee. Certificate of Need applications were submitted and approved and Open Arms Care (then known as Rebound Care Corporation) began offering services once it was approved for 256 beds across the state of Tennessee. (Source: http://openarmscare.org/our-history.)

11. Section C (Need) Relationship to Existing Similar Services in the Area (Specific Criteria- ICF/IID Facilities, Item D.1)

Based on the list of the applicant's facilities in Attachment A.4, it appears that the applicant operates 10 ICF/IID homes in Hamilton County in lieu of the 8 homes with 64 beds shown in information provided on pages 23 & 24. Please clarify.

<u>Response</u>: Please refer to <u>Supplemental Attachment – Revised Attachment A.4</u>. Two of the Hamilton County locations are day treatment centers with no licensed beds.

Additionally, the number of homes operated by Orange Grove is 18 homes in the table on page 24 in lieu of the 16 homes in the comments on page 23. Please clarify.

Response: Please see R-23 in Supplemental Attachment - Replacement Pages.

Review of the DIDD website on 11/16/2015, revealed that Orange Grove, Inc. was the only active licensee in Hamilton County with capacity for 150 individuals in 24 homes. Please explain the discrepancy with the list of Orange Grove facilities shown in the table on pages 23 and 24. If in error, please revise the information and resubmit the pages labeled as 23-R and 24-R.

Response: ICF/IID homes are listed as "Institutional Habilitation – MR" licenses on DIDD's website, thus the Applicant limited its utilization information to applicable facilities. A search under that category on 11/20/2015 revealed that Orange Grove, Inc. and the Applicant are both active licensees in Hamilton County.

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Please identify the mileage to other existing licensed ICF/IID residential sites within a 10 mile radius of the proposed facility.

<u>Response</u>: Please see <u>Supplemental Attachment – Service Area ICF/IID Facilities</u> for a table showing the distance from the proposed location to other Hamilton County ICF/IIDs.

The separate grid showing ICF/IID utilization noted in Terry Jordan-Henley's memo was not included. Please provide a copy of this grid.

Response: The grid noted in Terry Jordan-Henley's memo was sent to the Applicant electronically and then used by the Applicant to generate the "ICF/IID Utilization, Hamilton County" chart on page 24 and 25 of the original application, noting the November 4, 2015 Terry Jordan-Henley memo as its source.

12. Section C, Need, Item 3 (Service Area Map)

Please resubmit the map with the county clearly outlined in bold print to identify the service area of the project.

<u>Response</u>: Please see <u>Supplemental Attachment – Revised Service Area Map</u> for a map with more distinctive highlighting.

13. Section C, Economic Feasibility, Item 1. (Project Cost Chart)

The Project Cost Chart on page 29 is missing all costs related to the project, such as the costs related to the applicant's lease of the residential home identified on page 30 of the application. Please resubmit a fully completed chart on a replacement page labeled 29-R. Please note that the facility costs provided in the Project Cost Chart must be consistent with the lease expenses identified in the fully executed option to lease or lease agreement requested above and the rent payments budgeted in the Projected Data Chart for the project.

Response: Please see Supplemental Attachment - Revised Project Cost Chart.

Please provide a revised letter from the architect that addresses all the following:

- 1) a general description of the project, including size of facility
- 2) his/her estimate of the cost to construct the project to provide a physical environment, according to applicable federal, state and local construction codes, standards, specifications, and requirements and
- 3) attesting that the physical environment will conform to applicable federal standards, manufacturer's specifications, ADA, and licensing agencies' requirements including the newest AIA Guidelines for Design and Construction of Hospital and Health Care Facilities

<u>Response</u>: Please see <u>Supplemental Attachment – Replacement Attachment C.</u> <u>Economic Feasibility – 1</u> for a revised letter from the architect.

14. Section C. (Economic Feasibility) Item 2 (Funding)

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The letter from Servis 1st Bank pertaining to a commercial loan up to \$8 million to support the construction and financing of 9 residential homes is noted; however, it does not include expected interest rates and does not specifically identify restrictions and conditions. Please provide a revised letter from the bank or addendum that addresses these items.

In your response, please also identify the approximate amount imbedded in the proposed \$8 million commercial loan that is needed to finance the construction of this proposed facility.

Additionally, several items noted in Question 3 pertaining to the applicant's legal interest in the site still need to be addressed and are listed below for reference purposes.

 A fully executed purchase agreement or option to purchase agreement between Facilities Development group, LLC (FDG) and the owner of the property for the proposed project. If an option to purchase agreement, it must be in effect until at least the expected date that the CON application will be heard by HSDA.

A fully executed purchase agreement or option to purchase agreement between

FDG and Woodbine Community Organization (WCO) AL DP.

• Documentation that WCO has the funds to purchase the land and building from

FDG for the proposed project.

• A fully executed lease agreement or option to lease agreement between WCO and Open Arms Care Corporation (OACC) that includes the expected monthly lease expense and the expected term of the lease. If an option to lease agreement, it must be in effect until at least the expected date that the CON application will be heard by HSDA.

Response: Please see Supplemental Attachment – Replacement Attachment C. Economic Feasibility - 2 for revised letter from Servis 1st Bank addressing the funding of the project. Additional documentation requests were addressed in the preceding questions (see Supplemental Attachment - Phase 2 Documentation: Deed and Purchase Agreement for copies of the deed of the current owner and the signed purchase contract between the current owner and FDG and Supplemental Attachment – Replacement Attachment A.6 for a fully executed copy of the Development Agreement, including Exhibits A and B, and a fully executed copy of the Option to Lease (both previously attached as Attachment A.6)).

15. Section C. (Economic Feasibility) Item 3

Please compare the cost per square foot of construction to similar projects recently approved by the Health Services and Development Agency.

Response: The cost per square foot of construction for the Applicant's proposed facility is \$231.25, compared with a range of \$92 to \$140 per square foot in 4-bed ICF/IID facilities constructed in 2008. The Applicant's total cost per square foot reflects both the increase in costs of construction labor and materials and changes in design and amenities of such facilities over the past seven years, and the Applicant believes the amount to be reasonable in the present market. Please see Supplemental Attachment – Attachment C. Economic Feasibility – 3 for a chart of the cost per

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square foot of construction of this project and similar projects previously approved by the Health Services and Development Agency.

16. Section C. (Economic Feasibility) Item 4 (Projected Data Chart)

The Projected Data Chart (PDC) is noted.

The Projected Data Chart shows no Provision for Charity Care, Bad Debt, or Contractual Allowances. As a result, is Net Operating Revenue and Income overstated? Please explain.

Response: No bad debt is expected, as the Applicant will be reimbursed by TennCare for 96% of its expenses, with the remaining 4% anticipated to come from residents' SSI income as stated in the application. Similarly, as this project is for residents transitioning from GVDC and known to be TennCare recipients, the Applicant does not anticipate providing any charity care.

It appears that no cost was budgeted for Line D.3 (Supplies) in the PDC, including the food costs for the 4 resident's dietary meals. Please clarify.

Response: Residents' dietary meals are accounted for in the Projected Data Chart's "Other Expenses" line item at D.9 and are included in the "Programming Expenses" category if one refers to the itemization of that line item.

As noted, the projected lease cost and term was not identified in the unsigned lease document provided in Attachment A.6. Please show the methodology used to determine the rent cost in Line D.6 of the PDC with supporting documentation of same in a fully executed lease or option to lease agreement.

<u>Response</u>: A fully executed Option to Lease is attached (see <u>Supplemental Attachment – Replacement Attachment A.6</u>), with a term of 15 years at an annual rent not to exceed \$88,500, or a total of \$1,327,500, which is the amount shown on line D.6 of the Projected Data Chart.

Please explain why a break-even scenario was utilized such that there is no net operating income in either Year 1 or Year 2 of the project. Shouldn't there be plans for some net operating income to reinvest for the upkeep of the home?

Response: The Applicant's reimbursement from TennCare will be based on its expenses such that its funding will be equal to its expenses. Therefore, there will be no surplus revenue. Further, the Applicant's lease payments are structured to allow the Landlord to fulfill its responsibility to maintain the building, so the Applicant will not be responsible for repairs and upkeep of the facility beyond the usual tenant duties such as lawn care and cleaning.

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Please make the necessary corrections and submit a revised Projected Data Chart.

Response: Please see Supplemental Attachment-Revised Projected Data Chart.

17. Section C. (Economic Feasibility) Item 5

In comparison to the Projected Data Chart, the average gross revenue per patient per day (PPD) amounts to \$687.95/PPD in Year 1 and \$701.71/PPD in Year 2. There are 2 amounts noted by the applicant in this response - \$687.95 on page 31 and \$793.04 in the table on page 32. Please clarify.

In your response, please confirm that the average gross charge is based on a a per patient per day (PPD) charge.

Response: The \$687.95 is a per patient day charge. Please see R-32 in <u>Supplemental Attachment - Replacement Pages</u> for a revised page 32.

18. Section C. (Economic Feasibility) Item 6.B

Please explain how the economics of the operations of the new four bed home will be considerably different from the operations of existing homes.

Response: The existing homes are larger, with 8 beds instead of 4, so some "economies of scale" are not as large for a home with 4 beds/residents as with a home with 8 beds/residents. This applies to a variety of items ranging from expenses for supplies to staffing ratios. Additionally, the applicant believes there may be higher acuity levels for some residents in some of the 4 bed homes, as compared to 8 bed homes, which will also impact costs of operations.

19. Section C (Contribution to Orderly Development) Item 3. (Current & Anticipated Staffing)

What are the prevailing wages for a resident manager, qualified MR professional, physical therapist, occupational therapist, and speech therapist and what is the expected salary that the applicant expects to pay for these positions?

Response: The Applicant plans to engage independent contractors for physical, occupational, and speech therapy according to the needs of each individual resident. Please see R-35 in <u>Supplemental Attachment - Replacement Pages</u> for updated staffing salary information.

Other than the registered nurses and licensed practical nurses shown separately in the table, what other types of positions are included in the separate category for "Direct Support Staff". Please clarify. In your response, please also identify the minimum staff to resident ratio required for this type of service by DIDD.

Response: The minimum staff to resident ratio required by DIDD for ICF/IID services is 1 staff to 4 residents for individuals suffering moderately from intellectual disabilities, or 1 staff to 3.2 residents if the resident population has severe intellectual

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and/or physical disabilities. The positions included in the "Direct Support Staff" category represents the facility's Direct Support Professionals.

20. Proof of Publication

Please submit a copy of the full page of the newspaper in which the notice of intent appeared with the mast and dateline intact or submit a publication affidavit which is supplied by the newspaper as proof of the publication of the letter of intent.

Response: Please see Supplemental Attachment - Proof of Publication.

In accordance with Tennessee Code Annotated, §68-11-1607(c) (5), "...If an application is not deemed complete within sixty (60) days after written notification is given to the applicant by the agency staff that the application is deemed incomplete, the application shall be deemed void." For this application, the sixtieth (60th) day after written Notification is January 18, 2016. If this application is not deemed complete by this date, the application will be deemed void. Agency Rule 0720-10-.03(4) (d) (2) indicates that "Failure of the applicant to meet this deadline will result in the application being considered withdrawn and returned to the contact person. Resubmittal of the application must be accomplished in accordance with Rule 0720-10-.03 and requires an additional filing fee." Please note that supplemental information must be submitted timely for the application to be deemed complete prior to the beginning date of the review cycle which the applicant intends to enter, even if that time is less than the sixty (60) days allowed by the statute. The supplemental information must be submitted with the enclosed affidavit, which shall be executed and notarized; please attach the notarized affidavit to the supplemental information.

If all supplemental information is not received and the application officially deemed complete prior to the beginning of the <u>next review cycle</u>, then consideration of the application could be delayed into a later review cycle. The review cycle for each application shall begin on the first day of the month after the application has been deemed complete by the staff of the Health Services and Development Agency.

Any communication regarding projects under consideration by the Health Services and Development Agency shall be in accordance with T.C.A. \Rightarrow 68-11-1607(d):

- (1) No communications are permitted with the members of the agency once the Letter of Intent initiating the application process is filed with the agency. Communications between agency members and agency staff shall not be prohibited. Any communication received by an agency member from a person unrelated to the applicant or party opposing the application shall be reported to the Executive Director and a written summary of such communication shall be made part of the certificate of need file.
- (2) All communications between the contact person or legal counsel for the applicant and the Executive Director or agency staff after an application is deemed complete and placed in the review cycle are prohibited unless submitted in writing or confirmed in writing and made part of the certificate of

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need application file. Communications for the purposes of clarification of facts and issues that may arise after an application has been deemed complete and initiated by the Executive Director or agency staff are not prohibited.

Should you have any questions or require additional information, please do not hesitate to contact this office.

Sincerely,

Jeff Grimm HSD Examiner

Enclosure



Certificate of Need Application CN1511-050
Open Arms Corporation d/b/a Hamilton #2 Gamble Road (Southwest)

List of Attachments, Supplemental Response #1

Supplemental Attachment – Replacement Pages

R-11

R-23

R-32

R-33

R-35

Supplemental Attachment – Revised Attachment A.4

Supplemental Attachment – Integra Resources, LLC Articles of Organization

Supplemental Attachment – Replacement Attachment A.5.1

Supplemental Attachment – Replacement Attachment A.5.2

Supplemental Attachment – Phase 2 Documentation: Deed and Purchase Agreement

Supplemental Attachment – Replacement Attachment A.6

Supplemental Attachment – Revised Floor Plan

Supplemental Attachment – Replacement Attachment B.III.A

Supplemental Attachment - Replacement Attachment C. Economic Feasibility - 1

Supplemental Attachment – Replacement Attachment C. Economic Feasibility – 2

Supplemental Attachment – Replacement Attachment C. Economic Feasibility – 3

Supplemental Attachment - Revised Service Area Map

Supplemental Attachment – Service Area ICF/IID Facilities

Supplemental Attachment - Revised Project Cost Chart

Supplemental Attachment – Revised Project Data Chart

Supplemental Attachment – Proof of Publication

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Supplemental Attachment - Replacement Pages

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Response to Section A, Item 3: Please see Attachment A.3.

Response to Section A, Item 4: Founded to address the needs of those moving out of large, state-run institutions, Open Arms Care Corporation, a Georgia nonprofit corporation ("Open Arms"), has 32 eight-resident homes, or Intermediate Care Facilities for Individuals with Intellectual Disabilities ("ICF/IID"), located in or near Chattanooga, Knoxville, Memphis, and Nashville, Tennessee. Please see Attachment A.4 for a list of facilities operated by Open Arms in Tennessee.

Through provider agreements with TennCare, Open Arms has been providing community-based facilities for individuals with intellectual and developmental disabilities for more than 25 years. Open Arms has no ownership shares or membership interests and is board-managed. Though Open Arms is a Georgia nonprofit corporation, the board of Open Arms is considering converting to a Tennessee nonprofit corporation. If the ultimate decision is to make such a conversion, a new Tennessee nonprofit corporation would be created and the existing Georgia corporation would be merged into it, with the result being that Open Arms would be a Tennessee corporation. The laws of some states allow a simpler process whereby a nonprofit corporation can change its domicile from one state to another, but that is not currently allowed for transitions from a Georgia to a Tennessee corporation.

<u>Response to Section A, Item 5</u>: Integra Resources, LLC ("Integra") manages all of Open Arms' ICF/IID facilities and is equally owned by SMI Group, LLC and Flatrock Investors, LLC. SMI Group, LLC is, in turn, equally owned by George Stevens and Jeff Mastroleo, while Flatrock Investors, LLC is equally owned by Joseph Torrence and Richard Brown.

George Stevens, Jeff Mastroleo, Joseph Torrence, and Richard Brown have directly applicable experience in areas including healthcare operations, affordable housing operations, financing and management, government service in the areas of mental health and affordable housing, and executive-level management of healthcare providers.

A copy of the management agreement with Integra is included as <u>Attachment A.5.1</u> and copies of more information about its principals are collectively included as <u>Attachment A.5.2</u>.

Response to Section A, Item 6: The Applicant has an option to lease the building and the land upon which the building is located from WCO AL DP, LLC (the "Landlord"). The Landlord is a subsidiary of Woodbine Community Organization, a Tennessee nonprofit corporation, and has no relationship with Open Arms, other than a contractual relationship from the current leases to Open Arms of buildings and land for the operation of its 32 current facilities. The Landlord will purchase the land and building for the project from Facilities Development Group, LLC ("Developer") pursuant to a Development Agreement between the Landlord and Developer, after Developer has acquired and financed the land pursuant to the contract attached as Attachment A.6 and then arranged the construction and financing of the proposed facility. Open Arms then has an option to lease the completed, fully furnished facility from the Landlord. Please see Attachment A.6 for copies of the

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Response: All of the remaining residents at GVDC will need to find other homes by June 30, 2016, unless extended to June 30, 2017 as previously noted, and 75 of these individuals have chosen to transition to an ICF/IID. DIDD has determined that the existing facilities will not be sufficient to absorb the 8 GVDC residents who wish to live in Hamilton County. This facility, along with others proposed by the Applicant and its peers, will ensure that these individuals have the services they need.

3. The impact of the proposal on similar services supported by state and federal appropriations should be assessed and considered.

<u>Response</u>: This project will shift existing ICF/IID beds from GVDC to a four-bed group home, as a part of the closing of GVDC. This will, in turn, shift federal and state funding from GVDC to the small group home described in this application.

4. The degree of projected financial participation in the Medicare and TennCare programs should be considered.

<u>Response</u>: ICF/IID services in Tennessee are funded by TennCare and the Applicant anticipates that TennCare funds will be responsible for 96% of the facility's revenue.

- D. Relationship to Existing Similar Services in the Area
 - 1. The area's trends in occupancy and utilization of similar services should be considered.

Response: The following ICF/IID beds operated in Hamilton County as of November 2015:

- Orange Grove Center (80 beds):
 - o Two (2) eight-bed homes; and
 - o Sixteen (16) four-bed homes
- Open Arms Care Corporation (64 beds):
 - o Eight (8) eight-bed homes

Based on their average daily census, these beds are at full occupancy. At present, only eight beds (including the four contemplated in this application) are planned to meet DIDD's identified need for eight beds in Hamilton County. This indicates that the proposed beds, like the others in the service area, will operate at full capacity once established, as GVDC residents will proceed directly from that facility to the Applicant's proposed facility.

A chart of the occupancy of ICF/IID's in the county for the past three years follows.

ICF/IID Utilization, Hamilton County

		1017111	o Ciliza			- Culting			
	2012	2012	2012	2013	2013	2013	2014	2014	2014
Facility/Address	Lic. Beds	ADC	% Occup.	Lic. Beds	ADC	% Occup.	Lic. Beds	ADC	% Occup.
Orange Grove - A	8	4	44.6%	0	0	0.0%	0	0	0.0%

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Average Gross Charge	\$687.95	
Average Deduction	\$0	
Average Net Charge	\$687.95	

6. A. Please provide the current and proposed charge schedules for the proposal. Discuss any adjustment to current charges that will result from the implementation of the proposal. Additionally, describe the anticipated revenue from the proposed project and the impact on existing patient charges.

Response: The proposed charge schedule is \$687.95 per patient day for the first year of operations. The Applicant anticipates that almost all of its revenue will come from TennCare, with some of the revenue coming from residents' SSI benefits, as required by TennCare. The money from residents' SSI benefits will be used to cover some of the cost of services. The Applicant is not aware of any residents with food stamp benefits.

6. B. Compare the proposed charges to those of similar facilities in the service area/adjoining service areas, or to proposed charges of projects recently approved by the Health Services and Development Agency. If applicable, compare the proposed charges of the project to the current Medicare allowable fee schedule by common procedure terminology (CPT) code(s).

Response: The economics of the operations of the new four-bed homes will be considerably different from the operations of the existing homes, so the Applicant does not believe such a comparison would be meaningful. The Applicant's proposed rate is \$687.95 per patient day.

7. Discuss how projected utilization rates will be sufficient to maintain costeffectiveness.

Response: As the Projected Data Chart indicates, this project is intended to run on a breakeven basis. Proposed project charges were developed with this goal in mind. The client anticipates that approximately 96% of the revenue will come from TennCare and 4% of the revenue will come from SSI benefits.

8. Discuss how financial viability will be ensured within two years; and demonstrate the availability of sufficient cash flow until financial viability is achieved.

Response: As the Projected Data Chart indicates, this project is intended to run on a breakeven basis. Proposed project charges were developed with this goal in mind.

9. Discuss the project's participation in state and federal revenue programs including a description of the extent to which Medicare,

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TennCare/Medicaid, and medically indigent patients will be served by the project. In addition, report the estimated dollar amount of revenue and percentage of total project revenue anticipated from each of TennCare, Medicare, or other state and federal sources for the proposal's first year of operation.

Response: All the participants in this project will be TennCare/Medicaid recipients. This project is intended to provide specialized services to TennCare/Medicaid recipients in need of ICF level care. The Applicant anticipates that 96% of its revenue will come from TennCare.

10. Provide copies of the balance sheet and income statement from the most recent reporting period of the institution and the most recent audited financial statements with accompanying notes, if applicable. For new projects, provide financial information for the corporation, partnership, or principal parties involved with the project. Copies must be inserted at the end of the application, in the correct alphanumeric order and labeled as Attachment C, Economic Feasibility-10.

Response: Please see Attachment C. Economic Feasibility-10 for the Applicant's most recent balance sheet, income statement, and audited financial statement.

- 11. Describe all alternatives to this project which were considered and discuss the advantages and disadvantages of each alternative including but not limited to:
 - a. A discussion regarding the availability of less costly, more effective, and/or more efficient alternative methods of providing the benefits intended by the proposal. If development of such alternatives is not practicable, the Applicant should justify why not; including reasons as to why they were rejected.

Response: Under the terms of the Exit Plan for GVDC, the institution's remaining residents had to choose between private ICF/IID services or state-based Medicaid waiver programs. ICF/IID services were by far the most frequently selected alternative, and the Applicant is providing the proposed ICF/IID beds specifically for those who made this choice. Since no other alternative will satisfy the Exit Plan with respect to these individuals, there is no practicable alternative available.

b. The Applicant should document that consideration has been given to alternatives to new construction, e.g., modernization or sharing arrangements. It should be documented that superior alternatives have been implemented to the maximum extent practicable.

Response: There are no alternatives to this proposal that will satisfy the Exit Plan. The planned group homes cannot exceed four beds per home, and it would be prohibitively expensive to provide these services on a scale involving fewer beds per home.

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Physical Therapist	.125
Occupational Therapist	.125
Speech Therapist	.125
Housekeeping Maintenance and	.5
Grounds	
Nursing Staff, RN	.33
Nursing Staff, LPN	2.8
Direct Support Staff	11.23
Other Central Office Support Personnel	.11
Total	16.345

The 2014 data from the Tennessee Department of Labor & Workforce Development provides median salary data for the following clinical staff in Tennessee:

RN	\$56,370
LPN	\$36,000
Nursing Assistants	\$22,267
Resident Manager	N/A
Qualified MR Professional	N/A
Physical Therapist*	\$83,372
Occupational Therapist*	\$81,812
Speech Therapist*	\$64,102

^{*} The Applicant will be hiring independent contractors to provide these services, so they are not included in the salary scale.

The Applicant proposes the following salary scale for clinical staff in Year 1:

\$60,000
\$39,066
\$34,990
\$43,514

4. Discuss the availability of and accessibility to human resources required by the proposal, including adequate professional staff, as per the Department of Health, the Department of Mental Health and Developmental Disabilities, and/or the Division of Mental Retardation Services licensing requirements.

Response: The Applicant currently has approximately 175 staff in Hamilton County. The Applicant does not anticipate difficulty filling positions needed for the project and anticipates that many of the employees for the facility will come from GVDC.

5. Verify that the Applicant has reviewed and understands all licensing certification as required by the State of Tennessee for medical/clinical staff. These include, without limitation, regulations concerning physician supervision, credentialing, admission privileges, quality assurance policies and programs, utilization review policies and programs, record keeping, and staff education.

Response: The Applicant has reviewed and understands the aforementioned requirements.

6. Discuss your health care institution's participation in the training of students in the areas of medicine, nursing, social work, etc. (e.g., internships, residencies, etc.).

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Supplemental Attachment – Revised Attachment A.4

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OPEN ARMS CARE CORPORATION TENNESSEE FACILITIES

OP	Institutional Habilitation – MR Licensed Facilities					
Address	City	County	Zip	Licensed Beds	Medicaid Number	DIDD License Number
6850 Burkitt Road	Antioch	Davidson	37013	8	744-7059	L000000013139
6854 Burkitt Road	Antioch	Davidson	37013	8	744-7058	L000000013138
5821 Cane Ridge Road	Antioch	Davidson	37013	8	744-7063	L000000013140
5825 Cane Ridge Road	Antioch	Davidson	37013	8	744-7064	L000000013141
2411 Miller St	Nashville	Davidson	37211	8	744-7055	L000000013142
2415 Miller St	Nashville	Davidson	37211	8	744-7056	L000000013143
6120 Mt. Pisgah Road	Nashville	Davidson	37211	8	744-7057	L000000013137
13312 Old Hickory Blvd	Antioch	Davidson	37013	8	744-7065	L000000013136
10535 N. Hwy 58	Ooltewah	Hamilton	37363	8	744-7070	L000000013701
10539 N. Hwy 58	Ooltewah	Hamilton	37363	8	744-7071	L000000013702
11419 N. Hwy 58	Georgetown	Hamilton	37336	8	744-7062	L000000013703
11421 N. Hwy 58	Georgetown	Hamilton	37336	8	744-7060	L000000013704
7841 Sims Road	Harrison	Hamilton	37341	8	744-7069	L000000013705
7845 Sims Road	Harrison	Hamilton	37341	8	744-7068	L000000013706

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	Instituti	ional Habilita	tion – M	R Licensed	Facilities	
Address	City	County	Zip	Licensed Beds	Medicaid Number	DIDD License Number
9253 Snow Hill Road	Ooltewah	Hamilton	37363	8	744-7066	L000000013707
9255 Snow Hill Road	Ooltewah	Hamilton	37363	8	744-7067	L000000013708
7812 Ball Camp Pike	Knoxville	Knox	37931	8	744-7052	L000000013746
7814 Ball Camp Pike	Knoxville	Knox	37931	8	744-7053	L000000013748
6010 Clayberry Dr	Knoxville	Knox	37931	8	744-7042	L000000013750
6011 Clayberry Dr	Knoxville	Knox	37931	8	744-7043	L000000013749
6505 Emory Road	Knoxville	Knox	37931	8	744-7050	L000000012989
6509 Emory Road	Knoxville	Knox	37931	8	744-7051	L000000012990
5407 Western Ave.	Knoxville	Knox	37921	8	744-7048	L000000013752
5411 Western Ave.	Knoxville	Knox	37921	8	744-7049	L000000013751
4695 Allendale Dr.	Memphis	Shelby	38128	8	744-7046	L000000013496
4707 Allendale Dr.	Memphis	Shelby	38128	8	744-7047	L000000013497
5350 Benjestown Road	Memphis	Shelby	38128	8	744-7037	L000000013495
5380 Benjestown Road	Memphis	Shelby	38128	8	744-7038	L000000013494

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	Institutional Habilitation – MR Licensed Facilities						
Address	City	County	Zip	Licensed Beds	Medicaid Number	DIDD License Number	
1445 Greendale Ave.	Memphis	Shelby	38127	8	744-7039	L000000013498	
1457 Greendale Ave.	Memphis	Shelby	38127	8	744-7040	L000000013499	
4240 Raleigh- Millington Road	Memphis	Shelby	38128	8	744-7044	L000000013500	
4254 Raleigh- Millington Road	Memphis	Shelby	38128	8	744-7045	L000000013501	

	Licensed Day Treatment Centers					
Address	City	County	Zip	Licensed Beds	Medicaid Number	DIDD License Number
6711 Mountain View Road	Ooltewah	Hamilton	37363	N/A	N/A	L000000012791
5731 Ooltewah- Ringgold Road	Ooltewah	Hamilton	37363	N/A	N/A	L000000012792
7810 Ball Camp Pike	Knoxville	Knox	37931	N/A	N/A	L000000013747
5120 Yale Road	Memphis	Shelby	38134	N/A	N/A	L000000013486
2020 Johnson Industrial Blvd.	Nolensville	Williamson	37135	N/A	N/A	L000000013144

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Supplemental Attachment – Integra Resources, LLC Articles of Organization

ARTICLES OF ORGANIZATION 3:30 pm LIMITED LIABILITY COMPANY (ss-4270)

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Division of Business Services Tre Hargett, Secretary of State State of Tennessee

312 Rosa L. Parks AVE, 6th FL Nashville, TN 37243-1102 (615) 741-2286

Filing Fee: \$50 per member (minimum fee = \$300, maximum fee = \$3,000)

For Office Use Only

Control # 000766670 SUBMISSION PENDING

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Amount Due: \$300.00 Please file before 08/31/2014

The Articles of Organization presented herein are adopted in accordance with the provisions of the Tennessee Revised Limited Liability Company Act.
1. The name of the Limited Liability Company is: Integra Resources, LLC (Note: Pursuant to the provisions of T.C.A. §48-249-106, each Limited Liability Company name must contain the words "Limited Liability Company" or the abbreviation "LLC" or "L.L.C.")
2. Name Consent: (Written Consent for Use of Indistinguishable Name) ☐ This entity name already exists in Tennessee and has received name consent from the existing entity.
3. This company has the additional designation of:
4. The name and complete address of the Limited Liability Company's initial registered agent and office located in the state of Tennessee is: RICHARD L BROWN STE 400 144 2ND AVE N NASHVILLE, TN 37201-1937 DAVIDSON COUNTY
5. Fiscal Year Close Month: December
6. If the document is not to be effective upon filing by the Secretary of State, the delayed effective date and time is: (none) (Not to exceed 90 days)
7. The Limited Liability Company will be: - ☑ Member Managed ☐ Manager Managed ☐ Director Managed
8. Number of Members at the date of filing: 4
9. Period of Duration: Perpetual
10. The complete address of the Limited Liability Company's principal executive office is: STE 400 144 2ND AVE N NASHVILLE, TN 37201-1937 DAVIDSON COUNTY

November 20, 2015

ARTICLES OF ORGANIZATION

3:30 pm

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LIMITED LIABILITY COMPANY (ss-4270)



Division of Business Services Tre Hargett, Secretary of State State of Tennessee

312 Rosa L. Parks AVE, 6th FL Nashville, TN 37243-1102 (615) 741-2286

Filing Fee: \$50 per member

For Office Use Only

Control # 000766670 SUBMISSION PENDING

Amount Due: \$300.00

(m	nimum fee = \$300, maximum fee = \$3,000)	Please file before 08/31/2014
The name of the Limited Liability Company i	s: Integra Resources, LLC	
11. The complete mailing address of the ent	ty (if different from the principal office)	is:
	C whose sole member is a nonprofit corpo visions of the Tennessee Nonprofit Corpor profit as defined in T.C.A. §67-4-2004. The	oration, foreign or domestic, ation Act and who is exempt
13. Professional LLC (required only if the Ad		
14. Series LLC (optional) [] I certify that this entity meets the require	ments of T.C.A. §48-249-309(a) & (b)	
	ated Member Entity (OME) UTION AND FILING OF THIS DOCUMENT BLE FOR THE DEBTS, OBLIGATIONS AN ESAME EXTENT AS A GENERAL PARTN	ctive Date: 08/01/2014 T WILL CAUSE THE ND LIABILITIES OF THE
6. This entity is prohibited from doing busin This entity, while being formed under Te		n business in Tennessee,
7. Other Provisions:		7
Aug 1, 2014 11:42AM gnature Date	Signature Signature	WWI
member gher's Capacity (if other than Individual capacity)	Richard L Brown Name (printed or typed)	every the total and week and
		RDA 2458

November 20, 2015 3:30 pm

Integra Resources, LLC

Obligated Members

Member

Signature

Joseph H. Torrence

George Stevens

Jeffery Mastroleo

Richard L. Brown

The Marin

November 20, 2015 3:30 pm

Supplemental Attachment - Replacement Attachment A.5.1



November 20, 2015 3:30 pm

AGREEMENT TO PROVIDE MANAGEMENT SERVICES

OPEN ARMS- HAMILTON COUNTY #2 GAMBLE ROAD (SOUTHWEST)*

____ Gamble Road*, Chattanooga (Hamilton County), Tennessee 37336

Integra Resources, LLC, Manager

and

Open Arms Care Corporation, doing business as OPEN ARMS - HAMILTON COUNTY #2 GAMBLE ROAD (SOUTHWEST)*, Owner

^{*} This site does not currently have a separate street address, but is approximately 1.5 acres in the southwest quadrant of an approximately 15.5-acre parcel, the entire 15.5 acres currently being addressed as 7817 Gamble Road in Hamilton County, Tennessee, approximately 0.1 mile east of the intersection of Gamble Road and Tennessee Highway 58 (also described as Parcel 061 045 in the records of the Hamilton County Tax Assessor)



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MANAGEMENT AGREEMENT

OPEN ARMS--HAMILTON COUNTY #2 GAMBLE ROAD (SOUTHWEST)

THIS MANAGEMENT AGREEMENT ("Agreement"), effective as of the 1st day of , 2016, between OPEN ARMS CARE CORPORATION, a Georgia nonprofit corporation, doing business as OPEN ARMS--HAMILTON COUNTY #2 GAMBLE ROAD (SOUTHWEST) ("Open Arms"), and INTEGRA RESOURCES, LLC, a Tennessee limited liability company ("Integra").

RECITALS:

WHEREAS, Open Arms, desires to provide for management of a facility providing
intermediate care services for individuals with intellectual disabilities ("ICF/IID") located at -
Gamble Road Greenville (Green County), Tennessee 37336, commonly referred to a
OPEN ARMSHAMILTON COUNTY #2 GAMBLE ROAD (SOUTHWEST), with
TennCare provider number of (the "Facility") by Integra; and
1

WHEREAS, Integra desires to be engaged by Open Arms to provide such services;

NOW THEREFORE, the parties hereto, in consideration of the mutual covenants contained herein and for other good and valuable consideration, the sufficiency of which is hereby acknowledged, agree as follows:

- 1. Open Arms as Provider. Open Arms, as the official provider of record for TennCare/Medicaid purposes, shall hold all authorizations and licenses necessary or incidental thereto with respect to the Facility. Notwithstanding any other provision to the contrary herein contained, Open Arms shall at all times exercise ultimate control over the assets and operation of the Facility. It is understood and agreed that the relationship between the parties hereto is that of independent contractors, and nothing herein contained shall be deemed to create or authorize the creation of the relationship of partnership or joint venture between said parties.
- 2. <u>Integra's Obligations</u>. In accordance with the provisions of this Agreement, Integra shall assume day to day operational responsibility for each Facility and shall manage and operate the Facility efficiently in accordance with the standards prevailing in the ICF/IID industry. Without limitation, during the term of Integra's management of the Facility hereunder, Integra shall perform the following specific management services for Open Arms with respect to the Facility:
 - (a) In general, manage the Facility so as to meet all requirements of state and federal licensing, and reimbursement certification (as well as to meet the prevailing standards for applicable quality assurance and accreditation groups pertaining to the Facility), all as applicable to an ICF/IID facility, and provide care for the Facility's residents, which care shall include but shall not be limited to the providing or monitoring of:

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- (i) the medical and psychological condition of the residents, including maintenance of medical records;
- (ii) the activities, both personal and familial, of the residents;
- (iii) the dietary requirements of the residents;
- (iv) physical therapy and day services programs for the residents; and
- (v) the quality of life of the residents.
- (b) Provide care and treatment to all of the Facility's residents, protecting their rights pursuant to applicable state and federal law, including laws pertaining to safe-guarding and accounting for residents' personal funds.
- (c) Maintain each Facility and its premises in a state of good operating condition and repair, reasonable wear and tear excepted, and in a manner that conforms to the obligations of Open Arms pursuant to a Lease Agreement dated as of ______, 2016 between Open Arms, as tenant, and WCO AL DP, LLC, as landlord ("Landlord") (the "Lease"), and the Omnibus Agreement for Leases, as amended, originally dated as of April 1, 2015, between Open Arms and WCO AL DP, LLC (the "Omnibus Agreement").
- (d) Provide well-qualified Integra employees to serve as the Market Area Director for the area where the Facility is located, senior "home office" management staff and other staff, all as required to meet Integra's obligations under this Agreement, which employees will have overall authority for the day to day operation and management of the Facility. The remaining day-to-day staff of the Facility, including the Facility administrator or director, shall consist of employees of Open Arms, provided, however, that Integra shall have full authority within the scope of this Agreement and the applicable approved annual Budget, to manage, hire, train, determine compensation for and, at Integra's discretion, fire such staff and employees. Integra covenants that it shall not discriminate against any such employee or any member of such staff, or applicant therefor, because of race, religion, color, national origin, sex, handicap, military status, age, or any other basis protected by law, all in accordance with applicable law.
- (e) Subject to the limitations of Section 5 hereof, purchase on commercially reasonable terms in Open Arms' name and behalf, all equipment, repairs, improvements, furniture and fixtures required for the efficient operation of the Facility and to maintain the Facility in a state of good operating condition and repair, commensurate with the standards and quality of other similar facilities.
- (f) Subject to the limitations of Sections 4(b) and 5 hereof, contract with third parties, at commercially reasonable terms and rates, in Open Arms' name and behalf, for the rendition of the following services to Open Arms and to clients of Open Arms: (i) therapy services, e.g. occupational, speech and physical; (ii) medical services, e.g. medical doctors, nurses, pharmacists, psychologists, dentists and dieticians; and (iii) services related to maintenance of heating, ventilation and air conditioning, plumbing,

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security and other building and equipment systems, alarms, telecommunication systems, vehicles and copiers, all such services to be rendered at the Facility in the ordinary course of business (hereinafter referred to as "Routine Services"). Additionally, with the prior written consent of Open Arms, which shall not be unreasonably withheld, Integra may sub-contract its management duties in the areas of ancillary services, financial services, accounting services, human relations services, staff development services, governmental relations and policy and forms development to one or more sub-contractors reasonably chosen by Integra, and which may be related to Integra (with any costs associated with such sub-contracting to be the sole expense of Integra). Otherwise, with respect to its obligations hereunder, Integra shall not contract with any Affiliate of Integra or its officers or directors. For purposes of this Agreement, an Affiliate shall mean any other person or entity that directly or indirectly, through one or more intermediaries, controls, is controlled by, or is under common control with, Integra. The term "control" (including the terms "controlled by" and "under common control with") means the possession, directly or indirectly, of the power to direct or cause the direction of the management and policies of Integra, whether through the ownership of voting securities, by contract or otherwise ("Affiliate"). Integra's authority to contract under this Section 2(f) shall include the authority to amend, modify or terminate any such contract.

- (g) Integra will on a regular basis direct and coordinate the development of operational policies and procedures for the Facility and submit such recommendations to Open Arms for its input, review and approval. Integra will annually review and, as appropriate, prepare recommendations as to changes in operational policies and procedures for the Facility and submit such recommendations to Open Arms for its review and approval. Said policies and procedures shall meet all applicable state and federal licensing and reimbursement certification requirements, as well as the requirements of such quality assurance and accreditation groups as may have jurisdiction over the Facility.
- (h) Perform all accounting, bookkeeping, and record keeping functions to enable Open Arms to meet the financial reporting, record keeping, and budgetary requirements of (x) the Lease (and any lender to the Landlord, as may be required by the Lease) (y) all applicable statutes, rules or regulations of governmental agencies and (z) Open Arms as described in this Agreement. All such reporting and record keeping shall be maintained on a calendar year, accrual basis. Integra shall arrange for the timely annual audit of the financial statements of Open Arms, and the preparation of the cost reports for the Facility by a nationally recognized firm of independent certified public accountants selected by Open Arms. The accounting and other services to be performed by Integra hereunder or under Integra's supervision with respect to the Facility shall include, but not be limited to the following:
 - (i) The preparation of monthly financial statements of operations and statistical reports for the Facility and combined monthly statements of operations for the Facility to be submitted to Open Arms within twenty-five (25) days after the end of each month.

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- (ii) The maintenance of all records for resident billing, billing for all accounts receivable and (to the extent practicable without undue expenditure of funds) collection of same and recommendations to Open Arms for write-offs of uncollectible accounts receivable or contracted adjustments and the reasons for such recommendations.
- (iii) The maintenance of all records for accounts payable and the payment of the same.
- (iv) The preparation of support schedules and analyses for TennCare/Medicaid cost reports and Federal Form 990 information returns; and the review of Federal Form 990 returns and TennCare/Medicaid cost reports as prepared by external auditors.
- (v) The preparation of all necessary reports and returns for all sales, use, ad valorem (for both real and personal property) and occupancy taxes.
- (vi) The maintenance of a complete general ledger recording and summarizing the transactions of the Facility.
- (vii) The maintenance of any other records required by the Lease.
- (viii) The maintenance of records relating to the budgeting, approval, purchase, payment and reimbursement for capital improvement items (whether paid from the Reserve, the Depreciation Reserve Fund, or from capital improvement term loan advances (all as defined and described in the Omnibus Agreement, collectively "Capital Expenditures"); the generation and distribution of monthly reports on activity, and the preparation of reimbursement requests.
- (ix) By the 25th day of the month following each calendar quarter and by the 25th day after each change in the Budget (as defined in Section 2(i) hereof), the delivery to Open Arms of a written report and analyses showing calculations with respect to Open Arms' compliance with each rate and liquidity covenant in the Lease for the period(s) in question.
- (x) No later than the 25th day following the end of each calendar quarter, Integra shall prepare and submit to Open Arms a proposed quarterly cash flow budget projecting cash receipts and disbursements for the fifteen (15) months that begin with that quarter, based on the proposed operating and capital budgets, together with recommendations as to the use of projected cash flow in excess of short-term operating requirements and/or as to the sources and amounts of additional cash flow that may be required

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to meet operating requirements and capital requirements. Integra shall revise the cash flow budget quarterly and submit said revised cash flow budget to Open Arms in accordance with the schedule described above in this Section h(x).

- (i) Attached hereto as Exhibit A is the Facility annual operating budget (the "Budget") for the calendar year 20__. For each subsequent calendar year, Integra shall prepare and submit to Open Arms, no later than sixty (60) days before the beginning of each subsequent calendar year (unless a written extension of no more than twenty (20) days is granted by Open Arms), a proposed Facility annual budget, in the same format as Exhibit A, covering the operation of the Facility as follows:
 - (i) An annual operating budget setting forth an estimate of consolidated operating revenues and expenses of the Facility for the next calendar year, together with an explanation of anticipated changes in Facility utilization, reimbursement rates, staffing plan, scheduled training plan, non-wage costs, and all other factors differing significantly from the current year.
 - (ii) A three-year cash flow budget projecting cash receipts and disbursements for the next twelve (12) calendar quarters based on proposed operating and capital budgets, together with recommendations as to the use of projected cash flow in excess of operating requirements and/or as to the sources and amounts of additional cash flow that may be required to meet operating requirements and capital requirements.
 - (iii) An annual capital needs budget setting forth an estimate of anticipated capital expenditures anticipated to be needed for the Facility for the next calendar year, to be presented to the Landlord pursuant to the Lease.
 - (iv) At any other time that Integra reasonably determines that a current budget is not feasible, Integra shall submit promptly a revised budget to Open Arms for approval, together with a written explanation of the basis for any modification from the budget previously approved by Open Arms. Open Arms shall not unreasonably withhold its approval of the budgets (including any revised budget) submitted by Integra. In the event Open Arms fails to approve a budget submitted by Integra for any subsequent year, the operating budget for such year will be the budget of the previous year plus a three percent (3%) escalation of the total amount thereof.
- (j) Use its best efforts to operate the Facility in accordance with the provisions of the Budgets submitted to and approved in writing by Open Arms.

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- (k) Subject to the limitations of Section 16 hereof, act as Open Arms' agent and diligently and competently represent Open Arms in any matter involving operational issues, management issues, governmental issues, legislative issues and administrative issues, after promptly notifying Open Arms in writing of any such matter (other than notification of such matters that are reasonably deemed immaterial by Integra in scope and occur in the ordinary course of business, which notification shall not be required), said matters to include but not be limited to (i) any actions or determinations of or before any governmental agencies, including but not limited to those related to licensure of Open Arms or the Facility and TennCare/Medicaid rate adjustments; (ii) ad valorem tax liabilities or valuation determinations; (iii) EEOC issues or complaints or (iv) contracts necessary to perform day to day operational responsibilities.
- (l) Operate the Facility in accordance with Open Arms' obligations under the Lease and other third-party contracts related to the operation of the Facility, and properly and punctually will perform all of Integra's obligations under this Agreement, unless otherwise directed by Open Arms, in a manner to cause Open Arms' compliance with its obligations under the Lease and said third-party contracts. Except as otherwise set forth herein, including but not limited to Section 5 hereof, Integra shall have no obligation to be financially responsible for funding any Costs of Operation (as that term is defined in Section 4(b)) or for funding the cost of any repairs, renewals or replacements, or make any payments under the terms of the Lease except from Open Arms' funds unless the need for any such payment, repair, renewal or replacement arises as a result of the negligence, malfeasance or breach of this Agreement by Integra. Nothing herein shall constitute a guarantee by Integra that the Facility, whether individually or collectively, will be able to meet the covenants or requirements set forth in the Lease or any other level of financial performance.
- (m) Cause its representatives reasonably requested by Open Arms to attend quarterly meetings of the Board of Directors of Open Arms (and such other meetings of such Board as Open Arms may reasonably request) for the purpose of providing information and advice concerning the management of and issues related to the Facility. The direct out-of-pocket costs and expenses of attending any such meetings shall be deemed a part of the Costs of Operation.
- (n) Arrange for architectural, engineering, and construction services in connection with any and all subsequent capital improvements to the Facility, and diligently oversee on behalf of Open Arms the construction of such capital improvements.
- (o) Manage the Facility in a manner consistent with the maintenance of Open Arms' section 501(c)(3) status. In particular, but without limitation, Integra shall not evict any resident from the Facility for inability to pay any fees or charges without the prior written consent of Open Arms.
- (p) Engage in all governmental and community relations activities which are reasonably appropriate for the successful reputation and operation of the Facility, and

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maintain good communications with governmental and other organizations, in regard to the operation and management of the Facility.

- (q) Subject to the limitations of Section 5 hereof and Open Arms' prior written approval, contract, at commercially reasonable terms and rates, in Open Arms' name and behalf, for the following:
 - (i) Insurance, including commercial auto, general and professional liability, workers compensation, property, excess liability and fidelity;
 - (ii) Employee benefits, including medical/hospital and life insurance for the Open Arms employees. Integra will coordinate audits necessary to verify the accuracy of submissions estimates and will provide the necessary policy maintenance services as required by the insurance carrier and the provisions of the insurance contracts.
- (r) In conjunction with each insurance policy renewal or change in insurance coverage, provide Open Arms with a written understandable explanation of the new coverage's insurance benefits, claims procedures, and other pertinent information related to the new coverage, as well as the cost and experience history for the immediately preceding insurance coverage provided to Open Arms' employees.
- (s) No later than the 30th day following the end of each month, provide Open Arms' Board of Directors with a written review of current operations, including information concerning periodic service reviews performed by Integra, and such other operational reporting reasonably sufficient for Open Arms' oversight responsibilities, including reporting of surveys, response to surveys, abuse reports and other special concerns.

Notwithstanding anything herein to the contrary, Open Arms shall have all the requisite power and authority to operate the Facility as shall be required by the State of Tennessee at the level of power and authority to be possessed by the licensed operator of a facility such as the Facility in the State of Tennessee.

Notwithstanding the foregoing, Integra may begin assisting with the transition of the Facility to the services to be provided pursuant to this Agreement up to fifteen (15) days in advance of the effective date of this Agreement.

- 3. Open Arms' Rights and Obligations. During the term of Integra's management of the Facility hereunder, the obligations of Open Arms with respect to the management of the Facility shall consist of the following:
 - (a) In writing during the second quarter of each calendar year, and orally at each meeting of Open Arms' Board of Directors, to furnish to Integra a report on the goals and general policies of Open Arms and their implementation, as well as procedural guidance and direction for the operation of the Facility. Additionally, Open Arms shall

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periodically appoint and replace, in the discretion of Open Arms, individuals to serve on any "joint operating committee" for the Facility or similar group to oversee and offer advice to Integra with respect to the day-to-day operations of the Facility.

- (b) At any time and from time to time, to examine, observe, and inspect the Facility, and any and all records and reports applicable thereto and to the services and functions of Integra.
- (c) To consider the approval of the Budgets and annual plans submitted by Integra for the operation of the Facility, which approval shall not be unreasonably withheld.
- (d) With the recommendation and assistance of Integra, to establish operating policies, standards of operation, admission policies, standards of service and maintenance and resident rates and other charges for the Facility's residents. Further, Open Arms, as Lessee, agrees to use diligent good faith efforts to comply with all of its obligations set forth in the Lease, without limitation on Integra's contractual obligations to effect such compliance on Open Arms' behalf.
- (e) To assist with the establishment of policies affecting the Facility or the operation thereof which are not inconsistent with the responsibilities assigned to Integra under the terms of this Agreement.
- (f) To play an active role in promoting the good will and public image of the Facility, their residents and, to the extent appropriate, Integra.
- (g) To cooperate with Integra in executing all forms and returns required pursuant to applicable taxing statutes, rules and regulations and applicable governmental reimbursement programs.
- (h) To use diligent good faith efforts to maintain its status as a corporation which is exempt from federal income taxation pursuant to section 501(c)(3) of the Internal Revenue Code of 1986, as amended, (the "Code") and which is not a private foundation.
- (i) To maintain its status as provider of record within the State of Tennessee, including but not limited to maintaining records and Board of Directors minutes addressing goals and services actually received under this Agreement, and the continuing need and effectiveness of such services.

Notwithstanding anything herein to the contrary, Open Arms shall have all the requisite power and authority to operate the Facility as shall be required by the State of Tennessee at the level of power and authority to be possessed by the licensed operator of a facility such as the Facility in the State of Tennessee.



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4. Revenues, Costs of Operations and Management Fee.

- During the term of Integra's management of the Facility hereunder, all (a) revenues payable to the Facility shall be deposited into and paid out of one or more bank accounts established by Integra on behalf of Open Arms at a financial institution selected by Integra and approved by Open Arms and Facility Mortgagee under the Lease, which approval shall not be unreasonably withheld, all in accordance with the provisions of any "Deposit Account Control Agreement" ("DACA") or similar agreement required pursuant to the Lease. Such revenues and other amounts shall be utilized for the payment of the following items on a monthly basis in the following order of priority: (i) the Costs of Operation; (ii) payments of rent; (iii) any outstanding cash advances made by Integra (pursuant to Section 5 below); (iv) any Management Fee (as defined in Section 4(c) below) for any prior periods; and (v) the Management Fee for the current period. Notwithstanding any modification or termination of the Lease, Open Arms shall make, or cause to be made, the payments specified above to Integra in an order of priority at least as favorable to Integra as that order required by the Lease prior to any modification or termination of the Lease subsequent to the date hereof. If the Revenues (as defined in the Lease) shall be insufficient to pay all of the amounts described in clauses (i) through (iv) of this paragraph, then such amounts shall be paid from and out of any other available funds in accordance with and subject to the limitations as set forth in the Lease.
- The Costs of Operation shall consist of (i) all costs and expenses properly incurred in the operation and management of the Facility and day services programs in accordance with the provisions of this Agreement, including matters referred to herein as Integra's responsibility, including but not limited to any salary, compensation, expense reimbursement or payments to, or benefits for, employees of Open Arms or Integra who work at the Facility (including Market Area Directors formerly employed by Open Arms and now employed by Integra) and the costs of repairs to, and maintenance of, the Facility (but not the cost of Capital Expenditures), (ii) all premiums or charges for insurance coverage as described herein with respect to the operations of the Facility or the employees described above, (iii) direct expenses and costs incurred in connection with the purchase of necessary supplies for the Facility, the furnishing of utilities to the Facility and other necessary services furnished by independent contractors for the Facility, (iv) any audit adjustments or payments required in connection with or as a consequence of any proceeding or appeal related to reports or the returns described in Sections 2(h)(iv) and or matters arising out of issues addressed in Section 2(k) hereof; (v) any ad valorem taxes payable with respect to the Facility and (vi) reasonable costs or expenses properly incurred by Integra on behalf of Open Arms, including costs incurred due to any change in the rules and regulations of any governmental authority with jurisdiction over the Facility which costs are required to be incurred to maintain the licenses, certifications, provider agreements and applicable accreditations for the Facility (the "Costs of Operation"). Prior written approval by Open Arms is required for each reimbursement. If it is reasonably deemed necessary by Integra for Integra to provide or arrange for direct care, supervisory support or consulting services on a temporary basis to the Facility, unless otherwise provided for herein, the reasonable expenses for providing these services will be charged to Open Arms and included in the Cost of Operations.

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Such expenses will include items such as employee or subcontractor wages, federal and state income taxes, benefits, travel and other direct charges, all of which shall be reasonable. If the temporarily assigned employee undertakes a work assignment for Open Arms that encompasses the period after a holiday and works at the Facility the day prior to the holiday but not on the holiday, the compensation paid to the employee for that holiday will be charged to the Facility. Vacation expenses for the temporarily assigned employee will be included as a part of the benefit cost on a prorated basis.

- (c) (i) The Management Fee shall be paid to Integra in accordance with the terms of this Section 4(c) (the "Management Fee").
 - Subject to adjustment as provided in this paragraph, the (ii) Management Fee payable to Integra shall be \$52,360 per year. The Management Fee shall be increased annually during the term hereof by a percentage proportionate to any adjustment for inflation or cost of living applied by the Tennessee TennCare/Medicaid program (or successor program) with respect to costs utilized for purposes of determining applicable TennCare/Medicaid rates for such year, to be effective at the time of the adjustment in the TennCare/Medicaid rates received by Open Arms. In the event the Facility, or any replacement facility, shall no longer be operated under this Agreement, the Management Fee payable under this Agreement shall no longer accrue, commencing with the date following the cessation of such operation. Notwithstanding anything to the contrary contained herein, if an event of default has occurred pursuant to the Lease due to a the failure of Integra to comply with the requirements of this Agreement, and such Lease default has not been cured within sixty (60) days after the occurrence thereof, the Management Fee shall continue to accrue but payment thereof shall be suspended until such Lease default has been cured.
 - (iii) The Management Fee shall accrue beginning with the date of this Agreement, and each month's fee as accrued shall be (a) submitted for payment by Open Arms to the agent under any "Deposit Account Control Agreement" (or similar agreement) established pursuant to the Lease within ten (10) days after Open Arms' receipt of Integra's invoice therefor; and (b) paid in accordance with the terms of such Deposit Account Control Agreement or similar agreement.
- (d) To the extent amounts available for such purpose under the "Deposit Account Control Agreement" (or similar agreement) established pursuant to the Lease in any month are not sufficient to pay the Management Fee or other amounts owed to Integra ("Other Amounts"), after giving effect for the last sentence of Section 4(a) hereof, any unpaid Management Fee and Other Amounts shall accumulate interest at a simple interest rate equal to one percent (1%) per annum commencing as of the payment due

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date(s) of the Management Fee and Other Amounts, and such past due Management Fee and Other Amounts plus accumulated interest thereon shall be paid promptly when revenues are sufficient to do so or other funds become available to Open Arms with which to make such payments. Such rate payable as determined in the preceding sentence shall be hereinafter referred to as the "Advance Rate."

- (e) This Agreement is subject to that certain Subordination Of Management Agreements of even date herewith by and among Open Arms, Integra and Landlord (the "Subordination"), pursuant to which all Management Fees have been subordinated to the Lease and all payments of rent due thereunder, and all other amounts from time to time payable by Open Arms to Landlord, except as otherwise allowed pursuant to the Subordination.
- law or the Lease, Open Arms shall have the obligation of advancing funds for all capital expenditures required by the rules and regulations of any governmental authority, and required to maintain the licenses, certifications, provider agreements and applicable accreditations for the Facility. Subject to Open Arms' prior written consent, which shall not be unreasonably withheld, and subject to Integra's compliance with its contractual obligations to Open Arms hereunder and otherwise, Open Arms shall be obligated to advance funds, or require the Landlord to advance funds, for such capital expenditures required for the efficient operation of the Facility and to maintain the Facility in good condition, commensurate with the standards and quality of other similar facilities.

Integra is hereby authorized to incur expenses and liabilities in the ordinary course of rendering the services described herein in accordance with the Budget and to purchase individual capital assets necessary for each Facility but which are not set forth in the Budget which do not have an individual cost in excess of Five Thousand Dollars (\$5,000) and a calendar year aggregate cost in excess of Fifty Thousand Dollars (\$50,000), subject to the total amount approved in the annual expense budget for Cost of Operations. The determination of whether an expenditure constitutes a Capital Expenditure shall be made pursuant to Section 2(iii) and in accordance with generally accepted accounting principles.

Subject to Integra's compliance with its contractual obligations to Open Arms hereunder and otherwise, Open Arms shall be obligated to provide all capital required to pay timely all Costs of Operation, the Management Fee, Capital Expenditures, and all obligations of Open Arms hereunder. Integra shall not be obligated to provide any working capital for the operation of the Facility, except that Integra shall be required to furnish working capital required to perform its obligations hereunder that are not to be underwritten by Open Arms.

6. <u>Term.</u> This Agreement shall commence at 12:01 a.m. on _____, [insert date of completion] (the "Commencement Date") and unless earlier terminated in accordance with Section 7 hereof, shall expire on _____, 2023 [insert date which is 7 years from date of completion] (the "Original Term"); provided, however, that this Agreement shall automatically renew for one (1) successive additional seven (7) year period unless notice is given in writing by either party to the other at least one hundred eighty (180) days prior to the expiration of the Original Term (the "Initial Extension Term"). Additionally, this Agreement shall automatically

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renew for successive one (1) year periods after the end of the Initial Extension Term, unless notice is given in writing by either party to the other at least one hundred eighty (180) days prior to the expiration of the Initial Extension Term or any successive one (1) year period pursuant to the automatic renewal provisions or any agreed extensions. Except as otherwise set forth herein, the term of this Agreement shall not end on less than one hundred eighty (180) days prior notice to allow Open Arms or a successor manager of the Facility ample time to transition operations and continue care and services so as not to harm the residents of the Facility.

7. Default, Right to Cure and Termination.

- (a) Each of the following shall be deemed to be an "Event of Default" hereunder:
 - (i) If Integra fails to maintain and operate the Facility according to the standards established or imposed hereunder or by any applicable laws or regulations or governmental agencies having jurisdiction or authority over the Facility, other than solely by reason of the failure of Open Arms (unless the failure of Open Arms is due to any acts or omissions of Integra) to comply with its obligations thereunder or hereunder.
 - (ii) If the certificates and authorizations for the Facility to participate under the TennCare/Medicaid program (or successor program) are suspended, canceled or revoked because either party has failed to perform its obligations hereunder and such party is not, in good faith, diligently pursuing the reinstatement of such certificates and authorizations as set forth in paragraph (b) of this Section 7.
 - (iii) If either party is or becomes insolvent or makes an assignment for the benefit of creditors or commits an act of bankruptcy or files a voluntary petition under the provisions of the United States Bankruptcy Code, including without limitation, a petition for reorganization or arrangement or consents to an involuntary petition or is adjudicated a bankrupt.
 - (iv) If either party violates, or is in breach of, any material term or condition of this Agreement. For purposes of this paragraph (iv), without limitation, (y) the failure of either Integra or Open Arms to operate the Facility in accordance with the provisions of the Budgets submitted to and approved by Open Arms or (z) the non-payment of any Management Fee or Other Amounts (as defined in Section 4(d) for a period of sixty (60) days, shall be considered a breach of a material term of this Agreement
- (b) Upon the occurrence of an Event of Default, the party not responsible for the Event of Default (the "Non-Defaulting Party") may declare this Agreement terminated; provided, however, that with respect to subsections 7(a)(i) 7(a)(iv), this

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Agreement may be terminated by the Non-Defaulting Party only in the event the other party (the "<u>Defaulting Party</u>") fails to cure the Event of Default within thirty (30) days after written notice from the Non-Defaulting Party, which notice shall specify in sufficient detail all material information known by the Non-Defaulting Party concerning the specific circumstances of the Event of Default so as to give the Defaulting Party adequate notice and the opportunity to cure same; provided further the Non-Defaulting Party shall not have the right to terminate this Agreement if at the end of such thirty (30) day period, cure of the Event of Default is reasonably foreseeable, the Defaulting Party has taken reasonable steps to cure the Event of Default within said period, and the Defaulting Party proceeds diligently thereafter to cure the Event of Default. Notwithstanding anything to the contrary contained herein, upon an event of default under the Lease, which default continues after the giving of any required notices and the expiration of any cure periods provided for in the Lease and which has not been waived or cured as provided in the Lease, Open Arms shall have the right to terminate this Agreement upon written notice given to Integra.

- (c) Upon termination of this Agreement for any reason other than (A) by reason of Integra being responsible for an Event of Default, or (B) Integra's election not to extend this Agreement at the end of the original term or any renewal term, any outstanding accrued Management Fee, Other Amounts, and advances by Integra to Open Arms pursuant to Section 5 hereof (collectively, "Open Arms Obligations") shall become immediately due and payable.
 - (ii) Subject to the terms and conditions of the Lease, upon termination of this Agreement by reason of Integra's election not to extend this Agreement at the end of the original term or any renewal term, any Open Arms Obligations shall be payable by Open Arms to Integra in twelve (12) equal monthly installments, commencing thirty (30) days after the effective date of such termination, together with simple interest accruing from such effective date at the Advance Rate, payable monthly in arrears.
 - (iii) Notwithstanding any other provision to the contrary contained in this Section 7(c), any payments to Integra upon termination of this Agreement for any reason shall be made only in accordance with and as limited by the restrictions set forth in the Lease.
- 8. **Insurance.** On behalf of, and at the expense of Open Arms, Integra shall use its best efforts to procure and maintain in full force and effect on a cost-effective basis all insurance coverage required by the Lease, or by any lender to the Landlord, or by any governmental authority with jurisdiction over the Facility, to the extent such insurance coverage requirements are stricter than any specific insurance requirements contained herein. Integra shall provide Open Arms with written evidence of such coverage at the time of inception of coverage, on an annual basis thereafter, and at any other time as requested by Open Arms, which insurance may be provided on a multi-facility basis with other facilities operated by Open Arms.

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All such insurance to the extent appropriate will name Integra, Open Arms, and to the extent required by the Lease, the Landlord and any lender to the Landlord, as co-insured parties or additional insured parties. The premiums for all insurance coverage which directly insures the risks of the Facility shall be paid by Open Arms as part of the Costs of Operation. Open Arms and Integra hereby each waive any right of recovery against the other party for any claims that may be brought for any loss which is covered by fire and extended coverage insurance upon or relating to the Facility and the furnishings and equipment thereon to the extent such claims are paid by said coverage. This waiver of subrogation shall be valid and binding only in the event it is recognized and accepted by the fire and hazard insurance companies under policies obtained hereunder.

- (a) Integra shall use its best efforts to (i) secure certificates of insurance for Open Arms, (ii) maintain the original of such policies at the office of Integra, (iii) deliver duplicate copies of the policies to Open Arms and the Landlord, and (iv) procure endorsements thereto prohibiting any termination or cancellation thereof until the expiration of thirty (30) days' after written notice of cancellation to all named insureds.
- (b) In addition, Integra shall procure and maintain in full force and effect during the term hereof, to cover acts and omissions during the term of its services hereunder (i) \$1,000,000 each occurrence/\$1,000,000 aggregate general and professional liability insurance coverage, (ii) \$1,000,000 each occurrence/\$1,000,000 aggregate bodily injury and property damage insurance, as supplemented by general liability coverage under a \$5,000,000 umbrella policy and (iii) workers' compensation insurance coverage with limits not less than those limits carried by Open Arms respect to the Facility during the one year period prior to the date hereof, in order to insure itself against normal business risks inherent in its operation and management of the Facility and shall, to the extent possible without increases in premiums unless said increases are paid by Open Arms after Integra gives reasonable notice to Open Arms thereof, cause Open Arms to be named as an additional insured thereunder, to the extent its interests appear, on the policies evidencing such insurance. As reasonably requested by Open Arms from time to time, Integra shall provide Open Arms with written evidence that such insurance coverage remains in full force and effect.
- (c) In addition, Integra shall procure and maintain in full force and effect fidelity insurance coverage on a loss discovered basis (including crime, employee dishonesty, including third party coverage) to insure against damages resulting from such acts or omissions by Integra or any of its contractors or agents which take place during the term of this Agreement. All such insurance coverage shall have a limit of not less than \$1,000,000, with a deductible of not more than \$10,000, shall name Open Arms as an additional named insured, and shall contractually require the carrier to inform Open Arms immediately in the event of any pending lapse in coverage for any reason. Simultaneously with the execution of this Agreement, Integra shall furnish Open Arms with a Certificate from said carrier evidencing the effectiveness of such insurance coverage.
- 9. <u>Use of Premises</u>. Integra shall not, without the prior written consent of Open Arms, at any time use the Facility or any portion thereof, or permit the Facility or any portion

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thereof to be used for purposes other than an ICF/IID facility in compliance with all applicable rules and regulations of the United States and the State of Tennessee.

- 10. Right to Inspect. At any time during regular business hours, and at any time outside regular business hours if prior telephonic notice during regular business hours is given to the designated official of Integra having on-site management responsibility for the Facility, Open Arms or its representatives shall have the right to inspect the financial and other records in the actual or constructive control of Integra (and to make copies of documents as appropriate and at their expense) related to the Facility, including but not limited to books, records, data files and reports (electronic or otherwise) prepared by Integra or any other person or entity by or on behalf of Integra and maintained by Integra or such other person or entity at or in connection with the Facility with respect to in the performance of its services hereunder and the condition of the Facility.
- Integra for or in connection with the management of the Facility and maintained by Integra at the Facility or at any location other than the Facility shall be available for inspection and copying by Open Arms or its representatives or the Landlord at their own expense and during normal business hours with prior written notice to Integra. It is agreed and understood that computer software and the users manuals for such software developed or acquired by Integra or used by Integra employees in connection with the management of the Facility shall not be considered "books, records, data files and reports" as those terms are used in this Section 11, provided that printouts of data generated by use of such software shall be considered such "books, records, data files and reports". Furthermore, it is agreed by the parties hereto that any computer software and the user manuals for such software developed by Open Arms employees shall remain the property of Open Arms.
- of Integra's management of the Facility hereunder, each of the parties hereto shall cooperate fully with the other in effecting an orderly transition to avoid any interruption in the rendering of the above-described services and, in that connection, Integra shall promptly surrender to Open Arms all keys, contracts, books, records, data files and reports (as such terms are defined in Section 11 hereof) maintained by Integra in connection with the management of the Facility. Furthermore, the parties hereby agree that any information received by a party or its attorneys, accountants or agents about the other party in the performance of such party's obligations hereunder, which concerns the financial or other affairs of such party, will be treated in full confidence and will not be revealed to any other persons, firms or organization.
- the performance of its obligations hereunder, utilizes certain of its employees. Open Arms recognizes that Integra has incurred and will incur considerable time and expense in developing Integra employees. For this reason, Open Arms covenants with Integra that Open Arms shall not, at any time during the term of this Agreement and for a period of one (1) year following the termination of this Agreement, directly or indirectly solicit the employment of any person who is at that time an Integra employee or encourage any successor to Integra's duties hereunder to solicit the employment of any such person who is at that time an Integra employee for services to be rendered at or in connection with the Facility or at any other facility offering services to

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persons with developmental disabilities owned or operated by Open Arms unless this covenant has been waived in writing by Integra. It is understood and agreed, however, that this covenant shall not apply to persons who were employees of Open Arms as of September 30, 2014 and were subsequently employed by Integra.

Recognizing that Integra would not have an adequate remedy at law in the event of any breach of this covenant, Open Arms agrees that the covenants set forth herein may be enforced by Integra by an appropriate restraining order or other injunctive relief.

Furthermore, Integra recognizes that Open Arms has incurred and will incur considerable time and expense in developing Open Arms employees. For this reason, Integra covenants with Open Arms that Integra shall not, at any time during the term of this Agreement and for a period of one (1) year following the termination of this Agreement, directly or indirectly solicit the employment of any person who is at that time an employee of Open Arms, except with the prior written consent of Open Arms, not to be unreasonably withheld. In furtherance of the foregoing, it is anticipated that employees working in certain positions within Open Arms may from time-to-time have limited opportunities for advancement within Open Arms, and as such employees reach the limits of advancement opportunities at Open Arms, it may be reasonable for Integra to request the consent of Open Arms for the employment by Integra by such an individual who is advancing in his/her career path and has reached the limits of advancement within Open Arms.

Recognizing that Open Arms would not have an adequate remedy at law in the event of any breach of this covenant, Integra agrees that the covenant set forth herein may be enforced by Open Arms by an appropriate restraining order or other injunctive relief.

- 14. <u>Indemnification</u>. Any Defaulting Party shall release and indemnify and hold the Non-Defaulting Party and the Non-Defaulting Party's shareholders, directors, officers and employees and agents harmless from and against any and all liabilities, losses, damages, claims, costs and expenses (including reasonable attorneys' fees) incurred and arising out of or resulting from an Event of Default by the Defaulting Party and Integra shall release and indemnify and hold Open Arms and its shareholders, directors, officers, employees and agents harmless from and against any and all liabilities, losses, damages, claims, costs and expenses (including reasonable attorneys' fees) incurred and arising out of or resulting from actions taken by Integra outside the scope of the authority specifically granted to Integra herein. Furthermore, Open Arms shall indemnify Integra with regard to any and all liabilities, losses, damages, claims, costs and expenses (including reasonable attorneys' fees) with regard to any action, suit or proceeding brought by a person or entity that managed the Facility prior to the date hereof; provided, however, that such indemnification by Open Arms shall extend only to such amounts as may be reimbursable costs under the TennCare/Medicaid system.
- 15. <u>Litigation or Proceedings on Behalf of Open Arms</u>. If any claim or cause of action of Open Arms arises during the term of this Agreement, or if any third party claim, action, or other legal or administrative proceeding arising from or related to the management of the Facility is filed against Open Arms, upon receiving notice of any such claim, cause of action or proceeding, the party receiving such notice shall promptly give notice thereof to the other party, and Integra shall have the option, exercisable in its reasonable discretion, by giving written notice thereof to Open Arms, to institute or defend such claim, action or other legal or

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administrative proceeding in Integra's name or Open Arms' name, as their respective interests may appear to be claimed, provided that Integra uses good faith best efforts to proceed in such action in a manner that is in Open Arms' best interests. The reasonable costs and expenses of prosecuting and defending any such claim, action, or legal or administrative proceeding shall be reimbursed to Integra by Open Arms as Costs of Operation, except as they relate to Events of Default by Integra or the independent acts of Integra taken outside the scope of the performance of its duties hereunder or the negligence, willful misconduct or breach by Integra of its obligations hereunder, which costs and expenses shall be borne exclusively by Integra notwithstanding any other provision to the contrary herein contained. Open Arms agrees to provide reasonable assistance to Integra in the prosecution and defense of any such action upon request by Integra and upon Integra's agreement to pay all of Open Arms' expenses related thereto, except for expenses for which Open Arms is otherwise obligated hereunder. Open Arms further agrees that Integra shall have the right to recommend legal counsel for Open Arms' approval to represent the interests of Open Arms in any such claim, action or legal or administrative proceeding. Integra shall provide Open Arms with timely and periodic written reports regarding the progress of each such claim, action or proceeding. If Integra decides, in its reasonable discretion, not to institute or defend such claim, action or other legal or administrative proceeding, Integra shall notify Open Arms in writing promptly of its decision, providing Open Arms, sufficient time to take appropriate action, and in such event, Open Arms shall be fully responsible for the prosecution or defense of each such claim, action, and legal and administrative proceeding, including then prospective costs and attorneys' fees, except when the claim, action or proceeding relates to Events of Default by Integra, or the independent acts of Integra taken outside the scope of the performance of its duties hereunder, or the negligence, willful misconduct or breach by Integra of its obligations hereunder, except that Integra agrees to provide reasonable assistance to Open Arms with respect to such matters upon request by Open Arms.

16. Compliance with Public Law 96-499.

- (a) Pursuant to regulations promulgated by the Federal Health Care Financing Administration, an agency of the Department of Health and Human Services, implementing Section 952 of the Omnibus Reconciliation Act of 1980 (P.L. 96-499) or any subsequent legislation conditioning reimbursement on the cost of services performed, insofar as this Agreement covers services valued at or costing \$10,000 or more over a twelve (12) month period, the parties agree to provide the Secretary of Health and Human Resources, upon written request, or the Comptroller General, or their duly authorized representatives, access to this Agreement and the parties' books, documents and records necessary to verify the nature and extent of the cost of the services provided by the parties. Such access shall be provided until the expiration of four (4) years after the services are furnished under this Agreement.
- (b) If Integra carries out any duties of this Agreement through a subcontract with an aggregate value or cost of \$10,000 or more over a twelve month period with an Affiliate, Integra shall require in writing that the Affiliate shall make available, upon written request, to the Secretary of Health and Human Resources, or the Comptroller General, or their duly authorized representatives, the said subcontract and the books, documents and records of the Affiliate that are necessary to verify the nature and extent

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of the costs of the services provided under the said subcontract. The subcontract shall require that such access shall be provided until the expiration of four (4) years after the services are furnished under the contract.

- Amendment or Termination as a Result of Governmental Regulation. The 17. parties acknowledge and agree that this Agreement is intended to comply with all state and federal laws and regulations regarding Medicare and Medicaid fraud and abuse, Open Arms' status as a recipient of governmental or private funds for the provision of health care services, or Open Arms' status as an organization described in Section 501(c)(3) of the Code. Open Arms shall have the right to terminate or amend this Agreement, if on the advice of its counsel it determines, in its reasonable judgment, that the terms of this Agreement more likely than not would be interpreted to violate any laws or regulations applicable to it, which, if violated, would jeopardize Open Arms' status as a recipient of governmental or private funds for the provision of health care services, or Open Arms' status as an organization described in Section 501(c)(3) of the Code. Notwithstanding such right to terminate, Open Arms shall first use reasonable efforts to amend this Agreement only to the extent necessary to conform the potentially violative terms to the applicable law or regulation, and will only terminate this Agreement pursuant to this Section if it determines, in its reasonable judgment, that an amendment cannot be obtained or will not result in compliance.
- 18. Parties Bound. The provisions of this Agreement shall be binding upon the parties hereto and their respective successors and assigns. Except as specifically provided herein, neither party may assign its rights or delegate its duties under this Agreement without the prior written consent of the other party. No assignment of rights or delegation of duties shall relieve either party, as the case may be, of its obligations hereunder. Notwithstanding the foregoing, however, in respect to transfers after an event of default under the Lease, any person claiming through the deed of trust trustee or a transferee under a deed in lieu of foreclosure (the foregoing collectively referred to as the "Transferee"), the Transferee shall, at its option and without further action by Open Arms, succeed to Open Arms' rights hereunder, with or without the assumption of the obligations of Open Arms hereunder, which assumption shall be at the sole discretion of such Transferee, but in no event shall any of the foregoing be deemed a release of any of the obligations of Open Arms hereunder.
- 19. <u>Severability.</u> In the event any provision hereof shall be modified or held ineffective by any court in any respect, such adjudication shall not invalidate or render ineffective the balance of the provisions of this Agreement.
- 20. Entire Agreement; Modification; Waiver. This Agreement constitutes the entire agreement between the parties with respect to the subject matter hereof and completely supersedes any prior oral or written agreements between the parties. Any other agreements with respect to the subject matter hereof between the parties, whether written or oral, are merged herein. No supplement, modification or amendment of this Agreement shall be binding unless executed in writing by the parties hereto. No waiver of any of the provisions of this Agreement will be deemed, or will constitute a waiver of any other provision, whether or not similar, nor will any waiver constitute a continuing waiver. No waiver will be binding unless executed in writing by the party making the waiver.

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21. <u>Notices</u>. All notices, requests, demands and other communications required or permitted to be given or made under this Agreement shall be in writing and shall be deemed to have been given (i) on the date of delivery by courier or personally, (ii) three (3) business days after deposit in the United States mail, postage prepaid by registered or certified mail, return-receipt requested to the appropriate party at the following addresses.(or at such other address as shall hereafter be designated by any party to the other party by notice given in accordance with this Section):

To Open Arms:

Open Arms Care Corporation 6 Cadillac Drive, Suite 350 Brentwood, TN 37027

With a copy to:

Thomas V. Chorey, Jr.
Barnes & Thornburg LLP
3475 Piedmont Rd., NE, Suite 1700
Atlanta, GA 30305-3327

Fax: 800-753-5139 Phone: 404-846-1693

Email: tchorey@btlaw.com

To Integra:

Integra Resources, LLC 144 Second Avenue, North, Suite 300 Nashville, TN 37201

With a copy to:

Bradley Arant Boult Cummings, LLP 1600 Division Street, Suite 700 Nashville, TN 37203 Attention: Michael D. Brent, Esq.

Fax: 615-252-6361 Phone: 615-252-2361 Email: mbrent@babc.com

- 22. Execution in Counterparts. This Agreement may be executed in multiple counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same document.
- 23. <u>Further Assurances</u>. The parties each hereby agree to execute and deliver all of the agreements, documents, and instruments required to be executed and delivered by them in

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this Agreement and to execute and deliver such additional instruments and documents and to take such additional actions as may reasonably be required from time-to-time in order to effectuate the transaction contemplated by this Agreement.

- 24. **Exhibits.** Any Exhibits attached hereto constitute a part of this Agreement and are incorporated herein by reference in their entirety as if fully set forth in this Agreement at the point where mentioned herein.
- 25. <u>Tense, Captions</u>. In construing this Agreement, whenever appropriate, the singular tense shall also be deemed .to mean the plural, and vice-versa, and the captions contained in this Agreement shall be ignored.
- 26. Party Rights No Third. Except as otherwise expressly provided herein or in the Lease, the provisions of this Agreement shall not entitle any person not a signatory hereto to any rights or reliance hereunder or in respect hereof, as a third party beneficiary or otherwise, it being the specific intention of the parties herein to preclude any and all such persons non-signatory hereto from such rights.
- 27. <u>Survival</u>. Any rights or obligations accrued under this Agreement at the expiration or termination of this Agreement shall survive such termination.
- 28. **Replacement Facility.** In the event a new replacement facility should be substituted for the Facility, whether on the same site or at a different location within the market area, all rights or obligations of the parties, including the remaining term, pursuant to this Agreement shall apply with respect to the new replacement Facility.
- 29. Public Statements. Unless otherwise required by law or court order, prior to the Commencement Date, neither Open Arms or Integra shall, without the prior written consent of the other party hereto, make any press release or other public announcement concerning the transactions contemplated by this Agreement. Provided, however, that Integra and Open Arms may announce the execution of this Agreement to their respective employees.
- Arbitration. The parties hereto agree and stipulate that all claims, disputes and 30. other matters in question or at issue between them arising out of or relating to this Agreement or the breach thereof, including, without limitation, any dispute or question concerning the scope of this arbitration clause, will be decided by arbitration in Nashville, Tennessee, in accordance with the Commercial Arbitration Rules of the American Arbitration Association, subject to the limitations of this Section 30. This covenant to arbitrate will be specifically enforceable under the prevailing law of any court having jurisdiction. The parties hereto agree that one arbitrator shall arbitrate all disputes. Notice of a demand for arbitration shall be filed in writing by either party hereto with the other party hereto and with the American Arbitration Association. The demand for arbitration shall be made no later than the date when institution of legal or equitable proceedings based on the claim, dispute or other matter in question would be barred by the applicable statute of limitations. The award rendered by the arbitrator will be final, judgment may be entered upon it in any court having jurisdiction thereof, and the award will not be subject to vacation, modification or appeal, except to the extent permitted by Sections 10 and 11 of the Federal Arbitration Act, the terms of which Sections the parties hereto agree shall apply. Each of

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the parties hereto submits to the jurisdiction of the state courts of Davidson County, Tennessee for purposes of the entry of any judgment arising out of the award of the arbitrator. All costs and expenses of each of the parties hereto with respect to the arbitration (including reasonable attorneys' fees) and the expenses of the arbitrators shall be paid by the party hereto against whom a determination by the arbitrator is made or, in the absence of a determination against one party hereto, as such arbitrator directs.

31. Overriding Provisions.

- (a) Notwithstanding the execution date hereof, it is agreed and understood by the parties hereto that this Agreement shall be considered the agreement pursuant to which the "Manager," as such term is defined under the Lease, manages the Facility.
- (b) Notwithstanding anything to the contrary contained herein, it is the intent of the parties hereto that this Agreement in all respects shall conform to the terms and conditions of the Lease. Accordingly, to the extent that any term or condition contained herein or hereunder shall conflict with any such terms or conditions contained in the Lease, then the provisions of the Lease shall control in all respects, and the terms of this Agreement shall be automatically deemed amended in an agreeable manner in order to bring this Agreement into compliance with the Lease.
- (c) Notwithstanding anything to the contrary herein contained, it is understood and agreed that in the event of the default by either party hereto pursuant to the terms of any other ICF/IID Facilities Management Agreement, or the terms of the Global Management Agreement of even date herewith, the result of which default entitles the non-defaulting party thereunder to terminate such agreement, by giving notice thereof to the defaulting party, said non-defaulting party shall have an identical right to terminate this Agreement, just as if there had been an Event of Default hereunder by said defaulting party for which there was no cure within any applicable cure period.
- (d) Further notwithstanding anything to the contrary herein contained, it is understood and agreed that in the event of a conflict between the provisions of this Agreement and the provisions of that certain Global Agreement to Provide Management Services, as amended, between the parties hereto executed simultaneously with the execution hereof (the "Global Agreement," by reference made an integral part hereof), the provisions of this Agreement shall govern and control over the provisions of the Global Agreement.



IN WITNESS WHEREOF, the parties have executed this Agreement on the day and year set forth below, effective as of the Commencement Date first above written.

OPEN ARMS CARE CORPORATION

By:	
Name:	Robert J. Taylor, IV
Title:	President
INTEGRA I	RESOURCES, LLC
By:	
Name:	George Stevens
Title:	President

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EXHIBIT A FACILITY ANNUAL BUDGET

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Supplemental Attachment – Replacement Attachment A.5.2



INTEGRA PRINCIPALS

George Stevens

George Stevens is Integra's Chief Executive Officer, overseeing the management of the company. George has more than thirty years' experience in medical delivery system development and mergers and acquisitions of health care and related businesses.

Joseph Torrence

Joe Torrence assists with the financial structuring of matters for Integra's clients. Joe has more than forty years of experience in the affordable housing field, beginning with a role in the Tennessee Housing Development Agency, which he followed up with an investment banking role related to affordable housing. Joe also has significant experience owning and operating affordable housing.

Richard Brown

Dick Brown oversees development and strategic planning for Integra. Former general counsel to the Tennessee Department of Mental Health and Retardation (now known as DIDD), Dick also has extensive experience in capital facilities financing and is also a former investment banker. Dick founded Oak Hill Advisors, a Nashville-based financial advisory firm providing services for capital market transactions, public / private partnerships and strategic development initiatives for clients in the government, health care, housing and real estate sectors and non-profit organizations.

Jeff Mastroleo

Jeff Mastroleo oversees financial planning and structuring for Integra and its clients. Managing Director of Healthcare Banking at Hancock Bank, Jeff has a record of profitability and prudent growth. He has been successful in establishing deep internal/external relationships; developing and managing to appropriate financial metrics; and, passionately pursuing excellence. Expertise includes commercial healthcare, municipal finance, and treasury/cash management. Previously he served as Senior Vice President of Healthcare for Community Bank, and before that was Senior Vice President, Healthcare Banking Group, of First Tennessee Bank.

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Supplemental Attachment – Phase 2 Documentation: Deed, Purchase Agreement and Option to Lease and Page: GI 5813 250

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	D D	eed Recor ata Proce robate Fe	ding Fe ssing F e	600083 5813 25	0 \$8.00 \$2.00 \$1.00 \$10.00	
ADDRESS NEW OWNER(5) AS FOLLOWS; THOMAS LEBRON STERCHI	ù	otal Fees ser: KLYN ate: 26-M Sympatical Fi Land Lumber Dead: Reco	N IAR-2001		\$10.00)
5412 Country Village De	George Page	digital Post	MANUS POR			O XMP
Cottematy, 710 3 7363	CHT 3733	Contact:	88:23 A Pam Hurst County Te		061-0	45

PTA 01-127

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QUITCLAIM DEED

IN CONSIDERATION of One (\$1.00) Dollar and other valuable considerations paid, the receipt of all of which is hereby acknowledged, I, VIRGINIA STERCHI, widow, unmarried, hereby declaring that my husband, EUGENE STERCHI, died on or about DECEmber 4 1991 , and further declaring that our marriage was continuous from the date of acquisition of the hereinafter described property until the date of his death, do hereby sell, transfer and convey and forever quitclaim unto THOMAS LEBRON STERCHI and wife, DEBRA M. STERCHI, all the right, title, and interest I have in and to the following described real estate located in the Second Civil District of Hamilton County, Tennessee:

Being Tract No. Two (2), (Home Tract), as shown on the Map or Plat of property of the Gamble Heirs and BEGINNING on the Southeast corner of the herein conveyed Tract where the North line of County Road intersects the West line of Meadow View Road; thence Northwardly with the West line of meadow view Road; thence Northwardly with the west line of said Road 160 feet to a point marked by a post oak tree; thence leaving said road Northwardly in a straight line 1207 feet to the Northeast corner of said Tract Two in the Ben Davis line; thence therewith North 67 degrees 30 minutes West 519 feet to the Northwest corner; thence South 33 degrees 30 minutes West 1,329 feet to a corner on the North line of County Road; thence Eastwardly with said County Road 460 feet to the beginning corner. Bounded on the North by Ben Davis land; East by Tract No. Three (3) of Gamble Farm; and by Meadow View Road; on the South by County Road; and on the West by Tract One of Gamble Farm.

The source of Grantor's interest is found in Deed recorded in Book 1605, Page 335, in the Register's Office of Hamilton County, Tennessee.

SUBJECT TO any roadways or rights of way extending into, through or over said property.

Subject to any governmental zoning and subdivision ordinances or regulations in effect thereon.

The grantees herein assume and agree to pay all taxes assessed against said real estate for the year 2001.

Prepared By

WILLIAM DAVID JONES ATTORNEY AT LAW 513 Georgia Avenua CHATTANOOGA,TN 37403

Book and Page: GI 5813 251

, 2001.
VIRGINIA STERCHI, WIDOW, UNMARTIED.
26e 00:2
STATE OF TENNESSEE
COUNTY OF HAMILTON
On this the
WITNESS my hand and Notarial Seal
My Commission Expires: Net 20,03
STATE OF TENNESSEE COUNTY OF HAMILTON
I hereby swear or affirm that the actual consideration for this transfer or value of the property transferred, whichever is greater, is \$ _ o , which amount is equal to or greater than the amount which the property transferred would command at a fair and voluntary sale.
Thomas Levron Heihi Affiant
of Subscribed and sworn to before me on this the // day
My Commission Expires: Luc 20,03





PURCHASE AND SALE AGREEMENT

1 2	1.	Purchase and Sale. For and in consideration of the mutual covenants herein and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the undersigned buyer				
3		facilities Development Group LLC or Assign ("Buyer") agrees to buy and the				
4		undersigned seller Thomas Lebron Sterchi & Debra M Sterchi ("Seller")				
5 6		agrees to sell all that tract or parcel of land, with such improvements as are located thereon, described as follows: All that tract of land known as: 7817 Gamble Rd				
7		(Address) Georgetown (City), Tennessee, 37336 (Zip), as recorded in				
8		Hamilton County Register of Deeds Office, 5813 deed book(s), 250 page(s),				
9		and/or instrument number and as further described as:				
10		Farm 6120-05A Pt Sw 1/4 Sec 7 Twp 2R 2 together with all				
11		fixtures, landscaping, improvements, and appurtenances, all being hereinafter collectively referred to as the "Property."				
12		A. INCLUDED as part of the Property (if present); all attached light fixtures and bulbs including ceiling fans;				
13		permanently attached plate glass mirrors; heating, cooling, and plumbing fixtures and equipment; all doors, storm				
14		doors and windows; all window treatments (e.g., shutters, blinds, shades, curtains, draperies) and hardware; all wall-				
15 16		to-wall carpet; range; all built-in kitchen appliances; all bathroom fixtures and bathroom mirrors; all gas logs, fireplace doors and attached screens; all security system components and controls; garage door opener and all (at				
17		least) remote controls; an entry key; swimming pool and its equipment; awnings; permanently installed				
18		outdoor cooking grills; all landscaping and all outdoor lighting; mailbox(es); attached basketball goals and				
19		backboards; TV mounting brackets (but excluding flat screen TVs); antennae and satellite dishes (excluding				
20		components); and central vacuum systems and attachments.				
21		B. Other items that REMAIN with the Property at no additional cost to Buyer;				
22						
23						
24		C. Items that WILL NOT REMAIN with the Property;				
25						
26		D. LEACED ITEMS. I and discuss that are also with the Durantur (a.g. are with surface and town surfaces first				
27 28		D. LEASED ITEMS: Leased items that remain with the Property: (e.g., security systems, water softener systems, fuel tank, etc.): N/A				
29		Buyer shall assume any and all lease payments as of Closing. If leases are not assumable, the balance shall be paid				
30		in full by Seller at or before Closing.				
31		Buyer does not wish to assume a leased item. (THIS BOX MUST BE CHECKED IN ORDER FOR IT TO				
32		BE A PART OF THIS AGREEMENT.)				
33		Buyer does not wish to assume Seller's current lease of:				
34		therefore, Seller shall have said lease cancelled and leased items removed from Property prior to Closing.				
35		E. FUEL: Fuel, if any, will be adjusted and charged to Buyer and credited to Seller at Closing at current market prices.				
36	2.	Purchase Price, Method of Payment and Closing Expenses. Buyer warrants that, except as may be otherwise				
37		provided herein. Buyer will at Closing have sufficient eash to complete the purchase of the Property under the terms of				
38 39		this Purchase and Sale Agreement (hereinafter "Agreement"). The purchase price to be paid is:				
40		\$ 231,150,00 Two Hundred Thirty-One Thousand One Hundred Fifty U.S. Dollars, ("Purchase Price") which shall be disbursed at Buyer's expense and paid to Seller or Seller's Closing Agency in				
41		immediately available funds in the form of one of the following:				
42		i. a Federal Reserve Bank wire transfer;				
43		ii. a Cashier's Check issued by a financial institution as defined in 12 CFR § 229.2(i);				
44		iii. a check issued by the State of Tennessee or a political subdivision thereof;				
45		iv. a check issued by an instrumentality of the United States organized and existing under the Farm Credit Act of				
46		1971; OR				
47		v. in other such form as is approved in writing by Seller.				
48		A. Appraisal (Select either 1 or 2 below. The sections not checked are not a part of this Agreement).				
49		1. This Agreement IS NOT contingent upon the appraised value either equaling or exceeding the agreed upon				



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Purchase Price.

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This Agreement IS CONTINGENT upon the appraised value either equaling or exceeding the agreed upon Purchase Price. In the event that the financing contingency is waived, Buyer must order the appraisal and provide Seller with the name and telephone number of the appraisal company and proof that appraisal was ordered within five (5) days of the Binding Agreement Date. Should Buyer fail to do so, Seller may make written demand for compliance via the Notification form or equivalent written notice. If Buyer does not furnish Seller with the requested notice within two (2) days after such demand for compliance, Buyer shall be considered in default and Seller's obligation to sell is terminated. If the appraised value is equal to or exceeds Purchase Price, this contingency is satisfied. If the appraised value of the Property does not equal or exceed the Purchase Price, Buyer may terminate this Agreement by providing written notice to the Seller and providing written proof of the same (for example, this written proof could include, but is not limited to, a copy of appraisal or a signed letter from Lender) via the Notification form or equivalent written notice. Upon termination, Buyer is entitled to a refund of the Trust Money.

B. Closing Costs and Discount Points.

- Seller Expenses. Seller shall pay all existing loans and/or liens affecting the Property, including all penalties, release preparation costs, and applicable recording costs; any accrued and/or outstanding association dues or fees; fee (if any) to obtain lien payoff/estoppel letters/statement of accounts from any and all associations, property management companies, mortgage holders or other liens affecting the Property; Seller's closing fee, document preparation fee and/or attorney's fees; fee for preparation of deed; and notary fee on deed. Seller additionally agrees to permit any withholdings and/or to pay any additional sum due as is required under the Foreign Investment in Real Property Tax Act. Failure to do so will constitute a default by Seller.
 - In the event Seller is subject to Tax Withholding as required by the Foreign Investment in Real Property Tax Act, (hereinafter "FIRPTA"), Seller additionally agrees that such Tax Withholding must be collected from Seller by Buyer's Closing Agent at the time of Closing. In the event Seller is not subject to FIRPTA, Seller shall be required as a condition of Closing to sign appropriate affidavits certifying that Seller is not subject to FIRPTA. It is Seller's responsibility to seek independent tax advice or counsel prior to the Closing Date regarding such tax matters.
- Buyer Expenses. Buyer shall pay all transfer taxes and recording fees on deed of conveyance and deed of trust; Buyer's closing fee, document preparation fee and/or attorney's fees; preparation of note, deed of trust, and other loan documents; mortgage loan inspection or boundary line survey; credit report; required premiums for private mortgage, hazard and flood insurance; required reserved deposits for insurance premiums and taxes; prepaid interest; re-inspection fees pursuant to appraisal; insured Closing Protection Letter; association fees as stated within paragraph 4.E.; and any costs incident to obtaining and closing a loan, including but not limited to: appraisal, origination, discount points, application, commitment, underwriting, document review, courier, assignment, photo, tax service and notary fees.

Title Expenses. Cost of title search, mortgagee's policy and owner's policy (rates to be as filed with the Tennessee Department of Commerce and Insurance) shall be paid as follows:

Buyer to pay closing expenses

Simultaneous issue rates shall apply.

Not all of the above items are applicable to every transaction and may be modified as follows:

Closing Agency for Buyer:	
Closing Agency for Seller:	
Title Company:	First Choice Title - Ooltewah, TN 37363
	ally agreed by Seller and Buyer.
Financial Contingency - Loan(s) To Be Obtained. This Agreement is conditioned upon Buyer's ability to c

C. trust on the Property. "Ability to obtain" as used herein means that Buyer is qualified to receive the loan described herein based upon Lender's customary and standard underwriting criteria. In the event Buyer, having acted in good faith and in accordance with the terms below, is unable to obtain financing by the Closing Date, Buyer may terminate this Agreement by providing written notice and a copy of Lender's loan denial letter via the Notification form or equivalent written notice. Upon termination, Buyer is entitled to a refund of the Trust Money. Lender is defined herein as the financial institution funding the loan.

The loan shall be of the type selected below (Select the appropriate boxes. Unselected items will not be part of this Agreement):

John Payne is involved as a TAR authorized user This form is copyrighted and may only be used in real estate transactions in which Unauthorized use of the form may result in legal sanctions being brought against the user and should be reported to the Tennessee Association of Realtors at (615) 321-1477 Version 09/21/2015



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06			□ Conventional Loan		FHA Loan; attach addendum Other	n
07			 VA Loan; attach addendum Buyer may apply for a loan with diff 	D		the transaction provided all other
08 09			terms and conditions of this Agreemen	t are fulfilled	and the new loan does not in	crease any costs charged to Seller.
10			Buyer shall be obligated to Close this	transaction if	Buyer has the ability to obta	ain a loan with terms as described
11			herein and/or any other loan for which	Buyer has app	lied and been approved.	
12			Loan Obligations: The Buyer agrees			
13			(1) Within three (3) days after the	e Binding A	greement Date, Buyer shall	nake application for the loan and
14			shall pay for credit report.	Buyer shall i	mniediately notify Seller or	Seller's representative of having
15			applied for the loan and pro-	vide Lender's	name and contact informati	on, and that Buyer has instructed
16			Lender to order credit report	. Such certific	cations shall be made via th	e Notification form or equivalent
17			written notice;			
18 19			(2) Within fourteen (14) days aft via the Notification form or ed	juivalent writt	en notice that:	
20 21			a. Buyer has secured ex notify Seller of the n	ridence of haz	ard insurance which will be e ard insurance company;	ffective at Closing and Buyer shall
22 23			b. Buyer has notified L Loan Estimate; and	ender of an In	tent to Proceed and has avail	able funds to Close per the signed
24				that the apprai	sal be ordered and affirms the	at the appraisal fee has been paid.
2 4 25			(3) Buyer shall pursue qualification			
			(4) Ruyer shall continually and	I immediatel	provide requested docum	entation to Lender and/or loan
26 27			originator;	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	p.s., at the property of the p	
28			(5) Unless otherwise stated in thi	s Agreement,	Buyer represents that this loa	n is not contingent upon the lease
29			or sale of any other real prope	rty and the sai	ne shall not be used as the ba	sis for loan denial; and
30 31			(6) Buyer shall not intentionally adversely affect Buyer's ability	make any n	naterial changes in Buyer's	financial condition which would
32			Should Buyer fail to timely comply w	th section 2.C	(1) and/or 2.C.(2) above and	provide notice as required, Seller
33			may make written demand for compliant	ince via the N	otification form or equivalen	t written notice. If Buyer does not
34			fürnish Seller the requested document	ation within t	wo (2) days after such dema	nd for compliance, Buyer shall be
35			considered in default and Seller's oblig	ation to sell is	terminated.	
36		M	Financing Contingency Waived (TH	IS BOX MUS	T BE CHECKED TO BE F	PART OF THIS AGREEMENT.)
37			(e.g. "All Cash", etc.): Buyer's obliga	tion to close s	hall not be subject to any fina	along in the following manuar:
38			the right to obtain a loan. Buyer	will jurnish	book statement Lender's co	ommitment letter) within five (5)
39			days after Binding Agreement Date.	Should Buyer	fail to do so. Seller may ma	ke written demand for compliance
40 41			via the Notification form or equivalen	nt written not	ce. If Buyer does not furnis	h Seller with the requested notice
42			within two (2) days after such demand	l for complian	ce, Buyer shall be considered	d in default and Seller's obligation
43			to sell is terminated. Failure to Close of	lue to lack of	funds shall be considered defi	ault by Buyer.
44	3.	Tr	ust Money. Buyer has paid or will pay	within3	days after the Binding Agre	eement Date to
45			Thomas Lebror	Sterchi	(narr	ie or Holder) ("Holder") located at
46		_	5412 County Village Dr			ress of Holder), a Trust Money) ("Trust Money"),
47		der	posit of \$ 1,000.00 by check (O	R	t Manari in not timeda nacaire	
48		A.	Failure to Receive Trust Money. In or other instrument is not honored for	the event Irus	the bank upon which it is di	rawn Holder shall promptly notify
49			Buyer and Seller of the Buyer's failure	to deposit th	agreed upon Trust Money	Buyer shall then have one (1) day
50 51			to deliver Trust Money in immediately	v available fu	nds to Holder. In the event	Buyer does not deliver such funds,
52			Buyer is in default and Seller shall he	eve the right	o terminate this Agreement	by delivering to Buyer or Buyer's
53			representative written notice via the N	otification for	m or equivalent written notic	e. In the event Buyer delivers the
54			Trust Money in immediately available	funds to Hol	der before Seller elects to te	rminate, Seller shall be deemed to
55			have waived his right to terminate, and	the Agreeme	nt shall remain in full force at	nd effect.
56		В.	Handling of Trust Money upon Rec	eipt by Hold	er. Trust Money is to be dep	posited promptly after the Binding
57			Agreement Date or the agreed upon	delivery date	in this Trust Money paragra	aph or as specified in the Special
58			Stipulations paragraph contained at pa	agraph 19 hei	ein. Holder shall disburse Ti	ust wioney only as follows:
159			(a) at Closing to be applied a	s a credit tow	nd buyer's ruichase rrice;	he funde:
160			(b) upon a written agreement	signed by all	parties naving an interest in t	gie runus,
					John Pavne	is involved as a TAP authorized o



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166 reasons 167 party tl	 (c) upon order of a court or arbitrator having jurisdiction over any dispute involving the Trust Money; (d) upon a reasonable interpretation of the Agreement; or (e) upon the filing of an interpleader action with payment to be made to the clerk of the court having jurisdiction over the matter. shall be reimbursed for, and may deduct from any funds interpleaded, its costs and expenses, including ple attorney's fees. The prevailing party in the interpleader action shall be entitled to collect from the other expenses reimbursed to Holder. No party shall seek damages from Holder (nor shall Holder be or the same) for any matter arising out of or related to the performance of Holder's duties under this Trust paragraph. Trust Money shall not be disbursed prior to fourteen (14) days after deposit unless written 	
170 evidence	e of clearance by bank is provided.	
172 A. Closin 173 Purcha 174	Date. This transaction shall be closed ("Closed") (evidenced by delivery of warranty deed and payment of Price, the "Closing"), and this Agreement shall expire, at 11:59 p.m. local time on the 29th day of January 2016 ("Closing Date"), or on such earlier date as may be agreed to by the m writing. Such expiration does not extinguish a party's right to pursue remedies in the event of default. The sension of this date must be agreed to by the parties in writing via the Closing Date/Possession Date	
177 Amend 178 I. Posses	nent or equivalent written agreement. ion. Possession of the Property is to be given (Select the appropriate boxes below. Unselected items will part of this Agreement):	
180 X	with delivery of warranty deed and payment of Purchase Price;	
181 OR	onato'clock a am/ a pm, local time;	
182	Occupancy Agreement attached which addresses issues including but not infined to, occupancy term,	
184 185	compensation due, legal relationships of the parties, condition of the Property upon transfer, utilities, and property insurance.	
187 year in 188 taxes f	ons. Real estate taxes, rents, dues, maintenance fees, and association fees on said Property for the calendar which the sale is Closed shall be prorated as of the Closing Date. In the event of a change or reassessment of r the calendar year after Closing, the parties agree to pay their recalculated share. Real estate taxes, rents, aintenance fees, and association fees for prior years and roll back taxes, if any, will be paid by Seller.	
190 C. Specia191 at or pt	Assessments. Special assessments approved or levied prior to the Closing Date shall be paid by the Seller or to Closing unless otherwise agreed as follows:	
194 manufa	tties Transfer. Seller, at the option of Buyer and at Buyer's cost, agrees to transfer Seller's interest in any cturer's warranties, service contracts, termite bond or treatment guarantee and/or similar warranties which by ms may be transferable to Buyer.	
197 admini 198 transfe 199 and/or 200 unless	tion Fees. Buyer shall be responsible for all homeowner or condominium association transfer fees, related tration fees (not including statement of accounts), capital expenditures/contributions incurred due to the of Property and/or like expenses which are required by the association, property management company he bylaws, declarations or covenants for the Property (unless otherwise specifically addressed herein and/or pecifically chargeable to Seller under applicable bylaws, declarations, and/or neighborhood covenants).	
201 5. Title and C 202 A. Seller 2 203 good a	proveyance. Farrants that at the time of Closing, Seller will convey or cause to be conveyed to Buyer or Buyer's assign(s) dimarketable title to said Property by general warranty deed, subject only to:	
204 (1 205 (2	zoning; setback requirements and general utility, sewer, and drainage easements of record on the Binding Agreement Date upon which the improvements do not encroach;	
208	subdivision and/or condominium declarations, covenants, restrictions, and easements of record on the Binding Agreement Date; and	
210 If title 211 inform	leases and other encumbrances specified in this Agreement. xamination, closing or loan survey pursuant to Tenn. Code Ann. § 62-18-126, boundary line survey, or other tion discloses material defects, Buyer may, at Buyer's discretion: accept the Property with the defects OR	
213 (2 214 215	require Seller to remedy such defects prior to the Closing Date. Buyer shall provide Seller with written notice of such defects via the Notification form or equivalent written notice. If defects are not remedied prior to Closing Date, Buyer and Seller may elect to extend the Closing Date by mutual written agreement	270000
Unauthorized use of the fo	If may only be used in real estate transactions in which	1477

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evidenced by the Closing Date/Possession Amendment form or other written equivalent. If defects are not remedied by the Closing Date or any mutually agreed upon extension thereof, this Agreement shall terminate, and Buyer shall be entitled to refund of Trust Money.

Good and marketable title as used herein shall mean title which a title insurance company licensed to do business in Tennessee will insure at its regular rates, subject only to standard exceptions. The title search or abstract used for the purpose of evidencing good and marketable title must be acceptable to the title insurance agent and the issuing title insurance company. Seller agrees to execute such appropriate affidavits and instruments as may be required by the issuing title insurance company.

- Facilities Development Group LLC or assign B. Deed. Deed is to be made in the name of The manner in which Buyer takes title determines ownership and survivorship rights. It is the Buyer's responsibility to consult the closing agency or attorney prior to Closing.
- Seller's Property Disclosure. Pursuant to the requirements of the Tennessee Residential Property Condition Disclosure Act at Tenn. Code Ann. § 66-5-201, et seq. as amended, a Property Condition Disclosure Statement, Exemption, or if Buyer waives Disclosure, a Disclaimer, has been or will be provided prior to the Binding Agreement Date.
- Lead-Based Paint Disclosure (Select the appropriate box. Items not selected are not part of this Agreement). does apply (Property built prior to 1978 - see attached Lead-Based Paint Disclosure). does not apply.
- 8. Inspections.

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- A. Buyer's Right to Make Inspection(s). All inspections/reports, including but not limited to the home inspection report, those required/recommended in the home inspection report, Wood Destroying Insect Infestation Inspection Report, septic inspection and well water test, are to be made at Buyer's expense, unless otherwise stipulated in this Agreement. The parties hereto agree that in the event Buyer shall elect to contract with a third party inspector to obtain a "Home Inspection" as defined by Tennessee law, said inspection shall be conducted by a licensed Home Inspector. However, nothing in this paragraph shall preclude Buyer from conducting any inspections on his/her own behalf, nor shall it preclude Buyer from retaining a qualified (and if required by law, licensed) professional to conduct inspections of particular systems or issues within such professional's expertise or licensure, including but not limited to inspection of the heating/cooling systems, electrical systems, foundation, etc., so long as said professional is not in violation of Tenn. Code Ann. § 62-6-301, et seq. as may be amended. Seller shall cause all utility services and any pool, spa, and similar items to be operational so that Buyer may complete all inspections and tests under this Agreement. Buyer agrees to indemnify Seller from the acts of himself, his inspectors and/or representatives in exercising his rights under this Purchase and Sale Agreement. Buyer's obligations to indemnify Seller shall also survive the termination of this Agreement by either party, which shall remain enforceable. Buyer waives any objections to matters of purely cosmetic nature (e.g. decorative, color or finish items) disclosed by inspection. Buyer has no right to require repairs or alterations purely to meet current building codes, unless required to do so by governmental authorities. In the event Buyer fails to timely make such inspections and respond within said timeframe as described herein, the Buyer shall have forfeited any rights provided under this Paragraph 8, and in such case shall accept the Property in its current condition, normal wear and tear excepted.
- B. Initial Inspections. Buyer and/or his inspectors/representatives shall have the right and responsibility to enter the Property during normal business hours, for the purpose of making inspections and/or tests of the Property. Buyer and/or his inspectors/representatives shall have the right to perform a visual analysis of the condition of the Property, any reasonably accessible installed components, the operation of the Property's systems, including any controls normally operated by Seller including the following components: heating systems, cooling systems, electrical systems, plumbing systems, structural components, foundations, roof coverings, exterior and interior components, any other site aspects that affect the Property, and environmental issues.
- C. Wood Destroying Insect Infestation Inspection Report. If desired by Buyer or required by Buyer's Lender, it shall be Buyer's responsibility to obtain at Buyer's expense a Wood Destroying Insect Infestation Inspection Report (the "Report"), which shall be made by a Tennessee licensed and chartered pest control operator.

The foregoing expense may be subject to governmental guidelines relating to VA Loans (See VA/FHA Loan Addendum if applicable).

The inspection shall include each dwelling, garage, and other permanent structure on the Property excluding for evidence of active infestation and/or damage. none

Buyer shall cause such Report to be delivered to Seller simultaneously with any repairs requested by the Buyer or the end of the Inspection Period, whichever is earlier. If the Report indicates evidence of active infestation, Seller agrees to treat infestation at Seller's expense and provide documentation of the treatment to Buyer prior to Closing.

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Requests for repair of damage, if any, should be addressed in the Buyer's request for repairs pursuant to Subparagraph 8.D., Buyer's Inspection and Resolution below.

- D. Buyer's Inspection and Resolution. Within 90 days after the Binding Agreement Date ("Inspection Period"), Buyer shall cause to be conducted any inspection provided for herein, including but not limited to the Wood Destroying Insect Infestation Inspection Report AND shall provide written notice of such to Seller as described below. In said notice Buyer shall either:
 - (1) furnish Seller with a list of written specified objections and immediately terminate this Agreement via the Notification form or equivalent written notice, provided Buyer has conducted a Home Inspection or other inspection(s) as allowed herein, and in good faith discovers matters objectionable to Buyer within the scope of such inspection(s). As additional consideration for Buyer's right to terminate, Buyer shall deliver to Seller or Seller's representative, upon Seller's request, a copy of all inspection reports. All Trust Money shall be returned to Buyer upon termination.

OR

(2) accept the Property in its present "AS IS" condition with any and all faults and no warranties expressed or implied via the Notification form or equivalent written notice. Seller has no obligation to make repairs.

OR

- (3) furnish Seller a written list of items which Buyer requires to be repaired and/or replaced with like quality or value in a professional and workmanlike manner. Seller shall have the right to request any supporting documentation that substantiates any item listed.
 - a. Resolution Period. Seller and Buyer shall then have a period of 30 days following receipt of the above stated written list ("Resolution Period") to reach a mutual agreement as to the items to be repaired or replaced with like quality or value by Seller, which shall be evidenced by the Repair / Replacement Amendment or written equivalent(s). The parties agree to negotiate repairs in good faith during the Resolution Period. In the event Seller and Buyer do not reach a mutual written resolution during such Resolution Period—a mutually agreeable written extension thereof as evidenced in an Amendment to this Agreement signed by both parties within said period of time, this Agreement is hereby terminated. If terminated, Buyer is entitled to a refund of the Trust Money.
- E. Waiver of All Inspections. THIS BOX MUST BE CHECKED TO BE PART OF THIS AGREEMENT. Buyer, having been advised of the benefits of inspections, waives any and all Inspection Rights under this Paragraph 8 (including but not limited to the Wood Destroying Insect Infestation Inspection Report).
- 9. Final Inspection. Buyer and/or his inspectors/representatives shall have the right to conduct a final inspection of Property on the Closing Date or within 1 day(s) prior to the Closing Date only to confirm Property is in the same or better condition as it was on the Binding Agreement Date, normal wear and tear excepted, and to determine that all repairs/replacements agreed to during the Resolution Period, if any, have been completed. Property shall remain in such condition until Closing at Seller's expense. Closing of this sale constitutes acceptance of Property in its condition as of the time of Closing, unless otherwise noted in writing.
- 10. Buyer's Additional Due Diligence Options. If any of the matters below are of concern to Buyer, Buyer should address the concern by specific contingency in the Special Stipulations Paragraph of this Agreement.
 - A. Survey and Flood Certification. Survey Work and Flood Certifications are the best means of identifying boundary lines and/or encroachments and easements or flood zone classifications. Buyer may obtain a Mortgage Inspection or Boundary Line Survey and Flood Zone Certifications.
 - B. Insurability. Many different issues can affect the insurability and the rates of insurance for property. These include factors such as changes in the Flood Zone Certifications, changes to the earthquake zones maps, the insurability of the buyer, and previous claims made on the Property. It is the right and responsibility of Buyer to determine the insurability, coverage and the cost of insuring the Property. It is also the responsibility of Buyer to determine whether any exclusions will apply to the insurability of said Property.
 - C. Water Supply. The system may or may not meet state and local requirements. It is the right and responsibility of Buyer to determine the compliance of the system with state and local requirements. [For additional information on this subject, request the "Water Supply and Waste Disposal Notification" form.]
 - D. Waste Disposal. The system may or may not meet state and local requirements. It is the right and responsibility of Buyer to determine the compliance of the system with state and local requirements. In addition, Buyer may, for a fee, obtain a septic system inspection letter from the Tennessee Department of Environment and Conservation,

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323	Division of Ground Water Protection.	[For additional information on	this subject,	request the	"Water Supply and
324	Waste Disposal Notification" form.]				

- E. Title Exceptions. At Closing, the general warranty deed will be subject to subdivision and/or condominium declarations, covenants, restrictions and easements of record, which may impose obligations and may limit the use of the Property by Buyer.
- 11. Disclaimer. It is understood and agreed that the real estate firms and real estate licensec(s) representing or assisting Seller and/or Buyer and their brokers (collectively referred to as "Brokers") are not parties to this Agreement and do not have or assume liability for the performance or nonperformance of Seller or Buyer. Buyer and Seller agree that Brokers shall not be responsible for any of the following, including but not limited to, those matters which could have been revealed through a survey, flood certification, title search or inspection of the Property; the insurability of the Property or cost to insure the Property; for the condition of the Property, any portion thereof, or any item therein; for any geological issues present on the Property; for any issues arising out of the failure to physically inspect Property prior to entering into this Agreement and/or Closing; for the necessity or cost of any repairs to the Property; for hazardous or toxic materials; for the tax or legal consequences of this transaction; for the availability, capability, and/or cost of utility, sewer, septic, or community amenities; for any proposed or pending condemnation actions involving Property; for applicable boundaries of school districts or other school information; for the appraised or future value of the Property; for square footage or acreage of the Property; for any condition(s) existing off the Property which may affect the Property; for the terms, conditions, and availability of financing; and/or for the uses and zoning of the Property whether permitted or proposed. Buyer and Seller acknowledge that Brokers are not experts with respect to the above matters and that they have not relied upon any advice, representations or statements of Brokers (including their firms and affiliated licensees) and waive and shall not assert any claims against Brokers (including their firms and affiliated licensees) involving same. Buyer and Seller understand that it has been strongly recommended that if any of these or any other matters concerning the Property are of concern to them, that they secure the services of appropriately credentialed experts and professionals of Buyer's or Seller's choice for the independent expert advice and counsel relative thereto.
- 12. Brokerage. As specified by separate agreement, Seller agrees to pay Listing Broker at Closing the agreed upon compensation. The Listing Broker will direct the closing agency to pay the Selling Broker, from the compensation received, an amount in accordance with the terms and provisions specified by separate agreement. The parties agree and acknowledge that the Brokers involved in this transaction may receive compensation from more than one party. All parties to this Agreement agree and acknowledge that any real estate firm involved in this transaction shall be deemed a third party beneficiary only for the purposes of enforcing their commission rights, and as such, shall have the right to maintain an action on this Agreement for any and all compensations due and any reasonable attorney's fees and court costs.
- 13. Default. Should Buyer default hereunder, the Trust Money shall be forfeited as damages to Seller and shall be applied as a credit against Seller's damages. Seller may elect to sue, in contract or tort, for additional damages or specific performance of the Agreement, or both. Should Seller default, Buyer's Trust Money shall be refunded to Buyer. In addition, Buyer may elect to sue, in contract or tort, for damages or specific performance of this Agreement, or both. In the event that any party hereto shall file suit for breach or enforcement of this Agreement (including suits filed after Closing which are based on or related to the Agreement), the prevailing party shall be entitled to recover all costs of such enforcement, including reasonable attorney's fees. In the event that any party exercises its right to terminate due to the default of the other pursuant to the terms of this Agreement, the terminating party retains the right to pursue any and all legal rights and remedies against the defaulting party following termination.

i, Ho apt	me Protection Plan. This is not a substitution for Home In propriate box below. Items not selected are not part of the	is Agreement).	tons to coverage may 11 y
	Home Protection Plan, protection plan to be funded at Closing. Plan Provider:		for the purchase of a limited home
	Ordered by:		(Real Estate Company)
×	Home Protection Plan waived.		

15. Other Provisions.

A. Binding Effect, Entire Agreement, Modification, Assignment, and Binding Agreement Date. This Agreement shall be for the benefit of, and be binding upon, the parties hereto, their heirs, successors, legal representatives and assigns. This Agreement constitutes the sole and entire agreement between the parties hereto and no modification of this Agreement shall be binding unless signed by all parties or assigns to this Agreement. No representation, promise, or inducement not included in this Agreement shall be binding upon any party hereto. It is hereby agreed by both Buyer and Seller that any real estate agent working with or representing either party shall not have the John Payne



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authority to bind the Buyer, Seller or any assignee to any contractual agreement unless specifically authorized in writing within this Agreement. Any assignee shall fulfill all the terms and conditions of this Agreement. The parties hereby authorize either licensee to insert the time and date of receipt of the notice of acceptance of the final offer and further agree to be bound by such as the Binding Agreement Date following the signatory section of this Agreement, or Counter Offer, if applicable.

- B. Survival Clause. Any provision contained herein, which by its nature and effect is required to be performed after Closing shall survive the Closing and delivery of the deed, and shall remain binding upon the parties to this Agreement and shall be fully enforceable thereafter.
- C. Governing Law and Venue. This Agreement is intended as a contract for the purchase and sale of real property and shall be governed by and interpreted in accordance with the laws and in the courts of the State of Tennessee.
- D. Time of Essence. Time is of the essence in this Agreement.

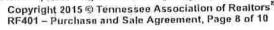
- E. Terminology. As the context may require in this Agreement: (1) the singular shall mean the plural and vice versa; (2) all pronouns shall mean and include the person, entity, firm or corporation to which they relate; (3) the masculine shall mean the feminine and vice versa; and (4) the term day(s) used throughout this Agreement shall be deemed to be calendar day(s) ending at 11:59 p.m. local time unless otherwise specified in this Agreement. Local time shall be determined by the location of Property. In the event a performance deadline, other than the Closing Date (as defined in paragraph 4 herein), Date of Possession (as defined in paragraph 4 herein), Completion of Repair Deadline (as defined in the Repair/Replacement Amendment), and Offer Expiration Date (as defined in paragraph 20 herein), occurs on a Saturday, Sunday or legal holiday, the performance deadline shall extend to the next following business day. Holidays as used herein are those days deemed federal holidays pursuant to 5 U.S.C. § 6103. In calculating any time period under this Agreement, the commencement shall be the day following the initial date (e.g. Binding Agreement Date).
- F. Responsibility to Cooperate. Buyer and Seller agree to timely take such actions and produce, execute, and/or deliver such information and documentation as is reasonably necessary to carry out the responsibilities and obligations of this Agreement. Except as to matters which are occasioned by clerical errors or omissions or erroneous information, the approval of the closing documents by the parties shall constitute their approval of any differences between this Agreement and the Closing. Buyer and Seller agree that if requested after Closing, they will correct any documents and pay any amounts due where such corrections or payments are appropriate by reason of mistake, clerical errors or omissions, or the result of erroneous information.
- G. Notices. Except as otherwise provided herein, all notices and demands required or permitted hereunder shall be in writing and delivered either (1) in person; (2) by a prepaid overnight delivery service; (3) by facsimile transmission (FAX); (4) by the United States Postal Service, postage prepaid, registered or certified, return receipt requested; or (5) Email. NOTICE shall be deemed to have been given as of the date and time it is actually received. Receipt of notice by the real estate licensee or their Broker assisting a party as a client or customer shall be deemed to be notice to that party for all purposes under this Agreement as may be amended, unless otherwise provided in writing.
- H. Risk of Loss. The risk of hazard or casualty loss or damage to Property shall be borne by the Seller until transfer of title. If casualty loss prior to Closing exceeds 10% of the Purchase Price, Seller or Buyer may elect to terminate this Agreement with a refund of Trust Money to Buyer.
- 1. Equal Housing. This Property is being sold without regard to race, color, sex, religion, handicap, familial status, or national origin.
- J. Severability. If any portion or provision of this Agreement is held or adjudicated to be invalid or unenforceable for any reason, each such portion or provision shall be severed from the remaining portions or provisions of this Agreement, and the remaining portions or provisions shall be unaffected and remain in full force and effect. In the event that the contract fails due to the severed provisions, then the offending language shall be amended to be in conformity with state and federal law.
- K. Contract Construction. This Agreement or any uncertainty or ambiguity herein shall not be construed against any party but shall be construed as if all parties to this Agreement jointly prepared this Agreement.
- L. Other. In further consideration of Buyer's right to legally, properly and in good faith invoke a right to terminate this Agreement pursuant to any specific Buyer contingency as stated herein, Buyer agrees, upon Seller's request, to provide Seller or Seller's representative with copies of any supporting documentation which supports Buyer's right to exercise said contingency, the sufficiency and adequacy of said additional consideration being acknowledged, Any such supporting documents shall be provided for Seller's benefit only and Seller shall not disseminate the same scowledged and may only be used in real estate transactions in which

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to third parties. However, Buyer shall not be required to provide any documents to Seller in violation of any confidentiality agreement or copyright protection laws, if applicable.

- 16. Seller's Additional Obligations. If Seller has any knowledge of an exterior injection well, a sinkhole as defined pursuant to Tenn. Code Ann. § 66-5-212(c), and/or a percolation test or soil absorption rate on the Property, Seller shall be obligated to counter this offer by disclosure of the existence of the above including any tests and reports unless disclosure has already been received and acknowledged in writing by Buyer. Seller shall also disclose in the same manner whether any single family residence located on the Property has been moved from an existing foundation to another foundation where such information is known to the Seller. Seller shall also be obligated to counter this offer to disclose if the Property is located in a Planned Unit Development (PUD) as defined pursuant to Tenn. Code Ann. § 66-5-213 unless said disclosure has already been received in writing and acknowledged by Buyer. If the Property is in a PUD, Seller agrees to make available copies of the development's restrictive covenants, homeowner bylaws, and master deed to Buyer upon request.
- 17. Method of Execution. The parties agree that signatures and initials transmitted by facsimile, other photocopy transmittal, or by transmittal of digital signature as defined by the applicable State or Federal law will be acceptable and may be treated as originals and that the final Purchase and Sale Agreement containing all signatures and initials may be executed partially by original signature and partially on facsimile, other photocopy documents, or by digital signature as defined by the applicable State or Federal law.
- 18. Exhibits and Addenda. All exhibits and/or addenda attached hereto, listed below, or referenced herein are made a part of this Agreement:
- 19. Special Stipulations. The following Special Stipulations, if conflicting with any preceding paragraph, shall control
 - (1) Buyer shall have the right to conduct a feasibility study. (2) This agreement is contingent upon Buyer ability to acquire all required licences and permits from appropriate government agencies to make specific improvements to the property.
 - (3) This agreement is contingent upon Buyers ability to obtain a permit for septic system(s) for associates improvements.
 - (4) Contingent upon Buyer receiving approval by the applicable State and Local Agencies for site use and site plans as required by the buyer for for development of two group homes. Buyer shall pursue approvals in a timely fashion.
 - (5) Seller shall grant a 30 day extension of the projected close date sufficient to meet deadlines imposed by delays in state and local agency approval, not under control of Buyer.

- 20. Time Limit of Offer. This Offer may be withdrawn at any time before acceptance with Notice. Offer terminates if not countered or accepted by 12:00 o'clock a.m./ Kp.m.; on the 24th day of
- LEGAL DOCUMENTS: This is an important legal document creating valuable rights and obligations. If you have any questions about it, you should review it with your attorney. Neither the Broker nor any Agent or Facilitator is authorized or qualified to give you any advice about the advisability or legal effect of its provisions.

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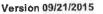
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NOTE: Any provisions of this Agreement which are preceded by a box "" must be marked to be a part of this 482 Agreement. By affixing your signature below, you also acknowledge that you have reviewed each page and have 483 received a copy of this Agreement. 484 Buyer bereby makes this offer 485 dotloop verified 10/23/15 9:28AM EDT O7T3-LMBZ-MZQY-1ONF George Stevens 486 BUYER Facilities Development Group LLC or assign BUYER 487 at _____o'clock u am/ u pm at _____ o'clock am/ am/ pm 488 Offer Date Offer Date 489 Seller hereby: 490 ★ ACCEPTS – accepts this offer. 491 COUNTERS -- accepts this offer subject to the attached Counter Offer(s). 492 REJECTS this offer and makes no counter offer. 493 Dalua M. Sterchi SELLER Debra M Sterchi 494 495 o'clock Jam/ Lpm 10-13-15:11 4 o'clock Dam/ Lpm Date 23/15 at 4 496 497 Binding Agreement Date. This instrument shall become a "Binding Agreement" on the date ("Binding Agreement Date") 498 the last offeror, or licensee of the offeror, receives notice of offerce's acceptance. 499 Notice of accoplance of the final offer was received on the 23 day of October 2015 at 4 nam/ rpm 500 501 For Information Purposes Only: Re/Max Renaissance Realtors Listing Company Re/Max Renaissance Realtors Selling Company: Selling Firm Address: 5958 Snow Hill Rd Ste 156 Listing Firm Address: 5958 Snow Hill Road st 156 261433 Firm License No. 261433 Firm License No.: 423-64B-8200 423-648-8200 Firm Telephone No.: Firm Telephone No.: John H Payne Selling Licensee: John H Payne Listing Licensee: 322730 Licensee License Number: 322730 Licensee License Number: jhp4results@gmail.com Licensee Email: jhp4results@gmail.com Licensee Email: Home Owner's / Condominium Association ("HOA/COA"): HOA/COA Email: HOA / COA Phone; Property Management Company: Email: Phone:

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DISCLAIMER NOTICE

The Brokers and their affiliated licensees (hereinafter collectively "Licensees") involved in the Purchase and Sale Agreement (hereinafter "Agreement") regarding real estate located at 37336 (hereinafter "Property") Georgetown TN 7817 Gamble Rd are not attorneys and are not structural or environmental engineers. They are engaged in bringing together buyers and sellers in real estate transactions. Licensees expressly deny any expertise with respect to advice or informed opinions regarding any of the following matters. This Disclaimer Notice is an express warning to all sellers and buyers that they should not rely on any statement, comment or opinion expressed by any Licensee when making decisions about any of the following matters, including the selection of any professional to provide services on behalf of buyers or sellers. Any professional selected by buyers or sellers should be an "independent, qualified professional", who complies with all applicable state/local requirements, which may include licensing, insurance, and bonding requirements. It is strongly recommended that buyers include contingency clauses in their offers to purchase with respect to these or any other matters of concern and that buyers, in writing the offer, allow enough time to get an evaluation of the following matters from an independent, qualified professional. The matters listed below are not an exclusive list of actions or circumstances which are not the responsibility of the Licensees with whom you work. These items are examples and are provided only for your guidance and information.

- 1. THE STRUCTURAL OR OTHER CONDITIONS OF THE PROPERTY. Consult with professional engineers or other independent, qualified professionals to ascertain the existence of structural issues, the condition of synthetic stucco (E.I.F.S.) and/or the overall condition of the Property.
- THE CONDITION OF ROOFING. Consult with a bonded roofing company for any concerns about the 19 condition of the roof. 20
 - 3. HOME INSPECTION. We strongly recommend that you have a home inspection, which is a useful tool for determining the overall condition of a home including, but not limited to, electrical, heating, air conditioning, plumbing, water-heating systems, fireplaces, windows, doors and appliances. Contact several sources (like the Tennessee Department of Commerce & Insurance (www.state.tn.us/commerce/index.shtml), the American Society of Home Inspectors (www.ashi.com), the National Association of Certified Home Inspectors (www.nahi.org), and Home Inspectors of Tennessee Association (www.hita.us) and independently investigate the competency of an inspector, including whether he has complied with State and/or local licensing and registration requirements in your area. The home inspector may, in turn, recommend further examination by a specialist (heating-air-plumbing, etc.). Failure to inspect typically means that you are accepting the Property "as is".
 - WOOD DESTROYING ORGANISMS, PESTS AND INFESTATIONS. It is strongly recommended that you use the services of a licensed, professional pest control company to determine the presence of wood destroying organisms (termites, fungus, etc.) or other pests or infestations and to examine the Property for any potential damage from such.
 - ENVIROMENTAL HAZARDS. Environmental hazards, such as, but not limited to: radon gas, mold, asbestos, lead-based paint, hazardous wastes, landfills, byproducts of methamphetamine production, highvoltage electricity, noise levels, etc., require advanced techniques by environmental specialists to evaluate, remediate and/or repair. It is strongly recommended that you secure the services of knowledgeable professionals and inspectors in all areas of environmental concern.

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- 6. SQUARE FOOTAGE. There are many ways of measuring square footage. Information is sometimes 40 gathered from tax or real estate records on the Property. Square footage provided by builders, real estate 41 licensees, or tax records is only an estimate with which to make comparisons, but it is not guaranteed. It is 42 advised that you have a licensed appraiser determine actual square footage. 43
- 7. CURRENT VALUE, INVESTMENT POTENTIAL, OR RESALE VALUE OF THE PROPERTY. A 44 true estimate of the value can only be obtained through the services of a licensed appraiser. No one, not even 45 a professional appraiser, can know the future value of a property. Unexpected and unforeseeable things 46 happen. NOTE: A real estate licensee's Comparative Market Analysis (CMA) or Broker's Price Opinion 47 (BPO), etc., while sometimes used to set an asking price or an offer price, is not an appraisal. 48
- 8. BOUNDARY LINES, EASEMENTS, ENCROACHMENTS, AND ACREAGE. It is strongly advised 49 that you secure the services of a licensed surveyor for a full-stake boundary survey with all boundary lines, 50 easements, encroachments, flood zones, total acreage, etc., clearly identified. It is also advised that you not 51 rely on mortgage loan inspection surveys, previous surveys, plat data, or Multiple Listing Service (MLS) data 52 for this information, even if acceptable to your lender. 53
 - ZONING, CODES, COVENANTS, RESTRICTIONS, AND RELATED ISSUES. Zoning, codes, covenants, restrictions, home owner association by-laws, special assessments, city ordinances, governmental repair requirements and related issues need to be verified by the appropriate sources in writing. If your projected use requires a zoning or other change, it is recommended that you either wait until the change is in effect before committing to a property or provide for this contingency in your Purchase and Sale Agreement.
 - 10. UTILITY CONNECTIONS, SEPTIC SYSTEM CAPABILITY, AND RELATED SERVICES. The availability, adequacy, connection and/or condition of waste disposal (sewer, septic system, etc.), water supply, electric, gas, cable, internet, telephone, or other utilities and related services to the Property need to be verified by the appropriate sources in writing. You should have a professional check access and/or connection to public sewer and/or public water source and/or the condition of any septic system(s) and/or wells. To confirm that any septic systems are properly permitted for the actual number of bedrooms, it is recommended that sellers and/or buyers request a copy of the information contained in the file for the Property maintained by the appropriate governmental permitting authority. If the file for this Property cannot be located or you do not understand the information contained in the file, you should seek professional advice regarding this matter. For unimproved land, septic system capability can only be determined by using the services of a professional soil scientist and verifying with the appropriate governmental authorities that a septic system of the desired type, size, location, and cost can be permitted and installed to accommodate the size home that you wish to build.
 - 11. FLOODING, DRAINAGE, FLOOD INSURANCE, AND RELATED ITEMS. It is recommended that you have a civil or geotechnical engineer or other independent expert determine the risks of flooding, drainage or run-off problems, erosion, land shifting, unstable colluvial soil, sinkholes and landfills. The risk of flooding may increase and drainage or storm run-off pathways may change. Be sure to consult with the proper governmental authorities, elevation surveyors, and flood insurance professionals regarding flood and elevation certificates, flood zones, and flood insurance requirements, recommendations and costs.
 - 12. CONDEMNATION. It is recommended that you investigate whether there are any pending or proposed condemnation proceedings or similar matters concerning any portion of the Property with the State, County and city/town governments in which the Property is located. Condemnation proceedings could result in all or a portion of the Property being taken by the government with compensation being paid to the landowner.
 - 13. SCHOOL DISTRICTS AND OTHER SCHOOL INFORMATION. It is advised that you independently confirm school zoning with the appropriate school authorities, as school districts are subject to change. Other school information (rankings, curriculums, student-teacher ratios, etc.) should be confirmed by appropriate sources in writing.

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- PROPERTIES, SEX METHAMPHETAMINE CRIMES, ABOUT 14. INFORMATION OFFENDERS. You should consult with local, state and federal law enforcement agencies for information or statistics regarding criminal activity at or near the Property, the presence of methamphetamine manufacturing, or for the location of sex offenders in a given area.
- 15. LEGAL AND TAX ADVICE. You should seek the advice of an attorney and/or certified tax specialist on any legal or tax questions concerning any offers, contracts, issues relating to title or ownership of the Property, or any other matters of concern, including those itemized in this Disclaimer Notice. Real estate licensees are not legal or tax experts, and therefore cannot advise you in these areas.
- 16. RECOMMENDED INSPECTORS, SERVICE PROVIDERS, OR VENDORS. The furnishing of any inspector, service provider or vendor named by the real estate licensee is done only as a convenience and a courtesy, and does not in any way constitute any warranty, representation, or endorsement. Buyers and sellers have the option to select any inspectors, service providers or vendors of the buyer's or seller's choice. You are advised to contact several sources and independently investigate the competency of any inspector, contractor, or other professional expert, service provider or vendor and to determine compliance with any licensing, registration, insurance and bonding requirements in your area.

The buyers and sellers acknowledge that they have not relied upon the advice, casual comments, or verbal representations of any real estate licensee relative to any of the matters itemized above or similar matters. The buyers and sellers understand that it has been strongly recommended that they secure the services of appropriately credentialed experts and professionals of the buyer's or seller's choice for the advice and counsel about these and similar concerns.

1	The narty(ies) below have signed and acknowledge receip	t of a copy.	
	George Stevens 10/23/15 9:28AM EDT 13/23/15 9:		
	CLIENT/CUSTOMER (M BUYER / D SELLER)	CLIENT/CUSTOMER (BUYER / SELLER) at o'clock am/ pm Date	
	Facilities Development group LLC or assign at o'clock am/ pm		
	Date		
r	The party(ies) below have signed and acknowledge receip	ot of a copy.	
		SI / Sm Pila	
	Moma teles Heechi	CLIENT/CLISTOMER (D BUYER / M SELLER)	
	CLIENT/CUSTOMER (BUYER / SELLER) Thomas Lebron Sterchi 10/22/15 at 5:00 o'clock am/ pm	CLIENT/CUSTOMER (BUYER / SELLER) Debra M Sterchi 10/22/15 at 5:00 o'clock am/ pm	

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LEAD-BASED PAINT DISCLOSURE

- Federal law mandates that Sellers of housing constructed prior to 1978 must complete certain Lead-Based Paint 1
- Disclosure requirements. These should be completed before the Buyer makes an offer and certainly before the 2
- Seller accepts a purchase offer, otherwise the Buyer may not be obligated under any contract to purchase such 3
- 4 housing.

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Lead Warning Statement

- Every purchaser of any interest in residential real property on which a residential dwelling was built prior to 1978 6
- is notified that such property may present exposure to lead from lead-based paint that may place young children at 7
- risk of developing lead poisoning. Lead poisoning in young children may produce permanent neurological 8
- damage, including learning disabilities, reduced intelligence quotient, behavioral problems, and impaired 9
- memory. Lead poisoning also poses a particular risk to pregnant women. The Seller of any interest in residential 10
- real property is required to provide the Buyer with any information on lead-based paint hazards from risk 11
- assessments or inspections in the Seller's possession and notify the Buyer of any known lead-based paint hazards. 12
- A risk assessment or inspection for possible lead-based paint hazards is recommended prior to purchase. 13
- Property Address: 7817 Gamble Rd 14

Georgetown

TN 37336

Seller Disclosure

Seller to check one box below:

- Seller has no knowledge, records, or reports of lead-based paint and/or lead-based paint hazards in the housing.
 - Seller is aware of the presence of lead-based paint and/or lead-based paint hazards in the housing and has provided the Buyer with all available records and reports pertaining to lead-based paint and/or lead-based paint hazards in the housing. List any records, reports and/or additional information, including but not limited to the basis for the determination that lead-based paint and/or lead-based paint hazards exists, the location of the lead-based paint and the conditions of the painted surfaces. This requirement includes records or reports regarding common areas. It also includes records or reports of other residential dwellings in multifamily housing, provided that such information is part of an evaluation or reduction of lead-based paint and/or leadbased paint hazards in the target housing as a whole. If no reports or records are available, Seller shall indicate as such.

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Buyer Acknowledgment

- 1) Buyer has received copies of all records, reports and information listed above (if any);
- 2) Buyer has read the Lead Warning Statement (above) and understands its contents;
- 3) Buyer has received the lead hazard information pamphlet, "Protect Your Family From Lead In Your Home" (Copies available at http://www.hud.gov and http://www.epa.gov);
- 4) Buyer has received a 10-day opportunity (unless the parties mutually agreed upon a different period of time) before becoming obligated under the contract to purchase the housing to conduct a risk assessment or inspection for the presence of lead-based paint hazards. This opportunity is waived if Buyer checks the second box below.

Buver to check one box below:

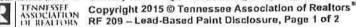
Contract is subject to Buyer's approval of the results of a risk assessment or inspection of the property for the presence of lead-based paint and/or lead-based paint hazards, to be completed at the Buyer's expense. This

John Payne

is involved as a TAR authorized user.

Unauthorized use of the form may result in legal sanctions being brought against the user and should be reported to the Tennessee Association of Realtors® at (615) 321-1477

Version 01/01/2015



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contingency shall be satisfied within 10 calendar		
Buyer waives the opportunity to conduct a risk assessment or inspection for the presence of lead-based paint and/or lead-based paint hazards.		
Licensee Acknowledgment Licensees have informed the Seller of the Seller's ob- aware of listing and selling licensees' duty to ensure co-	oligations under 42 U.S.C. § 4852d, as amended, and are empliance.	
knowledge, that the information they have provided is	the information above and certify, to the best of their true and accurate and they have received a copy hereof.	
The parties agree that the Licensees' signatures on purposes only as required and do not make either said I	this document are for certification and acknowledgment Licensee a party to the Purchase and Sale Agreement.	
The particles helow have sinned and acknowledge receipt George Stevens Horans	t of a copy.	
BUYER Facilities Development Group LLC or assign	BUYER	
ato'clock am/ apm	ato'clock \(\pi \) am/ \(\pi \) pm	
Date	Date	
The party(ies) below have signed and acknowledge receiptions of the second start of the second start of the second	SELLER Debra M Sterchi	
	10/22/15 at 5:00 o'clock □ am/ x pm Date	
The party(ies) below have signed and acknowledge receip REAL ESTATE LICENSEE FOR BUYER John H Payne 10/23/15 at 4:00 o'clock a am/ septin Date	t of a copy.	
The party(jes) below have signed and acknowledge receip	t of a copy.	
REAL ESTATE LICENSEE FOR SELLER John H Payne 10/22/15 at 5:00 o'clock am/ mpm	¥	
Date		
For Information Purposes Only:		
Re/Max Renaissance Realtors	Re/Max Renaissance Realtors	
Listing Company	Selling Company	
	John H Payne	
John H Payne Independent Licensee	Independent Licensee	
THORIDANIER LAREINGE		

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Version 01/01/2015 Instanc



TN

Georgetown

37336

November 20, 2015 3:30 pm



TENNESSEE RESIDENTIAL PROPERTY CONDITION EXEMPTION NOTIFICATION

1	Property Address: 7817 Gamble Rd		Georgetown	TN	2/226
2	Buyer: Facilities Development Group LLC or a	ssign			
3	Seller: Thomas Lebron Sterchi	&	Debra M Ster		
4	The Tennessee Residential Property Disclosure Act re	equires sellers of resi	dential real property with	one to f Disclosu	our dwelling re"), or (2) a
5 6	units to furnish to a buyer one of the following: (1) a residential property disclaimer statement (permitted on	ly where the buyer v	valves the required Discio	suit). Ot	ottio property
U	Testdential property	T	(5 200) The following	ic a sun	nmary (

transfers may be exempt from this requirement (See Tenn. Code Ann. § 66-5-209). The following is a summary of the 7 buyers' and sellers' rights and obligations under the Act. A complete copy of the Act may be found at: 8 http://www.tn.gov/regboards/trec/law.shtml. (See Tenn. Code Ann. § 66-5-201, et seq.) 9 Sellers must disclose all known material defects, and must answer the questions on the Disclosure form in good faith to 10

- the best of the seller's knowledge as of the Disclosure date.
- 11 Sellers must give the buyers the Disclosure form before the acceptance of a purchase contract. 2. 12

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- Sellers must inform the buyers, at or before closing, of any inaccuracies or material changes in the condition that have 13 occurred since the time of the initial Disclosure, or certify that there are no changes. 14
- Sellers may give the buyers a report or opinion prepared by a professional inspector or other expert(s), or certain 15 information provided by a public agency, in lieu of responding to some or all of the questions on the form (See Tenn. 16 Code Ann. § 66-5-204). 17
- Sellers are not required to have a home inspection or other investigation in order to complete the Disclosure form. 18
- Sellers are not required to repair any items listed on the Disclosure form or on any past or future inspection report unless 19 agreed to in the purchase contract. 20
- Sellers involved in the first sale of a dwelling must disclose the amount of any impact fees or adequate facility taxes 7. 21 paid. 22
- Sellers are not required to disclose if any occupant was HIV-positive, or had any other disease not likely to be transmitted by occupying a home, or whether the home had been the site of a homicide, suicide or felony, or act or 23 24 occurrence which had no effect on the physical structure of the property. 25
- Sellers may provide an "as is", "no representations or warranties" disclaimer statement in lieu of the Disclosure form only if the buyer waives the right to the required disclosure, otherwise the sellers must provide the completed Disclosure form (See Tenn. Code Ann. § 66-5-202). 28
 - 10. Sellers may be exempt from having to complete the Disclosure form in certain limited circumstances (e.g. public auctions, court orders, some foreclosures and bankruptcies, new construction with written warranty, or owner has not resided on the property at any time within the prior 3 years. See Tenn. Code Ann. § 66-5-209).
- 31 11. Buyers are advised to include home, wood infestation, well, water sources, septic system, lead-based paint, radon, mold, 32 and other appropriate inspection contingencies in the contract, as the Disclosure form is not a warranty of any kind by 33 the seller, and is not a substitute for any warranties or inspections the buyer may desire to purchase. 34
 - 12. Any repair of disclosed defects must be negotiated and addressed in the Purchase and Sale Agreement; otherwise, seller is not required to repair any such items.
 - 13. Buyers may, but do not have to, waive their right to receive the Disclosure form from the sellers if the sellers provide a disclaimer statement with no representations or warranties. (See Tenn. Code Ann. § 66-5-202).
- 38 14. Remedies for misrepresentations or nondisclosure in a Property Condition Disclosure statement may be available to 39 buyer and are set out fully in Tenn. Code Ann. § 66-5-208. Buyer should consult with an attorney regarding any such 40 41
- 15. Representations in the Disclosure form are those of the sellers only, and not of any real estate licensee, although 42 licensees are required to disclose to all parties adverse facts of which the licensee has actual knowledge or notice. 43
- 16. Pursuant to Tenn. Code Ann. § 47-18-104(b), sellers of newly constructed residences on a septic system are prohibited 44

is involved as a TAR authorized user John Payne This form is copyrighted and may only be used in real estate transactions in which Unauthorized use of the form may result in legal sanctions being brought against the user and should be reported to the Tennessee Association of Realtors at (615) 321-1477 Version 07/01/2015 Copyright 2015 © Tennessee Association of Realtors RF 203 – Tennessee Residential Property Condition Exemption Notification, Page 1 of 3





- from knowingly advertising or marketing a home as having more bedrooms than are permitted by the subsurface sewage disposal system permit.
 - 17. Sellers must disclose the presence of any known exterior injection well, the presence of any sinkhole(s), the results of any known percolation test or soil absorption rate performed on the property that is determined or accepted by the Department of Environment and Conservation, and whether the property is located within a Planned Unit Development as defined by Tenn. Code Ann. § 66-5-213 and, if requested, provide buyers with a copy of the development's restrictive covenants, homeowner bylaws and master deed. Sellers must also disclose if they have knowledge that the residence has ever been moved from an existing foundation to another foundation.

The Buyers and Sellers involved in the current or prospective real estate transaction for the property listed above acknowledge that they were informed of their rights and obligations regarding Residential Property Disclosures, and that this information was provided by the real estate licensee(s) prior to the completion or reviewing of a Tennessee Residential Property Condition Disclosure, a Tennessee Residential Property Condition Disclosure, a Tennessee Residential Property Condition Exemption Notification. Buyers and Sellers also acknowledge that they were advised to seek the advice of an attorney on any legal questions they may have regarding this information or prior to taking any legal actions.

The Tennessee Residential Property Disclosure Act states that anyone transferring title to residential real property must provide information about the condition of the property. This completed form constitutes that disclosure by the Seller. The information contained in the disclosure is the representation of the owner and not the representation of the real estate licensee or sales person, if any. This is not a warranty or a substitute for any professional inspections or warranties that the purchasers may wish to obtain.

Buyers and Sellers should be aware that any sales agreement executed between the parties will supersede this form as to the terms of sale, property included in the sale and any obligations on the part of the seller to repair items identified below and/or the obligation of the buyer to accept such items "as is."

The undersigned Seller of the property described as 7817 Gamble Rd does hereby notify Buyer that said property is being offered without a Residential Property Condition Disclosure Statement as provided by the Tennessee Residential Property Disclosure Act. This transfer is excluded under Tenn. Code Ann. § 66-5-209 for the following reason(s):

- This is a transfer pursuant to court order including, but not limited to, transfers ordered by a court in the administration of an estate, transfers pursuant to a writ of execution, transfers by foreclosure sale, transfers by a trustee in a bankruptcy, transfers by eminent domain and transfers resulting from a decree of specific performance.
- This is a transfer to a beneficiary of a deed of trust by a trustor or successor in interest who is in default; transfers by a trustee under a deed of trust pursuant to a foreclosure sale, or transfers by a beneficiary under a deed of trust who has acquired the real property at a sale conducted pursuant to a foreclosure sale under a deed of trust or has acquired the real property by a deed in lieu of foreclosure.
- This is a transfer by a fiduciary in the course of the administration of a decedent's estate, guardianship, conservatorship or trust.
- This is a transfer from one (1) or more co-owners solely to one (1) or more co-owners. This provision is intended to apply and only does apply in situations where ownership is by a tenancy by the entirety, a joint tenancy or a tenancy in common and the transfer will be made from one (1) or more of the owners to another owner or co-owners holding property either as a joint tenancy, tenancy in common or tenancy by the entirety.
- This is a transfer made by virtue of the record owner's failure to pay federal, state or local taxes.
- This is a transfer between spouses resulting from a decree of divorce or a property settlement stipulation.
- This is a transfer made solely to any combination of a spouse or a person or persons in the lineal line of consanguinity of one (1) or more of the transferors.
- □ This is a transfer to or from any governmental entity of public or quasi-public housing authority or agency.
- ☐ This is a transfer involving the first sale of a dwelling provided that the builder offers a written warranty.
- □ This is a transfer of any property sold at public auction.
- This is a transfer of any property where the owner has not resided on the property at any time within three (3) years prior to the date of transfer.
- This is a transfer from a debtor in a chapter 7 or a chapter 13 bankruptcy to a creditor or third party by a deed in lieu of foreclosure or by a quitclaim deed.

Pursuant to Tenn. Code Ann. § 66-5-212, Sellers are required to disclose, in writing, the presence of any known exterior injection well on the Property, whether the Sellers have knowledge that any single family residence on the Property has ever been moved from an existing foundation to another foundation, whether the Sellers have knowledge of any percolation tests

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RF 203 – Tennessee Residential Property Condition Exemption Notification, Page 2 of 3

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or soil absorption rates performed on the Property that are determined or accepted by the Tennessee Department of position and the regular of said tests and/or rates and the presence of any known sinkholes. Sellers.

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99 100 101	nurcu	ant to T	Cenn Code	Ann 8 66	6-5-213, are also required to disclose in writing if the Property is located in a Planned Unit provide buyers with a copy of the development's restrictive covenants, homeowner bylaws		
102		naster d					
103	CHE	CK AL	L THAT A	PPLY:			
104	YES	NO	UNKNO	WN			
105		×	O	I.	Seller knows of the presence of an exterior injection well on the Property.		
106 107		×		2.	Seller knows that a single family residence located on Property has been moved from an existing foundation to another foundation.		
108 109 110	0	×	O	3.	Seller knows of a percolation test(s) that has been performed on the Property that is determined or accepted by the Tennessee Department of Environment and Conservation. If yes, results of test(s) are attached.		
111 112 113	D	K	٦	4.	Seller knows of soil absorption rate(s) that has been performed on the property that is determined or accepted by the Tennessee Department of Environment and Conservation. If yes, results of rate(s) are attached.		
114 115 116 117 118	ជ	×	ůř.	5.	Seller knows of a sinkhole(s) present on the Property. A sinkhole is defined pursuant to Tenn. Code Ann. § 66-5-212(c) as "a subterranean void created by the dissolution of limestone or dolostone strata resulting from groundwater erosion, causing a surface subsidence of soil, sediment, or rock and is indicated through the contour lines on the Property's recorded plat map."		
119 120 121 122 123 124 125 126 127		×		6,	This Property is located in a Planned Unit Development. Planned Unit Development is defined pursuant to Tenn. Code Ann. § 66-5-213 as "an area of land, controlled by one (1) or more landowners, to be developed under unified control or unified plan of development for a number of dwelling units, commercial, educational, recreational or industrial uses, or any combination of the foregoing, the plan for which does not correspond in lot size, bulk or type of use, density, lot coverage, open space, or other restrictions to the existing land use regulations." Upon request, Seller shall provide to buyers copies of the development's restrictive covenants, homeowner bylaws and master deed. Unknown is not an appropriate response under the statute.		
128 129 130 131	SE	// // LLER 10/22	Thomas	tell	SELLER Debra M Sterchi o'clock am/ pm 10/22/15 at 5:00 o'clock am/ pm Date		
132	Da						
133 134 135 136	impr	ovemen	ts, are being	g offered	by Seller except in the case where transfer involves the first sale of a dwelling in which and those required by Seller pursuant to Tenn. Code Ann. §§ 66-5-212 and 66-5-213. The ake or have made on the Buyer's behalf a thorough and diligent inspection of the property.		
137	(20)		Stevens		dotloop verified 10/23/15 9:28AM EDT 3KNC-AMB/PVS-LUGO		
138 139	1	4		elopment G	roup LLC or assign BUYER		
140			at		o'clock □ am/ □ pmato'clock □ am/ □ pm		
141	Da						
142 143	If the	e prope led, upo	rty being pu n request, to	rchased receive	is a condominium, the transferee/buyer is hereby given notice that the transferee/buyer is certain information regarding the administration of the condominium from the developer or		

entitled, upon request, to receive certain information regarding the administration of the condominium from the developer or the condominium association, as applicable, pursuant to Tennessee Code Annotated § 66-27-502.

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	GENCY STATUS							
Every real estate licensee is required to disclose his or her agency status in a real estate transaction to any buyer or seller who is not represented by an agent and with whom the Licensee is working directly in the transaction. The purpose of this Confirmation of Agency Status is to acknowledge that this disclosure occurred. Copies of this confirmation must be provided to any signatory thereof. As used below, "Seller" includes sellers and landlords; "Buyer" includes buyers and tenants. Notice is hereby given that the agency status of this Licensee (or Licensee's company) is as follows in this transaction: The real estate transaction involving the property located at:								
7817 Gamble Rd	Georgetown TN 37336							
PROPERTY ADDRESS								
DEDDER TOTAL AMONGS SCHOOL & SCHOOL IN STREET	BUYER NAME: Facilities Development Group LLC or assign LICENSEE NAME: John H Payne							
	in this consumer's current or prospective transaction is serving as:							
Transaction Broker or Facilitator. (not an agent for either party).	Transaction Broker or Facilitator. (not an agent for either party).							
□ Seller is Unrepresented.	Buyer is Unrepresented.							
□ Agent for the Seller. □	Agent for the Buyer.							
Designated Agent for the Seller.	Designated Agent for the Buyer.							
 Disclosed Dual Agent (for both parties), with the consent of both the Buyer and the Seller in this transaction. 	with the consent of both the Buyer and the Seller in this transaction.							
This form was delivered in writing, as prescribed by law, to any unrepresented buyer prior to the preparation of any offer to purchase, OR to any unrepresented seller prior to presentation of an offer to purchase; OR (if the Licensee is listing a property without an agency agreement) prior to execution of that listing agreement. This document also serves as confirmation that the Licensee's Agency or Transaction Broker status was communicated orally before any real estate services were provided and also serves as a statement acknowledging that the buyer or seller, as applicable, was informed that any complaints alleging a violation or violations of Tenn. Code Ann. § 62-13-312 must be filed within the applicable statute of limitations for such violation set out in Tenn. Code Ann. § 62-13-313(e) with the Tennessee Real Estate Commission, 710 James Robertson Parkway, 3 rd Floor, Nashville, TN 37232, PH: (615) 741-2273. This notice by itself, however, does not constitute an agency agreement or establish any agency relationship.								
By signing below parties acknowledge receipt of confirmation of Agency relationship disclosure by Realtor [®] acting as								
Agent/Broker OR other status of Seller/Landlord and/or Buyer/Tenant pursuant to the National Association of Realtors Code of Ethics and Standards of Projectice.								
1/ mile force)	Date							
Thomas Lebron Sterchi	yer Signature Date silities development Group LLC or assign							
Seller Signature Date Buy	yer Signature Date							
Debra M Sterchi	1. 1/ 1/2/15							
Listing Licensee Date Sel	ling Licensee Date							
John H Payne	hn H Payne							
Re/Max Renaissance Realtors	Re/Max Renaissance Realtors							
Listing Company Date Sel NOTE. This form is provided by TAR to its members for their use in real estate transc	lling Company Date sections and is to be used as is By downloading and/or using this form,							

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November 20, 2015

Ladies and Gentlemen:

We are pleased to present this option ("Option") to you for the lease ("Lease") of the real property and building described below, on the following terms and conditions:

Lessor:

WCO AL DP, LLC

Lessee:

OPEN ARMS CARE CORPORATION

Premises:

Gamble Road, Chattanooga, Tennessee 37336. This site does not currently have a separate street address, but is approximately 1.5 acres in the southwest quadrant of an approximately 15.5-acre parcel, the entire 15.5 acres currently being addressed as 7817 Gamble Road in Hamilton County, Tennessee, approximately 0.1 mile east of the intersection of Gamble Road and Tennessee Highway 58 (also described as Parcel 061 045 in the records of the Hamilton County Tax Assessor).

Intended Use:

One (1) four-person ICF/IID facility (the "Facility").

Effective Date and Term:

The Effective Date of the Lease shall be the first day of the month after the exercise of this Option (as determined below), and the term of the Lease shall commence on the Effective Date and shall terminate and expire at 11:59 p.m. on the date which is fifteen (15) years after the date of the later of (i) licensure of the Facility by the Tennessee Department of Developmental and Intellectual Disabilities or (ii) certification of the Facility by the Bureau of TennCare (the "Certification Date").

Rent:

One Dollar (\$1) per year from the Effective Date until the Certification Date for the Facility, and thereafter the rent shall be an amount consistent with then-prevailing fair market value rental rates and other lease terms and conditions for similar properties, the annual rent not to exceed Eighty-Eight Thousand Five Hundred Dollars (\$88,500) per year, the exact amount to be set forth in the Lease, payable to Lessor in equal monthly installments in advance.

OPEN ARMS CARE CORPORATION November 20, 2015 Page 2 November 20, 2015 3:30 pm

Other Lease Terms:

Other terms of the Lease shall be established by the parties at the effective date of the Lease, in the same format and general terms and conditions as the leases for other facilities concurrently being leased from Lessor to Lessee, subject to all such terms, conditions and amounts being consistent with fair market values and other then-prevailing market terms and conditions.

In consideration of \$10.00 cash in hand paid, the receipt and sufficiency of which are hereby acknowledged, Lessor grants to Lessee the option described above, which must be exercised within thirty (30) days of the final approval of the Certificate of Need application with regard to the Facility, as is currently pending before the Tennessee Health Services and Development Agency ("HSDA"), to allow the development and construction of the Facility as a four (4) person ICF/IID facility (the "CON"). Upon exercise of the option, the Lessor and Lessee shall in good faith negotiate the definitive terms of a lease agreement for the long-term lease of the Facility, all as described above. If such option is not exercised by such date, this Option shall terminate and be of no further force and effect.

Lessor and Lessee acknowledge that Lessor cannot obtain financing for the Facility until after the CON for the Facility has been approved by the HSDA. If for any reason financing acceptable to Lessor has not been obtained with sixty (60) days of the final approval of the CON, this Option shall terminate, with no further rights or obligations of either party to the other.

Sincerely,

WCO AL DP, LLC

By: fatharro Joseph Title: Executive Jikeotok

Accepted:

OPEN ARMS CARE CORPORATION

By:_______

Title:

November 20, 2015 3:30 pm

OPEN ARMS CARE CORPORATION November 20, 2015 Page 2

Other Lease Terms:

Other terms of the Lease shall be established by the parties at the effective date of the Lease, in the same format and general terms and conditions as the leases for other facilities concurrently being leased from Lessor to Lessee, subject to all such terms, conditions and amounts being consistent with fair market values and other then-prevailing market terms and conditions.

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Sincerely,

WCO AL DP, LLC

By: _______

Title: _____

Accepted:

OPEN ARMS CARE CORPORATION

By: Reserve W

Title: President

November 20, 2015 3:30 pm

Supplemental Attachment - Replacement Attachment A.6

DEVELOPMENT AGREEMENT

THIS DEVELOPMENT AGREEMENT (the "Agreement"), effective as of November 0, 2015 (the "Effective Date"), by and between WCO AL DP, LLC, a nonprofit limited liability company organized and existing under the laws of the State of Tennessee with its principal place of business at 643 Spence Lane, Nashville, Tennessee 37217 ("WCO DP") and FACILITIES DEVELOPMENT GROUP, LLC, a limited liability company organized and existing under the laws of the State of Tennessee with a place of business at 144 Second Avenue North, Suite 400, Nashville, Tennessee 37201 ("FDG").

WITNESSETH:

WHEREAS, WCO DP is the owner of numerous facilities (individually an "Existing Facility" or collectively the "Existing Facilities"), which are leased to Open Arms Care Corporation, a Georgia nonprofit corporation ("OACC") pursuant to numerous similar Lease Agreements, each dated as of April 1, 2015 (individually a "Lease" or collectively the "Leases");

WHEREAS, OACC is providing intermediate care services for individuals with intellectual disabilities ("ICF/IID") at the Existing Facilities, and as such provider OACC is the licensed operator of each Existing Facility and holds all authorizations and licenses necessary or incidental thereto with respect to each Existing Facility, including but not limited to licenses from the Tennessee Department of Developmental and Intellectual Disabilities ("DIDDs"), provider agreements with the Tennessee Bureau of TennCare ("TennCare"), and all Certificate of Need ("CON") rights related to each Facility, as may be subject to the jurisdiction of the Tennessee Health Services and Development Agency ("HSDA");

WHEREAS, in preparation for the anticipated closure in 2016 of the developmental center operated by the State of Tennessee, known as Greene Valley Developmental Center ("GVDC"), DIDDs has approved OACC for the development of nine (9) four (4) person ICF/IID facilities in East Tennessee, as set forth on Exhibit A attached hereto, in order to effectuate the transition of residents from GVDC to smaller four (4) person ICF/IID facilities (individually a "New Facility" or collectively the "New Facilities"), all subject to the approval by the HSDA of CON applications OACC intends to file with the HSDA for the New Facilities;

WHEREAS, OACC and WCO DP desire to collaborate in the development of the New Facilities, with each New Facility to be owned by WCO DP and leased to OACC, and as the provider OACC will be the licensed operator of each New Facility and hold all authorizations and licenses necessary or incidental thereto with respect to each New Facility, including but not limited to licenses from DIDDs, provider agreements with TennCare, and all CON rights related to each New Facility;

WHEREAS, as a part of such collaboration WCO DP desires to engage FDG to assist in development of the New Facilities, including the contracting by FDG to purchase the unimproved properties listed on Exhibit B attached hereto (individually a "Property" or collectively the "Properties"), and then cause the New Facilities to be developed and constructed on the Properties, with each Property to be sold to WCO DP by FDG, and simultaneously leased to OACC by WCO DP, upon the completion of construction and the final approval by DIDDs and TennCare for licensure and certification of the New Facilities;

November 20, 2015 3:30 pm

NOW, THEREFORE, for good and valuable consideration, WCO DP hereby engages FDG as its sole and exclusive development agent for the services described below with respect to the Facilities, as follows:

1. <u>Development</u>.

- 1.01 At the beginning of the development process for each New Facility, FDG and WCO DP, with the input of OACC, shall negotiate in good faith to develop a budget for the items described below, including an estimate for the total price of the completed New Facility as a "turn key" project. The budget shall include the costs and expenses incurred by WCO DP and its affiliates involving the New Facility.
- 1.02 The parties, with the consent of OACC as set forth in the Lease, will cooperate in selecting a site for each New Facility, to be designed by FDG, with assistance from OACC, and in the process of procuring the approval of the HSDA as to the CON required to be obtained from the HSDA.
- of the New Facility, which New Facility will be owned by FDG during the development and construction process, and then sold from FDG to WCO DP, on a nonrecourse basis, and simultaneously leased to OACC, with such construction, financing and leasing arrangements to be coordinated by FDG, upon terms similar to those in the Lease and related financing of the Facilities (subject to adjustment for market rates and conditions at the time of such financing and leasing), all as further described below.
- 1.04 Upon the completion of development and construction of each New Facility. FDG shall assist WCO DP and OACC in the licensure and certification of the New Facility by DIDDs and TennCare.

Actions to be taken by FDG.

- 2.01 Subject to the terms hereof, FDG shall take all necessary actions related to the development of each New Facility (collectively, the "Development Items"), including without limitation, the following:
 - (a) timely obtaining all needed regulatory approvals for the development and construction of the each New Facility, including (1) working with WCO DP and OACC, and their advisors and counsel, in order to prepare and submit to the HSDA a CON application (the "CON Application"), and all other required documentation for the New Facility; (2) procurement of all building permits needed to construct a New Facility, and (3) confirmation of conformity of a New Facility with all applicable laws, and regulations, including but not limited to zoning and similar requirements;
 - (b) coordinating with OACC and WCO DP to cause the preparation of an architectural design for each New Facility, the sizing, layout and decorating of all New Facilities, the selection of all finishes, fixtures, furnishings and equipment throughout each

November 20, 2015 3:30 pm

New Facility, including security, monitoring, communications and access systems; and in furtherance of this Section, FDG shall engage an architect licensed to do business in the state of Tennessee before the filing of the CON Application, to prepare the preliminary drawings of site-plans and floor-plans which will be required to be attached to the CON Application, and within thirty days of the approval of the CON, on behalf of WCO DP engage an architect licensed to do business in the state of Tennessee to prepare all plans and specifications which may be required by DIDDs and/or other governmental authorities with jurisdiction over the development and construction of the New Facilities;

- (c) coordinating with OACC and WCO DP in the selection of a site for each New Facility, and then obtaining "control" (as then defined in the applicable rules, regulations and policies of the HSDA) of such site, and the preparation of such documents as may be required by the HSDA to demonstrate the contractual relationships among the parties which will allow OACC to utilize such New Facility for the purposes anticipated by the CON Application;
- (d) obtaining construction financing required for the development and construction of each New Facility (which may be obtained from, or with the assistance of, Facilities Funding Group, LLC, which is an affiliate of FDG);
- (e) coordinating and facilitating, on behalf of WCO DP and with WCO DP approval, the permanent nonrecourse financing required for each New Facility, which may be similar to the financing of the Existing Facilities, with no requirement of guaranties from any affiliate of WCO DP (which may be obtained from, or with the assistance of, Facilities Funding Group, LLC, which is an affiliate of FDG);
- (f) coordinating and facilitating a lease between WCO DP and OACC for each New Facility, upon terms similar to those in the Lease;
- (g) entering into a construction contract, in the name of FDG, with a contractor licensed to do business in the state of Tennessee, to construct the New Facility;
- (h) overseeing the construction of each New Facility and obtaining the certificate of occupancy, and such other certificates, licenses and permits as may be necessary for the operation of each New Facility by OACC, including but not limited to licensure by DIDDs and certification by TennCare (with the assistance of WCO DP and OACC as necessary for such certificates, licenses and permits).
- 2.02 Upon the completion of all the foregoing items, FDG shall transfer ownership of the New Facility to WCO DP, as a completed "turn key" project, in accordance with the pricing and the specific terms as have been negotiated in good faith, at the beginning of the development process for each New Facility. The budget shall include the costs and expenses incurred by WCO DP and its affiliates involving the New Facility
- 2.03 In performing the Development Items, FDG shall utilize qualified personnel and professionals, and perform its services hereunder in accordance with the usual and customary



practice in the industry for facilities similar to the New Facilities. FDG and or its affiliates shall provide all required guaranties for financing.

2.04 FDG shall comply with all applicable laws, ordinances, statutes, rules and regulations relating to the development and construction of each New Facility.

Term and Termination.

- 3.01 This Agreement shall commence as of the date hereof and continue until the earlier of (i) the date which is one year after the licensure and certification of the last of the New Facilities, or (ii) two (2) years from the date of this Agreement.
- 3.02 This Agreement may be terminated (i) at any date as may be mutually agreed upon in writing between WCO DP and FDG. or (ii) by the non-breaching party, if one party breaches a material provision of this Agreement and such breach has not been cured within thirty (30) days of written notice thereof.

Miscellaneous.

- 4.01 In the event any provision of this Agreement is held to be unenforceable for any reason, the unenforceability thereof shall not affect the remainder of this Agreement, which shall remain in full force and effect and enforceable in accordance with its terms.
- 4.02 Both parties shall promptly and duly execute and deliver to the other such further documents and assurances and take such actions as such party may reasonably request in order to more fully carry out the intent and purposes of this Agreement.
- 4.03 WCO DP may have one or more affiliated entities acquire and own the New Facilities and lease the New Facilities to OACC (and for purposes of this Agreement "WCO DP" shall include any such affiliated entities).
- 4.04 This Agreement shall be governed by and construed in accordance with the laws of the State of Tennessee, applicable to contracts entered into and to be performed wholly within the State of Tennessee.



IN WITNESS WHEREOF, the parties hereto have duly executed this Agreement as of the date first above written.

> WCO AL DP, LLC FACILITIES DEVELOPMENT GROUP, LLC

By:_ Name: Title:



IN WITNESS WHEREOF, the parties hereto have duly executed this Agreement as of the date first above written.

WCO AL DP, LLC

By:	
Name: Title:	

FACILITIES DEVELOPMENT GROUP, LLC

Name: PICHARI) BROWN
Title: PRINCIPAL

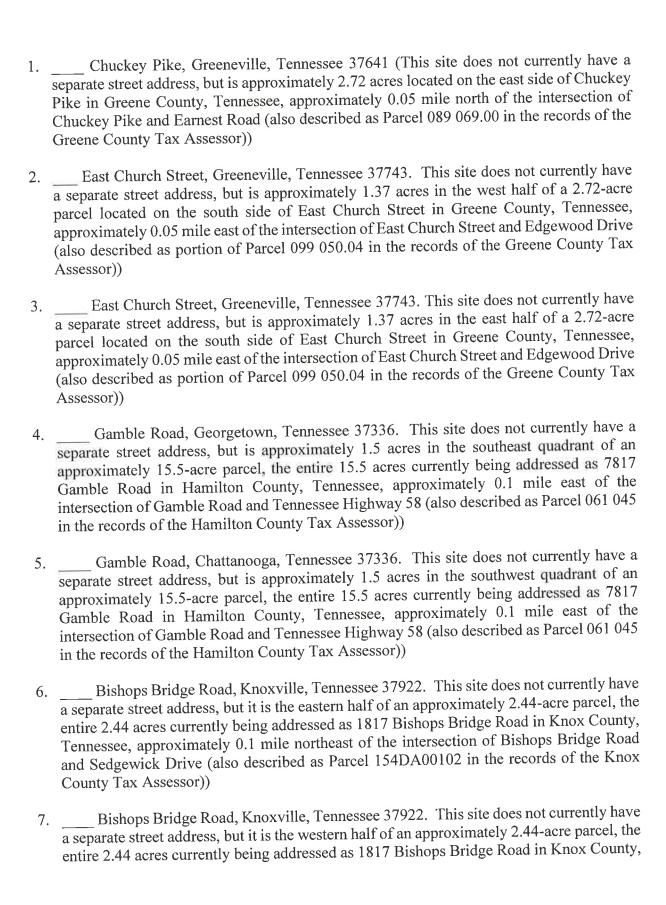
November 20, 2015 3:30 pm

Exhibit A Description of New Facilities

A one-story, fully accessible family home of approximately 2,800 square feet with four bedrooms, combination living/dining room, kitchen, laundry, office, and associated storage areas. The home will also have two large, fully accessible bathrooms, one half bath, and a residential sprinkler system. It will be constructed of brick and siding with a pitched asphalt shingle roof.



Exhibit B Description of Properties



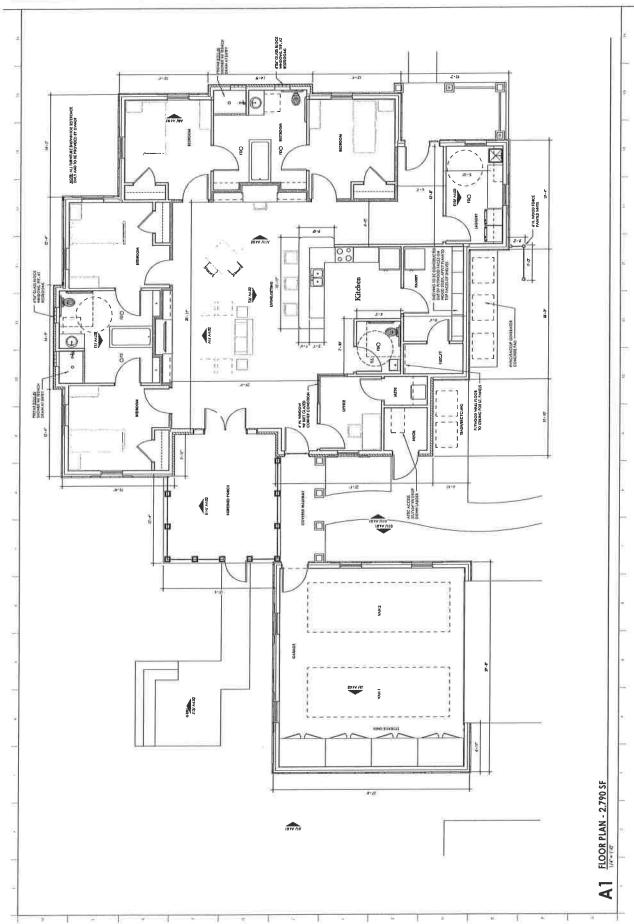


Tennessee, approximately 0.1 mile northeast of the intersection of Bishops Bridge Road and Sedgewick Drive (also described as Parcel 154DA00102 in the records of the Knox County Tax Assessor))

- 8. A location in Knoxville, Tennessee to be determined by the parties
- 9. A location in Knoxville, Tennessee to be determined by the parties

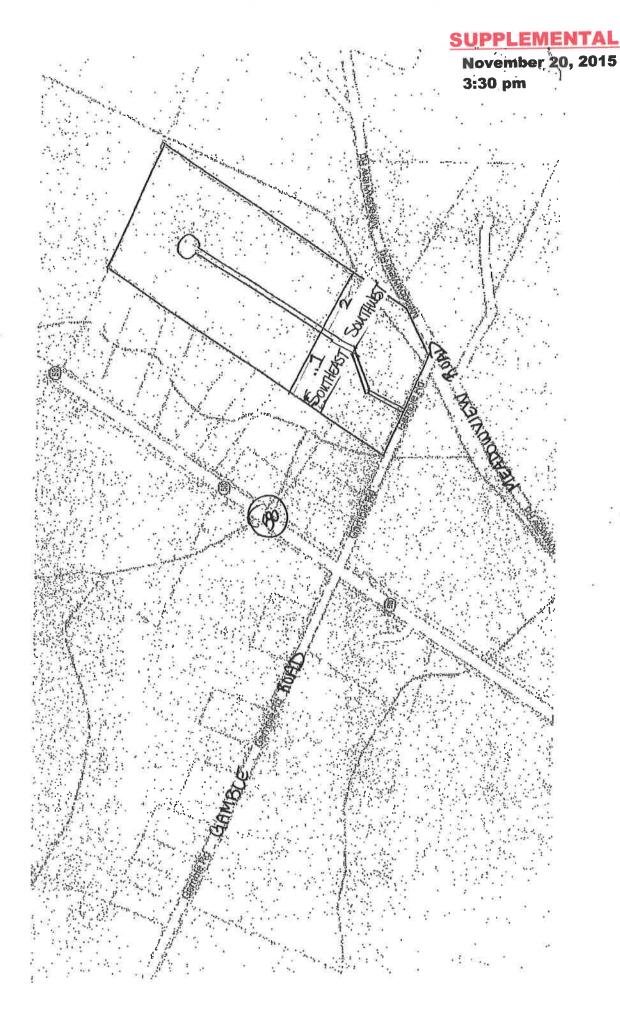
November 20, 2015 3:30 pm

Supplemental Attachment – Revised Floor Plan

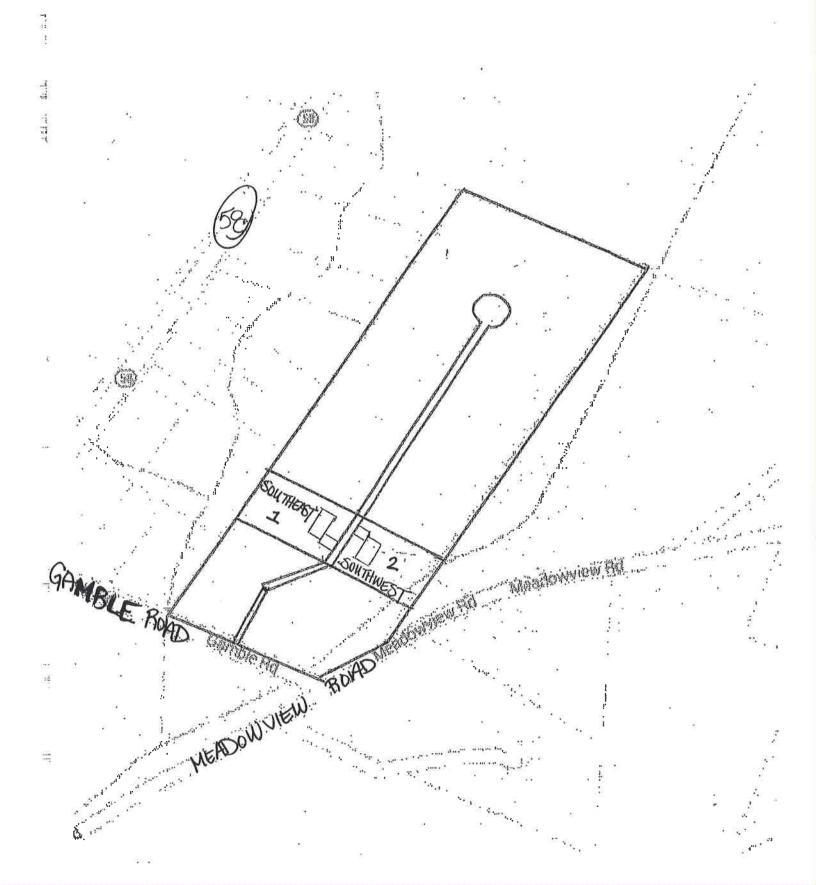


November 20, 2015 3:30 pm

Supplemental Attachment - Replacement Attachment B.III.A



November 20, 2015 3:30 pm





Supplemental Attachment - Replacement Attachment C. Economic Feasibility - 1



November 17, 2015

Freddie Vanderveer
Open Arms Care Corporation
6 Cadillac Drive, Suite 350
Brentwood, TN 37027

Re: New Homes

Dear Freddie:

It is my pleasure to submit this letter outlining the new 4- bed homes to be constructed in the State of Tennessee. The homes will be new construction 2,800 square foot, 4-bed ICF/IID facilities. We have worked diligently to accommodate the needs of the future residents, and have taken into account their special requirements in designing the homes



My initial estimate is that construction of each home will cost in the range of \$595,000 - \$750,000, which includes an allowance of \$25,000 for landscaping and irrigation. This estimate represents what it will cost to construct the project, and to provide a physical environment, according to the applicable federal, state, and local construction codes, standards, specifications, and requirements. The physical environment will conform to applicable federal standards, manufacturer's specifications, Americans with Disabilities Act (ADA), and licensing agencies' requirements including the newest AIA Guidelines for Design and Construction of Hospital and Health Care Facilities. Civil design will be incorporated on a per site basis as the lots become available. The commercial grade materials on the interior and

AUSTIN HOUSTON NASHVILLE

Sincerely,

Dave Johnston AIA

exterior are subject to change on a per lot basis.

Principal

211 Union Nashville Tennessee 37201 615 248 4400 V 615 248 4401 F

November 20, 2015 3:30 pm

Supplemental Attachment - Replacement Attachment C. Economic Feasibility - 2

November 20, 2015 3:30 pm

SERVISFURS I BANK The Tower 611 Commerce Street Suite 3131 Nashville, Tennessee 3"203 servisfirsebank.com

November 20, 2015

Ms. Melanie Hill Executive Director Tennessee Health and Development Services Agency 502 Deaderick Street, 9th Floor Nashville, TN 37242



RE: Financing Letter of Interest for construction and permanent financing of 9 new residential homes for Open Arms Care Corporation.

Dear Ms. Hill:

I am writing in regards to my recent discussions with the senior management team of Facilities Development Group and Open Arms Care Corporation concerning construction and permanent financing for up to \$8,000,000; for 9 residential homes associated with a Certificate of Need Application for the transition of residents from Greene Valley Development Center.

On behalf of ServisFirst Bank (the "Bank"), I am pleased to advise you of the Bank's intent to extend to Facilities Development Group, LLC (the "Borrower") an up to \$8,000,000 Term Loan Credit Facility (the "Credit Facility"). The Credit Facility is expected to mature 7 years from closing and will be utilized for the construction and permanent financing of up to 9 residential homes for lease to Open Arms Care Corporation. Open Arms Care Corporation would use the homes to establish and operate up to 9 ICF / IDD facilities for patients transitioning from Greene Valley Development Center. The Credit Facility would be subject to an aggregate loan to value customary for this financing type. Based on current market conditions and the anticipated loan to value ratio, the interest rate on the Credit Facility is anticipated to be between 7.75% and 8.25%. The Credit Facility would include security documentation typical for a transaction of this type, including deeds of trust, and assignments of leases. It would also be subject to provisions substantially similar to the Credit Facilities currently in place for Facilities Development Group and its loan for facilities operated by Open Arms Care Corporation, as well as conditions precedent, terms, loan covenants, and performance ratios that are standard for a transaction of this type (for example, a ratio of cash flow to fixed charges of not less than 1.15 to 1.00 is required in the current Credit Facility documents).



ServisFirst Bank very much looks forward to working with Facilities Development Group and Open Arms Care Corporation on this important project. Please feel free to contact me if you have any questions or need additional information from the Bank.

Sincerely,

Bill Berrell

Senior Vice President

Director, Healthcare Banking

November 20, 2015 3:30 pm

<u>Supplemental Attachment – Replacement Attachment C. Economic Feasibility – 3</u>

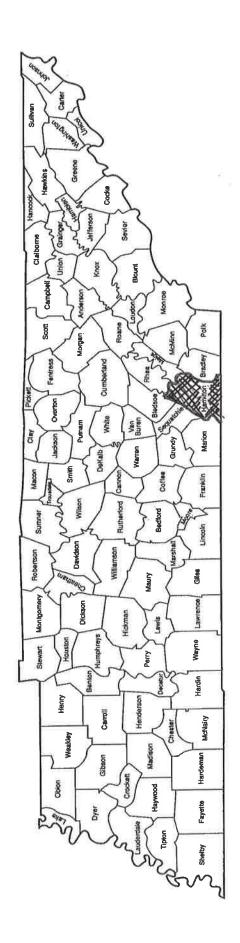


Hamilton #2 Gamble Road (Southwest) Facility and Other Recently Approved ICF/IIDs Cost Per Square Foot of Construction

Facility	Address	Year	Project No.	Cost per Sq.Ft.
Applicant's Facility	Gamble Road Greeneville, TN 37745	2015	CN1511-050	\$231.25
Bradley/Cleveland Services	764 Old Chattanooga Pike, SW Cleveland, TN 37311	2008	CN0809-064	\$140
RHA/Trenton MR,	Site B, 1132 High Street Trenton, TN 38382	2008	CN0811-110	\$127
Comcare, Inc.	32 Whirlwind Road Greeneville, TN 37743	2008	CN0812-117	\$92

November 20, 2015 3:30 pm

<u>Supplemental Attachment – Revised Service Area Map</u>



November 20, 2015 3:30 pm

Supplemental Attachment - Service Area ICF/IID Facilities



Distances Between Hamilton #2 Gable Road (Southwest) and Other Hamilton County ICF/IID Facilities

Facility Name	n Miles From Proposed Location -7817 Gamble Road ICF/IID Facility Address	Miles	
11419 Highway 58	11419 North Highway 58, Georgetown, TN 37336	0.6	
11421 Highway 58	11421 North Highway 58, Georgetown, TN 37336	1.1	
10539 Highway 58	10539 North Highway 58, Ooltewah, TN 37363	1.6	
10535 Highway 58	10535 North Highway 58, Ooltewah, TN 37363	1.7	
7841 Sims	7841 Sims Road, Harrison, TN 37341	5.2	
9253 Snow Hill	9253 Snow Hill Road, Ooltwah, TN 37363	6.1	
9255 Snow Hill	9255 Snow Hill Road, Ooltwah, TN 37363	6.1	
Brookhaven Group Home	2317 Brookhaven Circle, Chattanooga, TN 37421	19.5	
7445 Pinewood Drive	7445 Pinewood Drive, Chattanooga, TN 37421	19.7	
7447 Pinewood Drive	7447 Pinewood Drive, Chattanooga, TN 37421	19.7	
Vance Group Home	1305 Vance Road, Chattanooga, TN 37421	21.4	
Highland Group Home	1337 Highland Road, Chattanooga, TN 37415	22.8	
Comet Group Home	4403 Comet Trail, Hixson, TN 37343	23.3	
Dowlen Group Home	87 Dowlen Road, Chattanooga, TN 37343	24.5	
Pine Marr Group Home	117 Pine Marr Drive, Chattanooga, TN 37343	24.6	
Shelby Group Home	1524 Shelby Circle, Chattanooga, TN 37343	24.8	
Crestwood Group Home	1836 Crestwood Drive, Chattanooga, TN 37415	25.3	
Hixson Pike Group Home	2015 Hixson Pike, Chattangooa, TN 37415	25.3	
Moutain Creek Road	5345 Moutain Creek Road, Chattanooga, TN 37415	29.3	
Brown Chapel Lane	5407 Brown Chapel Lane, Chattanooga, TN 37421	29.4	
3426 Chandler Avenue	3426 Chandler Avenue, Chattanooga, TN 37410	32.2	
3454 Chandler Avenue	3454 Chandler Avenue, Chattanooga, TN 37410	32.7	
Carl Swafford Group Home A	4016 Carl Swafford Drive, Chattanooga, TN 37419	33.	
Carl Swafford Group Home B	4020 Carl Swafford Drive, Chattanooga, TN 37419	33.	

November 20, 2015 3:30 pm

Supplemental Attachment - Revised Project Cost Chart

November 20, 2015 3:30 pm

PROJECT COST CHART

A.		ruction and equipment acquired by particular and Engineering Fees		
	2.	Legal, Administrative (Excluding Consultant Fees	ON Filing Fee), _	\$ 15,000
	3.	Acquisition of Site	<u></u>	
	4.	Preparation of Site	-	
	5.	Construction Costs	=	
	6.	Contingency Fund	i .	\$ 24,424
	7.	Fixed Equipment (Not included in Con	struction Contract)	
	8.	Moveable Equipment (List all equipm	ent over \$50,000)	
	9.	Other	-	
В.	Acqui	sition by gift, donation, or lease		
	1.	Facility (inclusive of building and la	nd) *	\$ 1,327,500
	2,	Building only	: 	
	3,	Land only	i -	
	4.	Equipment (Specify) all FF&E is in in the Facility Lease	<u>buded</u> -	
	5.	Other (Specify)		
C.	Finan	cing Costs and Fees		
	1.	Interim Financing	-	
	2.	Underwriting Costs	-	
	3.	Reserve of One Year's Debt Servi	ce _	
	4.	Other (Specify)		
D.	Estim (A+B-	ated Project Cost -C+)	-	\$ 1,366,924
E.	CON	Filing Fee	.=	\$ 3,076
F.	Total (D+E)	Estimated Project Cost	,=	\$ 1,370,000
			TOTAL _	\$1,370,000

November 20, 2015 3:30 pm

*The Lease has an anticipated term of 15 years at an anticipated rent of \$88,500 per year, for a total of \$1,327,500.

Estimated acquisition, development and construction costs (inclusive) for the leased facility are:

Acquisition of site	75,000
Architectural and engineering fees	32,000
Preparation of site	40,000
Construction costs	647,500
Landscaping and irrigation	25,000
Contingency fund	40,500
Furnishings and equipment	<u>25,000</u>
TOTAL	885,000

November 20, 2015 3:30 pm

Supplemental Attachment – Revised Project Data Chart

PROJECTED DATA CHART

November 20, 2015

PROJECTED DATA CHART

3:30 pm

Give information for the two (2) years following the completion of this proposal. The fiscal year begins in January (Month).

			Yea	ar1	Yea	ar2
Α.	Util	ization Data (Specify unit of measure)	146	60 bed days	146	60 bed days
В.	Rev	venue from Services to Patients				
	1.	Inpatient Services ICF/IID	\$	1,004,405	\$	1,024,493
	2.	Outpatient Services		1		
	3.	Emergency Services				
	4.	Other Operating Revenue (Specify)		<u>-</u>		
		Gross Operating Revenue	\$	1,004,405	\$	1,024,493
C.	Dec	ductions from Gross Operating Revenue				
	1.	Contractual Adjustments	\$		\$	
	2.	Provision for Charity Care				
	3.	Provisions for Bad Debt				
		Total Deductions	\$	0	\$	0
NET	ОР	ERATING REVENUE	\$	1,004,405	\$_	1,024,493
D.	Ор	erating Expenses				
	1.	Salaries and Wages	\$	535,463	\$_	546,172
	2.	Physician's Salaries and Wages				
	3.	Supplies				
	4.	Taxes	_			
	5.	Depreciation	_			
	6.	Rent		88,500	,	90,270
	7.	Interest, other than Capital				
	8.	Management Fees:				
		a. Fees to Affiliates	_	50.000	-	50.407
	_	b. Fees to Non-Affiliates	-	52,360 328,082		334,644
	9.	Other Expenses (Specify) (see attached)	-	1,004,405		1,024,493
_	•	Total Operating Expenses	\$_	1,001,100	.	.,,,,,,,,,
E.		ner Revenue (Expenses) Net (Specify)	\$	0	\$_	0
		ERATING INCOME (LOSS)	\$		\$	
F.		pital Expenditures	•		•	
	1.	Retirement of Principal	\$		\$_	
	2.	Interest	_	0	_	0
		Total Capital Expenditures	\$		\$	
		ERATING INCOME (LOSS) APITAL EXPENDITURES	\$	0	\$	0
	, 0	ALLIAL LAI LIBITOTILO	-		T -	



Supplemental Attachment – Proof of Publication

2808020 November BRADLEY ARAN 3.30 Jun T

STATE OF TENNESSEE HAMILTON COUNTY

Before me personally appeared Jim Stevens who being duly sworn, that he is the Legal Sales Representative of the "CHATTANOOGA TIMES FREE PRESS" and that the Legal Ad of which the attached is a true copy, has been published in the above said Newspaper and on the website on the following dates, to-wit:

November 6, 2015

And that there is due or has been paid the "CHATTANOOGA TIMES FREE PRESS" for publication of such notice the sum of \$239.32 Dollars. (Includes \$10.00 Affidavit Charge).

Sworn to and subscribed before me, this 9th day of November, 2015.



My Commission Expires 10/17/2018

amanda Collinson

November 20, 2015 3:30 pm

NOTIFICATION OF INTENT TO APPLY FOR A CERTIFICATE OF NEED

acres, the entire 15.5 acres currently being addressed as 7817 Gamble Road, Georgetown (Hamilton County), Tennessee 37336, which is located approximately 0.1 mile east of the intersection of This is to provide official notice to the Health Services and Development Agency and all interested parties, in accordance with T.C.A. § 68-11-1601 et seq., and the Rules of the Health Services qualified to do business in Tennessee, intends to file an application for a Certificate of Need for the establishment of a four-person Intermediate Care Facility for Individuals with Intellectual Disabilities ("ICF/IID"), to be managed by Integra Resources, LLC, a Tennessee limited liability company. The approximately 1.5 acres in the southwest quadrant of a parcel of land which is approximately 15.5 Gamble Road and Tennessee Highway 58, and also described as Parcel 061 045 in the records of the Hamilton County Tax Assessor. The facility is being established to transition four individuals from the Greene Valley Dévelopmental Center, which is scheduled to close on June 30, 2016. The estimated and Development Agency, that Open Arms Care Corporation, a Georgia non-profit corporation facility will be located on a lot which does not currently have a separate street address, such lot to be project cost is \$1,370,000.00. The anticipated filing date of the application is on or before November 11, 2015. The contact person for this project is Michael D. Brent, Esq., who may be reached at Bradley Arant Boult Cummings LLP, 1600 Division Street, Suite 700, Nashville, Tennessee 37203. Mr. Brent's telephone number is (615) 252-2361 and his e-mail address is mbrent@babc.com.

Upon written request by interested parties, a local fact-finding hearing shall be conducted. Written requests for hearing should be sent to:

Health Services and Development Agency Andrew Jackson Building, 9th Floor 502 Deaderick Street Nashville, Tennessee 37243

before the regularly scheduled Health Services and Development Agency meeting at which the application is originally scheduled; and (B) Any other person wishing to oppose the application must file written objection with the Health Services and Development Agency at or prior to the (A) Any health care institution wishing to oppose a Certificate of Need application must file a written notice with the Health Services and Development Agency no later than fifteen (15) days 39364510 consideration of the application by the Agency.

November 20, 2015 3:30 pm

AFFIDAVIT

STATE OF GEORGIA
COUNTY OF FUTON
Robert J. Taylor, being first duly sworn, says that I am the applicant named in this Certificate of Need application, or the lawful agent thereof, that I have reviewed all of the supplemental information submitted herewith, and that it is true, accurate, and complete.
OPEN ARMS CARE CORPORATION
By: Name: Robert J. Taylor, IV Title: President
Sworn to and subscribed before me, a Notary Public, this the 18 day of November, 2015, witness my hand at office in the County of, State of Georgia.
NOTARY PUBLIC



Supplemental #2 -ORIGINAL-

OPEN ARMS
CORPORATION

CN1511-051

November 25, 2015 12:47 pm



State of Tennessee 12:47 pt Health Services and Development Agency

Andrew Jackson Building, 9th Floor, 502 Deaderick Street, Nashville, TN 37243

www.tn.gov/hsda Phone: 615-741-2364/Fax:615/532-9940

November 25, 2015

Michael D. Brent Attorney Bradley Arant Boult Cummings, LLP 1600 Division Street, Suite 700 Nashville, Tennessee 37203

RE: Certificate of Need Application CN1511-051

Open Arms Corporation d/b/a Hamilton County # 2 Gamble Road (Southwest)

Dear Mr. Brent:

This will acknowledge our November 20, 2015 receipt of your supplemental response (Supplemental 1) regarding your application for a Certificate of Need for the establishment of a four (4) bed home for individuals with Intellectual Disabilities (ICF/IID) located on an unaddressed 1.5 acre site on the southwest quadrant of a 15.5 acre parcel (Parcel 061 045) currently being addressed as 7817 Gamble Road in Georgetown (Hamilton County), Tennessee 37336, approximately 0.1 mile east of the intersection of Gamble Road and Tennessee Highway 58.

Several items were found which need clarification or additional discussion. Please review the list of questions below and address them as indicated. The questions have been keyed to the application form for your convenience. I should emphasize that an application cannot be deemed complete and the review cycle begun until all questions have been answered and furnished to this office.

<u>Please submit responses in triplicate by Noon., Monday, November 30, 2015.</u> If the supplemental information requested in this letter is not submitted by or before this time, then consideration of this application may be delayed into a later review cycle.

1. Section A, Applicant Profile, Item 6

Your responses to this item are noted. Based on the information provided, the acquisition of the 15.5acre site by FDG from the current owner for construction of the 2 residential homes and the lease between WCO and the applicant appear to be fully documented.

However, acquisition of the land with residential home by Woodbine Community Organization (WCO) from FDG, the subject of the attached Development Agreement between the parties submitted in Supplemental 1, remains unclear.

Mr. Michael Brent November 25, 2015 Page 2 November 25, 2015 12:47 pm

- Please identify the section in the document where it is stated that after converting to a permanent loan, FDG will then assign the commercial loan to WCO. What will be the expected interest rate and terms of that loan agreement?
- Please provide a revised letter or addendum from Servis 1st Bank that documents willingness/acceptance of FDG assigning the loan to WCO.

<u>Response</u>: Please see <u>Supplemental Attachment – Supplemental Letter from Servis 1st Bank for Servis 1st Bank's acknowledgment of the loan assignment to WCO and <u>Supplemental Attachment – Supplemental Letter from FDG</u> for a letter from FDG confirming the assignment of the loan to WCO and WCO's acceptance of the assignment.</u>

2. Section C. (Economic Feasibility) Item 2 (Funding)

As noted in the preceding question, please provide a revised letter or addendum that documents acceptance/willingness of FDG assigning the loan to WCO.

Response: Please see Supplemental Attachment — Supplemental Letter from FDG for a letter from FDG confirming the assignment of the loan to WCO and the latter's acceptance of the assignment. Please also see Supplemental Attachment — Replacement Phase I-IV Chart.

3. Section C. (Economic Feasibility) Item 6.B

Your explanation is noted. However, based on the listing of residential homes operated by Orange Grove in Hamilton County, it appears that many are 4 bed homes. Please provide charge data for those facilities.

Response: The charge data for the Orange Grove Hamilton County facilities is listed below. Charge data is based on ICF/IID statistical data reflecting established per diem rates effective either late summer or early fall, as indicated in a November 24, 2015 email from Terry Jordan-Henley providing the information in the chart below. Rates are charged per person supported per day and are established by the Tennessee Comptroller of the Treasury. Please note that, while facility addresses are not provided, names are consistent with previously submitted information.

Orange Grove 4-Bed ICF Established Per Diem Rates	
	Rate
Orange Grove - C	\$504.38
Orange Grove - D	\$423.47
Orange Grove - E	\$492.26
Orange Grove - F	\$558.10
Orange Grove - G	\$516.13
Orange Grove - H	\$471.78
Orange Grove - I	\$530.57
Orange Grove - J	\$414.06
Orange Grove - K	\$526.96

Mr. Michael Brent November 25, 2015 Page 3 November 25, 2015 12:47 pm

Orange Grove 4-Bed ICF Established Per Diem Rates	
	Rate
Orange Grove - L	\$588.75
Orange Grove - M	\$370.79
Orange Grove - N	\$359.64
Orange Grove - O	\$624.00
Orange Grove - P	\$515.46
Orange Grove - Q	\$527.82
Orange Grove - R	\$529.61

4. Section C (Contribution to Orderly Development) Item 3. (Current & Anticipated Staffing)

Please also explain what types of clinical disciplines are included in the separate category for "Direct Support Staff".

Response: The Direct Support Staff category refers only to Direct Support Professionals, who assist residents in developing skills in self-help, communication, and socialization as well as training in daily living activities such as hygiene. Direct Support Professionals must have a high school diploma or GED equivalent and must receive annual CPR certification and training sessions on topics such as Crisis Prevention Intervention, Abuse and Neglect, and the American Disabilities Act.

5. Proof of Publication

Please submit an **original** full page of the newspaper in which the notice of intent appeared with the mast and dateline intact or submit a publication affidavit which is supplied by the newspaper as proof of the publication of the letter of intent.

Response: A copy of the 2-page publication affidavit, which was signed and notarized by a newspaper representative on the first page with a copy of the text of the notice of intent on the second page, is provided at Supplemental Attachment — Proof of Publication. The newspaper page showing the notice is also provided at Supplemental Attachment — Proof of Publication.

In accordance with Tennessee Code Annotated, §68-11-1607(c) (5), "...If an application is not deemed complete within sixty (60) days after written notification is given to the applicant by the agency staff that the application is deemed incomplete, the application shall be deemed void." For this application, the sixtieth (60th) day after written Notification is January 18, 2016. If this application is not deemed complete by this date, the application will be deemed void. Agency Rule 0720-10-.03(4) (d) (2) indicates that "Failure of the applicant to meet this deadline will result in the application being considered withdrawn and returned to the contact person. Resubmittal of the application must be accomplished in accordance with Rule 0720-10-.03 and requires an additional filing fee." Please note that supplemental information must be submitted timely for the application to be deemed complete prior to the beginning date of the review cycle which the applicant intends to enter, even if that time is less than the sixty (60) days allowed by the statute. The supplemental information must be submitted with

Mr. Michael Brent November 25, 2015 Page 4

November 25, 2015 12:47 pm

the enclosed affidavit, which shall be executed and notarized; please attach the notarized affidavit to the supplemental information.

If all supplemental information is not received and the application officially deemed complete prior to the beginning of the <u>next review cycle</u>, then consideration of the application could be delayed into a later review cycle. The review cycle for each application shall begin on the first day of the month after the application has been deemed complete by the staff of the Health Services and Development Agency.

Any communication regarding projects under consideration by the Health Services and Development Agency shall be in accordance with T.C.A. → 68-11-1607(d):

- (1) No communications are permitted with the members of the agency once the Letter of Intent initiating the application process is filed with the agency. Communications between agency members and agency staff shall not be prohibited. Any communication received by an agency member from a person unrelated to the applicant or party opposing the application shall be reported to the Executive Director and a written summary of such communication shall be made part of the certificate of need file.
- (2) All communications between the contact person or legal counsel for the applicant and the Executive Director or agency staff after an application is deemed complete and placed in the review cycle are prohibited unless submitted in writing or confirmed in writing and made part of the certificate of need application file. Communications for the purposes of clarification of facts and issues that may arise after an application has been deemed complete and initiated by the Executive Director or agency staff are not prohibited.

Should you have any questions or require additional information, please do not hesitate to contact this office.

Sincerely,

Jeff Grimm HSD Examiner

Enclosure

November 25, 2015 12:47 pm

Supplemental Attachment - Supplemental Letter from Servis 1st Bank

November 25, 2015 12:47 pm

SERVISFIRST BANK The Tower 611 Commerce Street Saite 3131 Nashville, Tennessee 37203 servish stbank.com

November 24, 2015

Ms. Melanie Hill Executive Director Tennessee Health and Development Services Agency 502 Deaderick Street, 9th Floor Nashville, TN 37242



RE: Clarification on Financing Letter of Interest for construction and permanent financing of 9 new residential homes for Open Arms Care Corporation.

Dear Ms. Hill:

To clarify my letter of November 20, 2015, it is the intention of the parties that the original loan of up to \$8,000,000 would be a "construction loan" to Facilities Development Group, LLC, which would then be assigned to, or converted to a permanent loan to, WCO AL DP, LLC, a nonprofit limited liability company which is a wholly owned subsidiary of Woodbine Community Organization (with a 7 year maturity). The entire financing transaction (construction and permanent) is anticipated to be at interest rates and terms indicated in the November 20, 2015 letter, and documented accordingly. Please let me know if you have any further questions.

Sincerely,

Bill Berrell

Senior Vice President

Director, Healthcare Banking

November 25, 2015 12:47 pm

Supplemental Attachment – Supplemental Letter from FDG

November 25, 2015 12:47 pm

FACILITIES DEVELOPMENT GROUP, LLC SUITE 400 144 SECOND AVENUE NORTH, NASHVILLE, TENNESSEE 37201

November 24, 2015

Ms. Melanie Hill
Executive Director
Tennessee Health and Development Services Agency
502 Deadrick Street, 9th Floor
Nashville, TN 37242

RE: Open Arms Care Group Homes

Dear Ms. Hill:

To clarify the intent of the provisions of the Development Agreement dated November 20, 2015 between Facilities Development Group, LLC, and WCO AL DP, LLC, we would note that Section 1.03 provides for the sale of the new facility after the completion of construction (with construction to be financed by a construction loan from Servis1st Bank), and Section 2.01 (e) addresses the permanent financing (which is intended to be a permanent loan for all the new facilities). This is to confirm that the intent of the parties in the Development Agreement includes the willingness of FDG to assign the loan to WCO, and the willingness of WCO to assume the loan.

Please let me know if you have any further questions.

Very truly yours,

FACILITIES DEVELOPMENT GROUP, LLC

By: Richard Brown

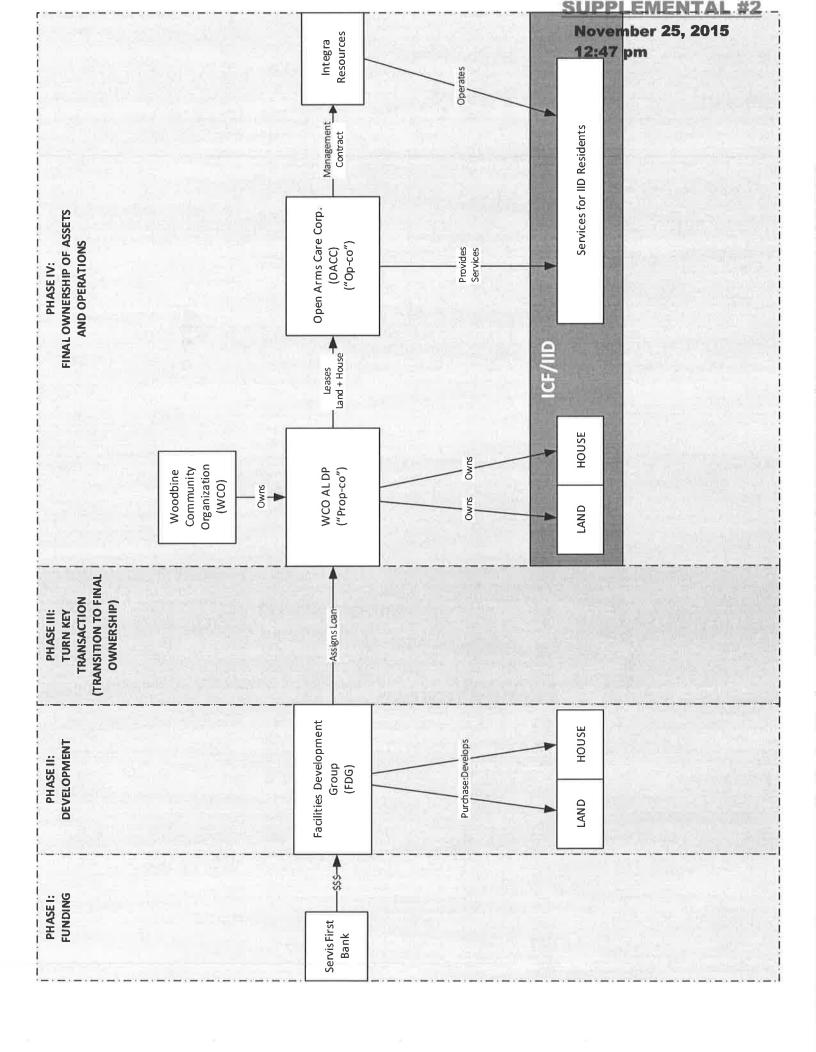
AGREED AND ACKNOWLEDGED:

WCO AL DP, LLC

By: Catherine L. Dodd

November 25, 2015 12:47 pm

<u>Supplemental Attachment - Replacement Phase I-IV Chart</u>



November 25, 2015 12:47 pm

<u>Supplemental Attachment – Proof of Publication</u>

November 25, 2015 12:47 pm

2808020 BRADLEY ARANT BOULT

STATE OF TENNESSEE HAMILTON COUNTY

Before me personally appeared Jim Stevens who being duly sworn, that he is the Legal Sales Representative of the "CHATTANOOGA TIMES FREE PRESS" and that the Legal Ad of which the attached is a true copy, has been published in the above said Newspaper and on the website on the following dates, to-wit:

November 6, 2015

And that there is due or has been paid the "CHATTANOOGA TIMES FREE PRESS" for publication of such notice the sum of \$239.32 Dollars. (Includes \$10.00 Affidavit Charge).

Sworn to and subscribed before me, this 9th day of November, 2015.



My Commission Expires 10/17/2018

Chattanooga Times Free Press

ember 25, 2015

NOTIFICATION OF INTENT TO APPLY FOR A CERTIFICATE OF NEED

acres, the entire 15.5 acres currently being addressed as 7817 Gamble Road, Georgetown (Hamilton County), Tennessee 37336, which is located approximately 0.1 mile east of the intersection of and Development Agency, that Open Arms Care Corporation, a Georgia non-profit corporation qualified to do business in Tennessee, intends to file an application for a Certificate of Need for the ("ICF/IID"), to be managed by Integra Resources, LLC, a Tennessee limited liability company. The facility will be located on a lot which does not currently have a separate street address, such lot to be Gamble Road and Tennessee Highway 58, and also described as Parcel 061 045 in the records of the Hamilton County Tax Assessor. The facility is being established to transition four individuals from the establishment of a four-person Intermediate Care Facility for Individuals with Intellectual Disabilities Greene Valley Developmental Center, which is scheduled to close on June 30, 2016. The estimated parties, in accordance with T.C.A. § 68-11-1601 et seq., and the Rules of the Health Services approximately 1.5 acres in the southwest quadrant of a parcel of land which is approximately 15.5 This is to provide official notice to the Health Services and Development Agency and all interested project cost is \$1,370,000.00.

for this project is Michael D. Brent, Esq., who may be reached at Bradley Arant Boult Cummings LLP, The anticipated filing date of the application is on or before November 11, 2015. The contact person 1600 Division Street, Suite 700, Nashville, Tennessee 37203. Mr. Brent's telephone number is (615) 252-2361 and his e-mail address is mbrent@babc.com.

Upon written request by interested parties, a local fact-finding hearing shall be conducted. Written requests for hearing should be sent to:

Health Services and Development Agency Andrew Jackson Building, 9th Floor Nashville, Tennessee 37243 **502 Deaderick Street**

before the regularly scheduled Health Services and Development Agency meeting at which the application is originally scheduled; and (B) Any other person wishing to oppose the application must file written objection with the Health Services and Development Agency at or prior to the written notice with the Health Services and Development Agency no later than fifteen (15) days (A) Any health care institution wishing to oppose a Certificate of Need application must file a consideration of the application by the Agency.

TIMESFREEPRESS.COM ***

by Luis Campos

Celebrity Cipher cryptograms are created from quotalions by lamous people, part and greated.

Celebrity Cipher cryptograms are created them quotalions by lamous people, part and greated.

Previous Solution: "A revolution is interesting insofar as it avoids like the plague

"RVKSXM GNOZE YL INHML. FNO HLPLPYLH RVCR, CSE FNO XN NS IKRV

FNOH ZKDL." — ALJKS YCGNS

Saturday, November 7, 2015) F5





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LEGAL NOTICES

NOTIFICATION OF INTENT TO APPLY FOR A CERTIFICATE OF NEED

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LIVESTOCK

LEGAL NOTICES

NOTICE TO CONTRACTORS CITY OF COOKEVILLE, CONSTRUCTION BIDS TO BE RECEIVED December 4, 2015

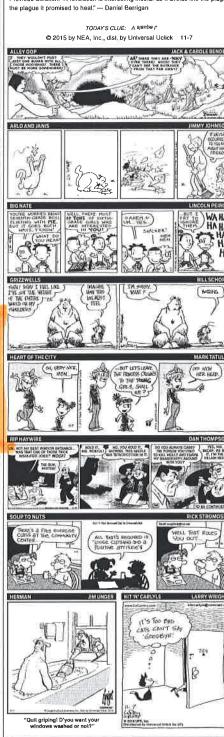
The entire new alignment is 2.71 miles long and will be constructed under two separate contracts.

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PROPOSAL CONTRACTS WILL SE ISSUED UNTIL THE YIME SET FOR OPENING SIDS

THE RIGHT TO REJECT ANY AND ALL HIGH IN RESERVED



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November 25, 2015 12:47 pm

AFFIDAVIT

STATE OF TENNESSEE COUNTY OF DAVIDSON

Michael D. Brent, being first duly sworn, says that I am the attorney for the manager of the applicant named in this Certificate of Need application, or the lawful agent thereof, that I have reviewed all of the supplemental information submitted herewith, and that it is true, accurate, and complete.

Michael D. Brent, Attorney

Sworn to and subscribed before me, a Notary Public, this the day of November, 2015, witness my hand at office in the County of Davidson, State of Tennessee.

My commission expires: September 11, 2017

My Commission Expires SEPT. 11, 2017